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DEPARTMENT OF DEFENSE WASHINGTON, DC 20301

PREFACE

This handbook is an introduction to the broad subject of contracting with agencies of the U.S. Department of Defense (DoD). It is intended to be useful to those who manage the marketing efforts of small businesses, especially firms that have not previously had Government contracts. The handbook contains general information about contracting. It provides lists of products and services, keyed to particular major buying offices.

After reading it, you may seek additional, more specific advice from DoD's small business specialists; they are located at all buying offices. These buying offices are located geographically and can be found in the <u>Small Business Specialist</u> directory. Appendix A-2 will explains how to obtain a copy of this directory.

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PART 1

HOW TO GET STARTED

INTRODUCTION

The DoD is ready to do business, on a competitive basis, with competent firms that can supply the products or services it needs. Defense purchasing activities are particularly interested in establishing contacts with small business firms, small disadvantaged business firms, and women-owned small business firms.

Interested firms must help themselves by learning how DoD conducts its business, and by seeking out those military purchasing offices that buy the products and services they can supply.

Actually, there are few differences between your commercial business and selling your products or services to the various DoD organizations. Basic principles followed in selling within the commercial business field generally apply in dealing with DoD. Two principles especially appropriate in establishing and keeping a working relationship with military purchasing activities are:

- Learn both the needs and the buying practices of your potential customer.
- o Follow leads on where buying is done, and seek sales opportunities throughout DoD.

This handbook is intended to provide firms that have little or no experience in selling to DoD with basic information about how DoD conducts its business, and with specific information for locating sales opportunities.

Dod Contracting Principles and Practices

The basic contracting rules for all Federal Government agencies are set forth in the Federal Acquisition Regulation (FAR). Additional rules unique to DoD are set forth in the DoD FAR Supplement (DFARS). These publications can be reviewed at any DoD purchasing or contract administration office, at any Small Business Administration (SBA) office, and at many local libraries (where they are known as Chapters 1 and 2 of Title 48 of the Code of Federal Regulations). The FAR and DFARS are also available on numerous world wide websites, including the OSD SADBU website (http://www.acq.osd.mil/sadbu) under "Links". If you need to own copies, ordering information for them (and for all other publications mentioned in this handbook) is set forth in Appendix A. To be a successful Defense contractor, you must have a working knowledge of both of these regulations.

How DoD Buys

Almost 98 percent of DoD's purchase transactions are for \$100,000 or less. Although they account for less than 20 percent of DoD's procurement dollars, they total in the billions of dollars each year. Most of these millions of actions are accomplished using simplified acquisition procedures. Oral solicitations or very brief written requests for quotations are issued to prospective suppliers in the local purchasing area. The successful quoter is issued a purchase order, and compliance with the order (i.e., delivering the product or performing the service) constitutes contract acceptance and fulfillment.

Purchases over \$100,000 are made by sealed bidding by competitive proposals, or (in unusual circumstances only) by other-than-competitive procedures. Sealed bids are used when the Government knows exactly what it needs, while competitive proposals allow flexibility in defining the exact requirement or the terms and conditions of the procurement.

Procurement by sealed bidding begins with the issuance of an invitation for bids (IFB) containing all the information bidders need to respond. The IFB states the needs of the purchasing activity and defines the work in sufficient detail to permit all bidders to compete on the same basis. It also identifies all factors to be considered in evaluating the bids. A standard form is provided on which bids are submitted, and a specific time is set for bid opening. The opening is held in public (you can attend), and the contract is awarded to that responsible bidder whose bid offers the best value to the Government.

When sealed bids are not appropriate, competitive proposals are solicited. The purchasing office issues a request for proposals (RFP). After reviewing the proposals received, the contracting officer ordinarily will negotiate with those suppliers that have submitted acceptable proposals, seeking the most advantageous best value contract for the Government.

Types of Contracts

DoD generally uses fixed-price contracts to acquire products and services. Cost-reimbursement contracts are used only when fixed-price contracts are not feasible. Most research and development (R&D) contracts are of the cost-reimbursement type. Fees under cost-reimbursement contracts are either fixed at the outset or subject to adjustment in accordance with a formula established in the contract. When unusual circumstances exist, a letter of intent may be used to authorize a contractor to start work before the final contract is executed.

Special Help for Small Businesses

It is national policy that a fair proportion of the products and services used by DoD shall be purchased from small, small disadvantaged, and women-owned small businesses. Certain factors limit DoD's ability to contract with small business. Vast amounts of facilities and working capital are required to produce major weapons systems. In many cases, even the resources of

large business can be strained by performance and cost risks. To offset these factors, DoD has implemented a major program to ensure the award of a fair proportion of its contracts to small businesses. This program includes special personnel to assist small businesses, and the following purchasing procedures:

- o Permitting offers on less than the total requirements and allowing the maximum time possible for preparation of offers.
- O Setting aside, for award to small business only, any procurements where there is a reasonable expectation that at least two responsible small businesses will offer the products of small business concerns at reasonable prices. Most purchases under \$100,000 are reserved for competition among small business only.
- o Setting aside a portion of a procurement that would otherwise be too large for a total small business set-aside. Any business, large or small can compete for the non set-aside portion. Small business is then given the opportunity to receive a contract for the set-aside portion at the price of the non set-aside portion.
- o Having the SBA review a small business' capability in the event the contracting officer determines it to be nonresponsible (see Preaward Determination of Responsibility below).
- o Encouraging large DoD contractors to subcontract with small, small disadvantaged and women-owned small businesses.

In addition to helping all small business firms, DoD provides special emphasis to increase participation by small disadvantaged business firms. The main features are as follows:

- O Seeking small disadvantaged business firms to supply the needed products and services, and setting aside for small disadvantaged business firms those solicitations where DoD can expect to obtain satisfactory performance, adequate competition, and a reasonable price from among the respondents.
- Contracting directly with the SBA, which will then subcontract the work to small businesses certified by the SBA as being socially and economically disadvantaged. DoD and SBA identify products and services that can be provided by small disadvantaged businesses that have an SBA-approved business development plan. The FAR (Subpart 19.8) provides detailed information on this procedure.
- o Encouraging special attention to small disadvantaged business firm by DoD's large prime contractors in their programs of subcontracting.

Preaward Determination of Responsibility

DoD awards contracts only to contractors found to be responsible. The purchasing activity must evaluate the offerors in order to make a positive finding as to responsibility.

Getting accepted as a "responsible" contractor is not like getting on a qualified products list. You can't arrange for a survey at your convenience and wait until you are approved before submitting an offer. The determination of responsibility is done only in connection with an offer when you are the apparent low or otherwise successful offeror. To be found responsible, you must be able to demonstrate that you (1) have, or are able to obtain, adequate financial resources; (2) are able to comply with the delivery requirements; (3) have a satisfactory record of performance; (4) have a satisfactory record of integrity and business ethics; (5) have, or are able to obtain, the necessary organization, experience, accounting and operational controls, and technical skills; (6) have, or are able to obtain, the necessary production, construction, and technical equipment and facilities; and (7) are otherwise qualified and eligible to receive an award under applicable laws and regulations.

Sometimes a contracting officer proposes to reject the apparent successful offer of a small business firm because of doubt as to whether the firm is sufficiently responsible to perform the contract. In that event, the case must be referred to the SBA. If the SBA determines that the small business firm is responsible, it issues a Certificate of Competency (CoC) to the contracting officer, who then must award the contract to the small business firm.

THE Dod SYSTEM OF SPECIFICATIONS AND STANDARDS

DoD has exact specifications for many of the products and services it buys repeatedly. You should be familiar with the types of specifications, and you should know how to obtain them. Specifications are comprehensive descriptions of the technical requirements for material, equipment, and services. In addition to its specifications, DoD uses standards that establish the engineering and technical limitations and applications of items, materials, processes, methods, and engineering practices. Standards are used to ensure maximum uniformity in materials and equipment and to foster interchangeability of parts used in these products. Standards may be separately stated in a description of a need, but frequently they are also included in military specifications. Though use of Military specifications and standards continues within DoD, there is increasing emphasis on maximizing the utilization of commercial specifications and standards whenever practicable.

How to Acquire Specifications

<u>Department of Defense Single Stock Point (DoDSSP)</u> was created to centralize the control, distribution, and access to the extensive collection of Military Specifications, Standards, and related standardization documents either prepared by or adopted by the DoD. The DODSSP mission and responsibility was assumed by the Defense Automated Printing Service (DAPS) Philadelphia Office, in October 1990. The responsibilities of the DODSSP include electronic

document storage, indexing, cataloging, maintenance, publish-on-demand, distribution, and sale of Military Specifications, Standards, and related standardization documents and publications comprising the DODSSP Collection. The DODSSP also maintains the Acquisition Streamlining and Standardization Information System (ASSIST) management/research database.

Document Categories in the DODSSP Collection

Military / Performance / Detail Specifications
Military Standards
DoD-adopted Non-Government / Industry Specifications and Standards
Federal Specifications and Standards
Military Handbooks
Qualified Products / Manufacturer's Lists (QPLs/QMLs)
USAF / USN Aeronautical Standards / Design Standards
USAF Specifications Bulletins

Although the DODSSP Collection contains over 50,000 line items, not all documents specified in Government procurements are included (e.g.: engineering drawings, some Departmental documents, and the majority of all Non-Government / Industry Standards). The Department of Defense Index of Specifications and Standards (DODISS) contains the complete list of Standardization documents in the DODSSP Collection. This reference publication is available online to all ASSIST subscribers, on CD-ROM for single issue or subscription purchase or in paper format from the Superintendent of Documents.

Superintendent of Documents
U.S. Government Printing Office
Washington, DC 20402
(202)512-1800

A complete and descriptive list of products and services is available electronically on the World Wide Web at: http://www.dodssp.daps.mil or contact:

DoDSSP Standardization Document Order Desk 700 Robbins Avenue, Bldg. 4D Philadelphia, PA 19111-5094 (215)697-2667/2179

Acquisition Streamlining & Standardization Information System (ASSIST)

ASSIST is a database system for DOD-wide standardization information management. The **ASSIST** database system resides at the DODSSP, located at the Defense Automated Printing Service (DAPS) in Philadelphia, Pennsylvania.

ASSIST-Online is a Windows-based version accessible via Telenet. It is comprised of four parts: The Department of Defense Index of Specifications and Standards (DODISS), the SD-1 Standardization Directory, the SD-4 Status of Standardization Projects, and the Acquisition Management Source Data List (AMSDL). ASSIST Online is available as a yearly subscription service. The ASSIST-Online subscription includes a copy of the current ASSIST Computer base Training (CBT) CD.

The DODSSP also offers an ASSIST-CD. This standalone product consists of primary DODISS information and selected DODSSP document information, and boasts extensive report-generation capabilities.

ASSIST Products

ASSIST-Online, annual subscription - \$1,500.00 ASSIST-CD, single issue - \$100.00 ASSIST-CD, annual subscription (6 discs) - \$500.00

Department of Defense Index of Specifications and Standards (DODISS)

The DODISS, as its name implies, is a comprehensive index of Federal and Military specifications and standards, guide specifications, military handbooks and bulletins, Commercial Item Descriptions, adopted non-government standards, and other related standardization documents used by the Department of Defense, and all available in the DODSSP Collection. It is an invaluable reference tool for anyone interested in identifying specific standardization documents for purchase.

The DODSSP issues complete revisions of the DODISS every other month, and several formats are available. The DODISS is available on CD-ROM, in standard Portable Document Format , with the appropriate reader software included; this product can be ordered either in single issue or as a yearly subscription with bi-monthly issues. The DODISS is also available on-line as a part of the ASSIST Standardization Document Management Database, and can be ordered with your ASSIST subscription. Finally, The Superintendent of Documents offers the DODISS in printed form.

DODISS-CD

Single Issue - \$50.00 Annual Subscription (6-CDs) - \$150.00

Individual Documents

Individual documents are available from the DODSSP in paper format. The cost of these documents is determined by page count, with a set price of \$.09 per page side. The minimum DODSSP order (for all orders up to 55 pages) is \$5.00. For example: if you order a 100 page

document that is printed on both sides, front and back (50 sheets of paper) the cost would be \$5.00 for the first 55 pages, and \$.09 X 45 (\$4.05) for the remaining 45 pages, or \$9.05 for one copy of that document.

The Customer Service Representatives at the DODSSP Special Assistance Desk can help you determine accurate page counts for the documents you require. Just ask for a "page count callback." The Special Assistance Desk number is: (215) 697-2667 / 2179

Data Item Descriptions (DIDs)

Data Item Descriptions define the data required of a contractor in order to perform for a government contract. DIDs specifically define the data content, preparation instructions, format, and intended use.

The DODSSP issues DIDs as a complete set twice a year, in April and October. Included in this DIDs set is a current index of all active and cancelled DIDs - called the Acquisition Management System and Data Requirements Control List (otherwise known as the AMSDL 5010.12L). The complete DIDs set (with the AMSDL) can be ordered in paper format.

Annual subscriptions of DIDs updates are also available.

DID Sets

Complete Set, Single Issue - \$150.00 Updates, Annual Subscription - \$25.00

Mail Subscription Requests to:
DoDSSP
Standardization Document Order Desk
700 Robbins Avenue, Bldg. 4D
Philadelphia, PA 19111-5094

<u>Phone</u> (215) 697-2667/2179

Contractors using the subscription service are not relieved of any responsibilities in complying with military contracts.

Special Assistance Desk - A special assistance desk is available Monday through Friday 7:30 AM to 4:30 PM (Eastern Time) to assist you in matters such as:

Inquiries about DoDSSP services, status of orders previously placed; establishing a customer account; sources for documents not at the DoDSSP; and special requests such as obtaining a complete set of documents.

Special Assistance Desk (215) 697-2667/2179

Note: Orders not accepted on these lines 7:30 AM to 4:30 PM (Eastern Time)

or write to:

DoDSSP Special Assistance Desk 700 Robbins Avenue, Bldg. 4D Philadelphia, PA 19111-5094

Order Forms

Orders for individual documents can be made by using the DODSSP Specifications and Standards Order Form (DAPS-Philadelphia 1425/7).

Orders for all other DODSSP products can be made by using the DODSSP Products/ Subscriptions Order Form (DAPS-Phila 5270/5). These downloadable order forms in Portable Document Format (.pdf) can be accessed using Adobe's free Acrobat Reader Version 3.0 or later.

You will find that these forms are interactive, with various "live" buttons and text fields allowing you to complete them on-screen. Currently, your only options for submitting these forms are by mail or fax. Address and fax information is on the forms.

If you prefer, mail or FAX orders can also be made on official company letterhead.

Contractors Please Note

Commercial contractors using the DODSSP subscription service for documents are not relieved of any responsibilities in complying with military contracts.

The Federal Supply System

The Federal Government buys, stocks, and uses over 7 million items. As a prospective supplier, you should know some basics about the system that manages those items.

The catalog of the supply systems assigns National Stock Numbers (NSNs) to each item the Government uses. The NSN is a 13 digit number assigned by the Defense Logistics Service Center (DLSC), Battle Creek, Michigan. The first four digits identifies the Federal Supply Class (FSC (FSC) of the product. The next nine numbers represent the National Item Identification

Number (NIIN). The first two numbers of the NIIN identifies the country of origin. The remaining seven digits identifies the specific item. DLSC currently lists over 7 million NSNs. For information on NSNs, telephone customer service, (616) 961-4725; for NATO countries telephone (616) 961-4334.

The FSC system has three major subdivisions, which are dealt with in three different ways. The first major subdivision is R&D. See Part 3 of this handbook for information about contracts for R&D.

<u>All other services</u> - as distinguished from R&D - are coded, in the FSC system, with a code that consists of one letter and three digits. The initial letter serves to group similar services. Table 1 lists these service group identifiers. These groups are subdivided, sometimes into only a few specific codes and sometimes into many. You should know which letter group seems to cover the service you can furnish.

TABLE 1 FEDERAL SUPPLY CLASSIFICATION GROUPS (for services other than research and development)

FSC Group	Description
В	Special Studies and Analyses - Not R&D
С	Architect and engineering Services - construction
D	Automatic Data Processing and Telecommunication Services Purchase of Structures and Facilities
E	Natural Resources And Conservation Services
F	Social Services
G H	Quality Control, Testing, And Inspection Services
J	Maintenance, Repair, And Rebuilding Of Equipment
K	Modification Of Equipment
Ĺ	Technical Representative Services
M	Operation Of Government-Owned Facilities
N	Installation Of Equipment
Р	Salvage Services
Q	Medical Services
R	Professional, Administrative, And Management Support
	Services
S	Utilities And Housekeeping Services
T	Photographic, Mapping, Printing, And Publication Services
U	Education And Training Services
V	Transportation, Travel And Relocation Services
W	Lease Or Rental Of Equipment
X	Lease Or Rental Of Facilities
Υ	Construction Of Structures And Facilities
Z	Maintenance, Repair, Or Alteration Of Real Property

The FSC system is most important to you in connection with DoD acquisitions of supplies and equipment. Here the identification is either by two-digit groups or by four-digit individual codes. Table 2 lists the two-digit groups. The listing of products and services in Part 2 of this handbook is arranged in FSC sequence. Sometimes only the two-digit code is used; this means that, in general, the same major buying offices buy most of the products in the group. In other cases, some or all of the four-digit codes are listed; this means that there are differences in buying patterns. You should know at least the two-digit code, and preferably the four-digit code, covering each of your products.

TABLE 2 FEDERAL SUPPLY CLASSIFICATION GROUPS (for supplies and equipment)

FSC Group	Description
Group	
11 12 13 14 15 16 17 18 19 20 22 23 24 25	Weapons Nuclear ordnance Fire control equipment Ammunition and explosives Guided missiles Aircraft and airframe structural components Aircraft components and accessories Aircraft launching, landing, and ground handling equipment Space vehicles Ships, small craft, pontoons, and floating docks Ship and marine equipment Railway equipment Ground effect vehicles, motor vehicles, trailers, and cycles Tractors Vehicular equipment components
26	Tires and tubes
28 29	Engines, turbines, and components Engine accessories
30	Mechanical power transmission equipment
31	Bearings
32	Woodworking machinery and equipment
34	Metalworking machinery
35	Service and trade equipment
36	Special industrial machinery
37	Agricultural machinery and equipment
38	Construction, mining, excavating, and highway maintenance equipment
39	Materials handling equipment Rope, cable, chain, and fittings
40	Refrigeration, air conditioning, and air circulating equipment
41 42	Fire fighting, rescue, safety equipment and environmental protection equipment and materials
43	Pumps and compressors
44	Furnace, steam plant, and drying equipment; nuclear reactors
45	Plumbing, heating, and waste disposal equipment
46	Water purification and sewage treatment equipment
47	Pipe, tubing, hose, and fittings
48	Valves
49	Maintenance and repair shop equipment
51	Hand tools
52	Measuring tools

- 53 Hardware and abrasives
- 54 Prefabricated structures and scaffolding
- Lumber, mill work, plywood, and veneer
- 56 Construction and building material
- 58 Communication, detection, and coherent radiation equipment
- 59 Electrical/electronic equipment components
- 60 Fiber optics materials, components, assemblies and accessories
- 61 Electric wire and power distribution equipment
- 62 Lighting fixtures and lamps
- 63 Alarm, signal, and security detection systems
- 65 Medical, dental, and veterinary equipment and supplies
- 66 Instruments and laboratory equipment
- 67 Photographic equipment
- 68 Chemicals and chemical products
- 69 Training aids and devices
- General-purpose automatic data processing (ADP) equipment (including firmware), software, supplies, and support equipment
- 71 Furniture
- 72 Household and commercial furnishings and appliances
- 73 Food preparation and serving equipment
- 74 Office machines, text processing systems and visible record equipment
- 75 Office supplies and devices
- 76 Books, maps, and other publications
- 77 Musical instruments, phonographs, and home type radios
- 78 Recreation and athletic equipment
- 79 Cleaning equipment and supplies
- 80 Brushes, paints, sealers, and adhesives
- 81 Containers, packaging, and packing supplies
- Textiles, leather, furs, apparel, and shoe findings, tents and flags
- 84 Clothing, individual equipment, and insignia
- 85 Toiletries
- 87 Agricultural supplies
- 88 Live animals
- 89 Subsistence
- 91 Fuels, lubricants, oils, and waxes
- 93 Nonmetallic fabricated materials
- 94 Nonmetallic crude materials
- 95 Metal bars, sheets, and shapes
- 96 Ores, minerals, and their primary products
- 99 Miscellaneous

Introducing a New Item

The Federal Government, especially DoD, buys many different products. If your firm makes a product, there is a good chance that DoD already buys something like it. If so, the advice in the following section may help you find a purchaser. You may feel, however, that your product is unique. How then should you proceed?

The Federal catalog system, described above, is based on the idea of one NSN for any one item, and the assignment of each particular class of product to a single manager. To sell your item, you need to get it assigned an NSN. The first step is for you to find out what the Government already buys. You should obtain the specifications (and standards, if applicable) for products similar to yours. Any Government small business specialist can help you review the indexes mentioned above under "Types of Specifications." You should study the differences between your item and those now in the system. You can then get in touch with the organization that writes specifications for items such as yours. You can try to persuade it to modify the specification so that your product will be acceptable under an existing NSN, or to write a new specification to cover your product. Before doing this, the organization will need to determine the potential need for the product; you may be able to help at this point.

If your new item has been accepted in the commercial marketplace but does not yet have an NSN, you may be able to arrange for it to be put on a New Item Introductory Schedule. The General Services Administration (GSA) uses that process when various Federal agencies might be interested in the new product. GSA's Business Service Centers are listed in Part 6 of this handbook. Their World Wide Web address is: http://www.gsa.gov/oed/regions.htm.

DoD Central Contractor Registration (CCR)

On October 1, 1996, the DoD implemented the capability for contractors to register in the CCR. The DoD has determined the CCR acquisition reform initiative will assist the Department in complying with recent legislation. CCR is the single DoD registration for contractors who conduct business or who are interested in conducting business with the Department. CCR allows Federal Government contractors to provide basic information on business capabilities, and financial information one time to the government.

DoD will be requiring contractors to register in the Federal CCR in order to obtain future solicitation awards, or payments, for goods or services provided to the DoD. **You must be registered by May 31, 1998**. For information on "**Free**" registration contact:

Department of Defense
Electronic Commerce Information Center
1-800-334-3414 or visit Website at: http://www.acq.osd.mil/ec

A sample of the CCR's EZ Registration Form can be found at Appendix C-29.

Government Purchase Card

The Government Purchase Card is playing a key role in the drive to streamline the Federal Acquisition Process. It provides DoD Military and Civilian personnel with the authority to purchase their own small dollar (\$2,500 and less) commercial supplies and services without having to go through a contracting office. What this means is that DoD personnel can satisfy their needs faster and more economically. Savings are being found with commercial vendors as well. When the card is used for purchasing, the vendor does not have to submit invoices and wait the usual 30 days for payment. With the purchase card, vendors are paid within 72 hours. If your company already accepts credit cards, transaction procedures are identical. If your company does not currently accept credit cards, contact your local bank or financial institution. Once your application is complete, it takes about 21 days to begin accepting transactions.

As with all credit card transactions, there is a fee assessed to the merchant when cards are used. Cost is based on the volume of your card business and the average size of your transactions. Be sure to shop around for the lowest fee possible - rates are competitive.

SOURCES OF INFORMATION ON DEFENSE PROCUREMENT

If you want to do business with DoD, you should determine whether there is a DoD market for your products or services. Parts 2, 3, and 4 of this handbook identify the products and services used by DoD and the offices that buy them. Note also the website address included in Page 52 which will provide information on historical buys by 4 digit federal supply code. A review of these parts of the handbook will indicate whether there is a potential market for your products or services within DoD. Note that while DoD purchases products and services to meet specific operational or inventory level requirements, the timing of the purchases depends on the Federal Government's budget process. In addition to the existence of the potential need and the specific purchase office you may sell to, you need to know when your products or services will be purchased.

Small Business Advisors

Every DoD purchasing office has at least one small business specialist. These specialists can provide information about contracting and subcontracting opportunities with that office and at other DoD purchasing offices. The telephone number provided for each activity listed in this handbook is that of this specialist. In addition, DoD publishes a directory of its small business specialists listing, by name, location, and phone number, every such specialist in DoD.

Solicitation Mailing Lists

Every DoD purchasing activity maintains lists of prospective suppliers that have indicated their desire to sell their products or services to that activity. These solicitation mailing lists (SMLs) are the key to obtaining maximum opportunities to compete for DoD requirements. When your name is placed on an SML, most solicitations for that product or service will automatically be issued to you. When an SML is extremely long, the purchasing activity may use only a portion of it for any one solicitation. In such situations, a prorata number of small

businesses will be included in the solicitation. If you do not respond, either by an offer or by a request for retention on the list, to each solicitation you receive, your name may be deleted from the SML. Detailed instructions for getting listed in SMLs are provided below, in the section entitled "Making Your Capabilities Known." Note: SMLs may not be used when electronic commerce methods are used which transmit solicitation or presolicitation notices automatically to all interested sources participating in electronic contracting with the purchasing activity.

Bid Boards

Every DoD purchasing activity maintains, in a public place, a bulletin board on which is displayed a notice or copy of each proposed contract action between \$10,000 to \$25,000. If it is impractical to post a copy of the proposed action, the bulletin board notice describes the action and tells where a copy may be examined. The action or notice is posted on the bid board on the date the solicitation is issued and is kept there for at least 10 days or until after quotations have opened, whichever is later.

Commerce Business Daily

Another way to learn of proposed purchases is through the Commerce Business Daily (CBD). This paper, published every working day by the Department of Commerce, lists virtually every proposed DoD procurement estimated to exceed \$25,000. It lists major DoD prime contract awards that have potential subcontracting opportunities. It also contains information about DoD needs for R&D efforts in fields in which unsolicited proposals may be appropriate. Each issue of the CBD contains large amounts of information in highly condensed form. Explanatory notes are included only in the Monday edition. It may be advisable to review a copy before subscribing; only you can determine its utility for your particular needs. The CBD is available for inspection at each DoD purchasing and contract administration activity and at all field offices of the SBA, the Department of Commerce, and GSA, as well as some local chambers of commerce and libraries. The CBD is also available electronically on the DoD World Wide Web at: (http://www.acq.osd.mil/sadbu). Subscription information is provided in Appendix A.

Small Business Innovation Research Program (SBIR) and Small Business Technology Transfer (STTR) Programs

The purpose of DoD's SBIR and STTR programs is to harness the innovative talents of our nation's small technology companies for the benefit of the U.S. military and the U.S. economy.

DoD's SBIR program funds early-stage R&D projects at small technology companies --projects which serve a DoD need and have the potential for commercialization in private sector and/or military markets. The program, funded at roughly \$530 million per year, is part of a larger (\$1.1 billion) federal SBIR program administered by ten federal agencies. (For information on the ten-agency federal SBIR program, call the Small Business Administration at (202) 205-6450, or see the SBA's SBIR/STTR Home Page, at :

http://www.sbaonline.sba.gov/Research_And_Development.)

As part of its SBIR program, the DoD issues an SBIR research solicitation twice a year, describing its R&D needs and inviting R&D proposals from small companies. Companies apply first for a six-month phase I award of up to \$100,000 to test the scientific, technical, and commercial merit and feasibility of a particular concept. If phase I proves successful, the company may be invited to apply for a two-year phase II award of up to \$750,000 to further develop the concept, usually to the prototype stage. Proposals are judged competitively on the basis of scientific, technical, and commercial merit. Following completion of phase II, small companies are expected to obtain funding from the private sector and/or non-SBIR government sources to develop the concept into a product for sale in private sector and/or military markets.

In 1992, Congress established the STTR pilot program. STTR is similar in structure to SBIR but funds *cooperative* R&D projects involving a small business and a university, federally-funded R&D center, or nonprofit research institution. DoD's STTR program, funded at \$30 million in fiscal year 1997, is part of a larger (\$60 million) federal STTR program administered by five federal agencies. (For information on the five-agency federal STTR program, call the Small Business Administration at (202) 205-6450, or see the SBA's SBIR/STTR Home Page, at http://www.sbaonline.sba.gov/sbir/). DoD issues one STTR research solicitation each year.

To obtain hard copies of current and future DoD SBIR and STTR solicitations, place your name and address on the SBIR/STTR mailing list by calling 800/382-4634 or by sending an email message to sbirhelp@us.teltech.com. You can also access each solicitation electronically on the DoD SBIR/STTR Home Page (http://www.acq.osd.mil/sadbu/sbir), starting four to six weeks before the official opening date (i.e., before October 1 or June 1 for SBIR, and before December 1 for STTR).

If you have general questions about the DoD SBIR or STTR programs, please call the DoD SBIR/STTR Help Desk at 800/382-4634.

PROCUREMENT TECHNICAL ASSISTANCE (PTA) COOPERATIVE AGREEMENT PROGRAM

The PTA Program is a Congressionally authorized DoD initiative designed to establish a network of assistance offices for business entities seeking to market their goods and/or services to federal, state and local governments. The Defense Logistics Agency awards cost sharing cooperative agreements for this purpose. Recipients of these agreements are state and local governments, private nonprofit and tribal organizations and Indian economic enterprises. Recipients provide technical expertise in such areas as identifying bid opportunities through bid matching, bid and proposal preparation, preaward surveys, quality assurance and accounting systems. Business firms interested in marketing their products and/or services to the federal, state and local governments should contact these centers. More information regarding this Program and a current list of cooperative agreement recipients are available from the Program Manager, Small and Disadvantaged Business Utilization, Headquarters, Defense Logistics Agency, 8725 John J. Kingman Road, Suite 2533, Room 1127, Fort Belvoir, VA 22060-6221, telephone (703) 767-1650, or see the DLA Home Page, at http://www.dla.mil.

SUBCONTRACTING OPPORTUNITIES

Subcontracting offers small business firms an important means of participating in DoD purchasing; particularly, if your capabilities are such that prime contracts are not within your reach. Some of the most significant factors to consider in deciding whether you want to be a subcontractor to a DoD prime contractor are listed below:

- o Production for DoD is often intricate and exacting. Subcontractors frequently have to work to very close tolerances, under precise specifications, and with tight . delivery schedules.
- Subcontractors have no contractual relationship with the Government.
- o The prime contractor will need to know as much about your organization and its ability to perform the work as is needed to make the determination of responsibility described previously.

If you are interested in pursuing DoD subcontracting opportunities, there are two major sources of information. One is the CBD, which lists awards of contracts in excess of \$100,000 that provide subcontracting opportunities. The other stems from DoD's efforts to maximize small business subcontracting opportunities. Large business firms receiving DoD construction contracts in excess of \$1,000,000 or other contracts in excess of \$500,000 offering subcontracting possibilities are required to establish plans for subcontracting to small and small disadvantaged business. These contractors must designate a small business liaison officer to administer these plans. DoD annually publishes Subcontracting Opportunities with DoD Major Prime Contractors, which lists all these prime contractors, their product lines, and the names and telephones numbers of their small business liaison officers. This directory is a major source of leads to subcontracting opportunities with DoD prime contractors and is available on the OSD SADBU website (http://www.acq.osd.mil/sadbu) under publications.

MAKING YOUR CAPABILITIES KNOWN

If you find a potential market between DoD's needs and your firm's capabilities, you need to make these capabilities known. The ways to do this vary depending on the nature of your business. The suggestions provided here are in addition to your normal marketing procedures.

Getting on Solicitation Mailing Lists (SML)

The most common way to match your capabilities with the potential DoD market is to have your firm listed on the appropriate SMLs of those activities you hope to contract with for your products or services. To accomplish this, you should get advice from the small business specialists at your selected purchasing activities. Virtually every DoD purchasing activity uses Standard Form 129, Solicitation Mailing List Application. However, this basic document almost always needs to be supplemented by other documents or listings useful only in the individual activity. You must submit a separate application to each activity you hope to sell to. Note that each activity may have slightly different instructions for this information. To ensure that your

capabilities will be made known at each purchasing activity, be sure you follow the specific procedures and suggestions of that activity.

The small business specialist at any activity will furnish the forms free and will help you with their preparation. Purchasing activities identify source lists by means of the FSCs. This means you should know the FSC codes applicable to your products and services and enter them on your SML applications. Note that Part 2 of this handbook identifies the FSCs for products purchased by major military purchasing offices.

You will expedite the processing of your SML application if you also complete and submit a DD Form 2051, Request for Assignment of a Commercial and Government Entity (CAGE) Code. The CAGE code is a five position alpha numeric identifier assigned by the Defense Logistics Services Center, Battle Creek, Michigan. The code identifies the contractor plant or establishment as a unique entity. CAGE numbers are used by many purchasing activities to identify the firms with which they do business. To obtain a CAGE contractors can now submit DD Form 2051 (request for CAGE Code) on-line. The Defense Logistics Services Center has a bulletin board for CAGE Code assignment and maintenance. On-line submission allows a 3 to 5 days turn around. To request a CAGE Code, long-on to: http://www.dlsc.dla.mil/cagebbs.htp and select "Request for CAGE Code - DD Form 2051. A copy of DD Form 2051 is contained in Appendix C of this publication on pages C-27 and C-28.

Research and Development Brochures

If you are interested mainly in obtaining R&D contracts, you should consider preparing an R&D brochure covering your organization and its capabilities. Obtaining an R&D contract requires a selling job to the technical personnel of the appropriate DoD purchasing activity. Experienced firms report that a well-thought-out brochure quickly establishes their basic qualifications and field of endeavor. At a minimum, an R&D brochure should identify work you have done or are doing, the type of work for which you are specially qualified, and the names and qualifications of key scientific and primary technical personnel on your staff or available to you, and should describe your facilities and equipment. Note any Government prime or subcontract work you may have done, together with any DoD or other Government agency security clearance you may have. When you contact a DoD purchasing office, you should present your brochure to both the contracting and the technical personnel.

Unsolicited Proposals

Sometimes you can create your own contracting opportunities by submitting unsolicited proposals to perform R&D work or to introduce a new or improved item that may be of interest to DoD. You can learn about DoD R&D needs from advance notices in the CBD. Informal contacts with agency personnel are also a good means of obtaining this information. To be considered, an unsolicited proposal must offer a unique and innovative concept to the Government. Your proposal should contain an abstract of the proposed effort, the method of approach, and the extent of the effort. It should also include a proposed price or estimated cost. If it includes any proprietary data you wish to protect against disclosure to third parties, you should clearly mark such data with a restrictive legend. Part 3 of this handbook provides detailed guidance for preparation of unsolicited proposals.

Special Procedures for Architect-Engineer Firms

Architect-engineer (A&E) services are contracted for under a special procedure established by law. It does not involve submission of bids, and SMLs are not maintained for A&E services. The selection of A&E firms for DoD contracts is based upon the professional qualifications necessary for satisfactory performance of the services required.

Selection is subject to the following criteria:

- Professional qualifications necessary for satisfactory performance of required services.
- Specialized experience and technical competence in the type of work required.
- Capability to accomplish the work in the required time.
- o Past performance on contracts (Government or commercial) in terms of cost control, quality of work, and compliance with performance schedules.
- Location of the firm in the general geographical area of the project and knowledge of the locality of the project.
- Volume of work previously awarded by DoD to the firm (the object is to effect equitable distribution of work among qualified A&E firms).

Firms wishing to be considered for A&E contracts should send their qualifications to the activities responsible for the geographic area(s) in which the firm desires to work. These qualifications must be submitted by filing Standard Form 254, Architect-Engineer and Related Services Questionnaire, with the selected activities. In response to a specific project announcement, interested firms should submit Standard Form 255, Architect-Engineer and Related Services Questionnaire for Specific Project. A copy of each of these forms is included in Appendix C. Additional forms may be obtained from any military or other Federal Government construction office.

All requirements for A&E services are publicly announced. When a contract is not expected to exceed \$10,000, an agency evaluation board or the chairperson of such a board will review the current data files on eligible firms (i.e., Standard Forms 254, Architect-Engineer and Related Services Questionnaire, and 255, Architect-Engineer and Related Services Questionnaire for Special Project, and performance reports) and evaluate those firms in accordance with the above criteria. A designated individual in the agency reviews this evaluation and establishes a listing, in order of preference, of at least three firms considered most highly qualified to perform the work. This list of "selected firms" is then provided to the contracting officer, who obtains a proposal from and negotiates with the most preferred firm. If a mutually satisfactory contract cannot be negotiated, the contracting officer so notifies that firm

and proceeds to the next most preferred firm. For contracts expected to exceed \$10,000, the agency's evaluation board must hold discussions with at least three of the most highly qualified firms regarding concepts and the relative utility of alternative methods of furnishing the required services.

Contracts estimated to cost under \$85,000 are generally reserved for small business firms.

For more detailed information on A&E procedures, see Subpart 36.6 of the FAR.

Local Purchases

Virtually all military installations are authorized to make local purchases and to contract for various services. Typically, local purchases are made under the following conditions:

- o The purchase is small, usually \$100,000 or less.
- o The items to be purchased are not centrally procured or stocked.
- o The items are to be consumed locally.
- The products or services are required for maintenance and repair of buildings of the installation or for equipment stored at the installation.

Examples of products and services purchased locally are office supplies, automotive spare parts, tools and equipment, some perishable food items for troop meals, laundry and dry cleaning, refuse collection, job-lot printing, and repair and maintenance.

For the most part, local purchases are made from sources near the purchasing installation. While proposed local purchases in excess of \$25,000 will be published in the CBD, most of those for lesser amounts will not. The marketing strategy for firms whose products and services correspond to the typical local purchase situation should be directed toward the requirements of military installations within their geographic area.

Electronic Commerce (EC) and Electronic Data Interchange (EDI)

Background - The DoD is rapidly moving to an electronic environment in the conduct of business transactions with private industry. The bulk of DoD business transactions associated with procurement and contract administration are increasing being electronically integrated. Business firms, both large and small, interested in doing business with the DoD will need to make appropriate adjustments to maintain a sound business relationship with the DoD.

EC & EDI - Consider EC as the conduct of business transactions (including the supporting functions of administration, finance, logistics, procurement, and transportation) between the DoD and private industry, using an integrated automated information environment. Consider EDI as the computer-to-computer exchange of routine business information using standard electronic formats. Translation software aids in that exchange by converting data extracted from your

application data base into a standard EDI format for transmission to one or more trading partners. It also converts EDI-formatted data received from those trading partners into a file format your application system recognizes. Ultimately, the data is processed and written to your data base.

Benefits of Using EC/EDI - EC/EDI uses technology resources readily available commercially. Some firms currently possess the necessary technology and, accordingly, will not need to invest in capital resources. The generally acknowledged benefits of using EC/EDI are: improved business opportunities; improved record-keeping, fewer mistakes, reduced processing delays, less reliance on human interpretation of data; greater competition and reduced prices; reduced order time; savings from reduced inventories, elimination of lost documents; and better information for management decision-making.

Electronic Commerce Information Center (ECIC) - The ECIC was formally established in November 1994 to provide all necessary information to current and potential contractors and governmental activities on how to conduct business electronically with the DoD and other federal agencies. The ECIC can be reached by phone from 8AM to 8PM EST at 1-800-EDI-3414 or (703)681-0211, by facsimile at (703) 275-5691, or by mail at the following address: Electronic Commerce Office Information Center, 7676 Old Springhouse Road, McLean, VA 22102. The World Web Website address is: http://www.acq.osd.mil/ec.

PART 2

PRODUCTS AND SERVICES BOUGHT BY MAJOR MILITARY PURCHASING OFFICES

This part deals with the major purchasing offices; it consists of two sections.

Pages 24 to 51 list the major military purchasing offices of the Army, Navy, Air Force, and Defense Logistics Agency (DLA). The accompanying description summarizes the procurement responsibilities of each of these offices. This list will help you determine which major purchasing offices offer sales opportunities for your firm. The telephone numbers are those of the small business specialists. The second section of this part (pages 52 to 62) lists the products and services purchased by the major military purchasing offices. It will be easier to locate sales opportunities for specific items from this list. These items are listed in the numerical sequence of their FSC codes. Once you have located the product or service in which you are interested, note the alphanumeric designators that appear after it. These designators refer back to the major purchasing offices. For example, look at the classification "FSC 1560 Airframe Components, A-3, D-3" in the listings of products and services. After this classification appear "A-3 and D-3." By turning to the list of major purchasing offices and locating these designators, you will find that Airframe Components are purchased by U.S. Army Aviation and Missile Command, Redstone Arsenal, AL and Defense Supply Center, Richmond, VA.

For each product or service, the FSC list refers to the major buying offices. Other offices may also buy the listed items, but less frequently. You may form your own opinion on the basis of the brief descriptions furnished for each of the major purchasing offices listed. If your product or service can be acquired under the simplified acquisition procedures, you should ensure that those potential buyers geographically closest to you are aware of your desire to supply their needs. A geographical listing of all military purchasing offices is contained in the booklet entitled Small Business Specialists.

Suppose, for example, that your product is used by data processing groups. Table 2 (on page 12) sends you to FSC group 70. The listing suggests "General Purchase" for all the subcodes of group 70. This means that contracts for ADP equipment and support are awarded not only by major buying offices but by others, too. Your marketing effort should, therefore, focus not only on the major offices, but on all offices conveniently located to you; you can find a geographic listing of purchase offices in <u>Small Business Specialists</u>.

Information on this book can be found at Appendix A-2 in the back of this publication.

Services tend to be acquired locally. You should look in the listing arranged by FSC codes, showing the major buying offices that make significant amounts of awards for each category of service. But, for most services, you should arrange to get on the appropriate SMLs of the DoD buying offices in your region.

Remember, you are not selling your product! You are letting the Government's buyer know about you. The Government will not usually be able to respond immediately. It may be as much as a year after you express your interest before you routinely receive solicitations.

MAJOR MILITARY PURCHASING OFFICES LISTED BY DOD COMPONENT Major Army Buying Offices

A-1 U. S. Army Industrial Operations Command ATTN: AMSIO-SB

(309) 782-7302

Rock Island, IL 61299-6000

Principal interests: Ammunition, fuses, projectile assemblies, mortars; ammunition destruction; nuclear and nonnuclear munitions; rocket and missile warhead sections; demolition munitions; mines, bombs, grenades; and pyrotechnic boosters.

A-2 U. S. Army Chemical Biological Defense Command AMSCB-SBA(A)
Aberdeen Proving Ground, MD 21010-5423

(410) 671-3136

Principal Interests: Research, concept exploration, demonstration and validation, engineering manufacturing development and internal production of chemical defense system, obscuring smoke and aerosol systems and flame weapons, chemical material destruction (stockpile/nonstockpile)

A-3 U. S. Army Aviation and Missile Command AMSAM-SB Redstone Arsenal, AL 35898-5150

(205) 876-5441

Principal Interests: Army aircraft, equipment, and supplies; development of turbine engines and new helicopter systems. Free rockets, guided missiles, ballistic missiles, targets, air defense, fire control coordination equipment, related special-purpose and multisystem test equipment, missile launching and ground support equipment, and metrology and calibration equipment.

A-4 U. S. Army Communications and Electronics Command, AMSEL-SB Fort Monmouth, NJ 07703-5005 (908) 532-4511

Principal interests: Communications-electronics systems and subsystems and related equipment for command, control and communications; countermine and tactical sensor equipment.

Subordinate Activities:

U. S. Army Communications and Electronics Command Acquisition Center-Combat Support Center, AMSEL-CB Fort Huachuca, AZ 85613-5300

(520) 538-7870

Principal Interests: Equipment and systems to support the Army's total information needs, including communications, data processing, and multi-command management information systems.

U. S. Army Communications and Electronics Command Acquisition Center-Washington Operations Office 2461 Eisenhower Avenue, Hoffman 1 Building Alexandria, Virginia 22331-0700

(703) 325-5793

Principal interests: Automated information hardware, software, services, maintenance, and systems.

A-5 U. S. Army Research Laboratory ATTN: AMSRL-SB 2800 Powder Mill Road Adelphia, MD 20783-1197

(301) 394-3692

Principal Interests: Nuclear survivability, lethality, radar, signal sensors, signatures, information processing; electronic surveillance systems; high-power microwave and acoustic technology, materials, digitization of battlefield, MANTECH, advanced computing.

A-6 U. S. Army Tank-automotive and Armaments
Command
AMSTA-CS-CB
Warren, MI 48397-5000

(810) 574-5388

Principal interests: Ground vehicles (tanks, infantry fighting vehicles, trucks and trailers, construction and material handling vehicles); vehicle components and supplies (e.g., power train components, electronic assemblies, armor, tires, special purpose kits); combat engineering equipment (e.g., bridges); railway cars; watercraft; fuel and water tanks; and research and development services (product development/ improvement, testing and analysis, technical support for fielded systems).

Subordinate Installations:

U. S. Army Armament and Chemical Acquisition and Logistics Activity AMSTA-AC-SB Rock Island, IL 61299-7630 (309) 782-6709

Principal Interests: Armament systems (artillery, small arms, fire control equipment); armament components and supplies (e.g., optical equipment, electronic assemblies); and chemical, nuclear and biological protection equipment.

U. S. Army Armament Research,
Development and Engineering Center
AMSTA-AR-SB
Picatinny Arsenal, NJ 07806-5000

(201) 724-4106

Principal interests: Product development/improvement of munitions, weaponry, and fire control systems; testing and analysis; and technical support for fielded armament systems.

A-7 Department of the Army
Defense Supply Service-Washington
5200 Army Pentagon
Washington, D. C. 20310-5200

(703) 697-6024

Principal interests: Supplies, materials, and equipment; research; contractual services; studies and analytical support services; machine rental, repair, and maintenance services; and other related services for DoD agencies located in or near Washington, D. C.

A-8 Military Traffic Management Command 5611 Columbia Pike, ATTN: MTAQ-S Falls Church, VA 22041-5050 (703) 681-3515

Principal interests: Stevedoring and related terminal services; transportation and storage of personal property, including household goods; commercial travel services; federal information processing services, and transportation of personnel.

Associated installations:

Military Traffic Management Command, Eastern Area Acquisition Office ATTN: MTELO-CO, Building 42 Bayonne Military Ocean Terminal, Room 705A Bayonne, NJ 07002-5302 (201) 823-6509

Principal interests: Repair and maintenance services for the Defense Freight Railway Interchange Fleet; processing privately-owned vehicles; terminal support supplies and services, and other services such as guard, trucking, towing, janitorial, refuse collection, and minor construction and repair.

Military Traffic Management Command Western Area Acquisition Office MTWLO-CO, Oakland Army Base Oakland, CA 94626-5000

(510) 466-2703

Principal interests: Container freight stuffing and unstuffing, processing privately-owned vehicles; reefer cargo services, base maintenance services, and minor construction and repair.

A-9 U. S. Army Medical Research & Materiel Command (301) 619-2471 MCMR-AAA 820 Chandler Street Fort Detrick, MD 21702-5014

Principal interests: Basic and applies medical research and product development. Medical laboratory and logistical support services, supplies, equipment, and telecommunications.

A-10 U. S. Army Medical Commands

Principal interests: Medical supplies and equipment, direct health care professionals.

Fitzsimons Army Medical Center (303) 361-8488 MCHG-DC Aurora, CO 80045-5000 **Walter Reed Army Medical Center** (202) 782-1255 MCHL-Z Washington, D. C. 20307-5000 **Dwight D. Eisenhower Army Medical Center** (706) 787-6793 MCAA-SE Fort Gordon, GA 30905-5650 **Tripler Army Medical Center** (808) 433-3503 MCAA-PC Honolulu, HI 96819 **Brooke Army Medical Center** (210) 221-9088 MCAA-C Fort Sam Houston, TX 78234-6039

William Beaumont Army Medical Center MCAA-SW El Paso, TX 79920-5001	(915) 569-2815
Madigan Army Medical Center MCAA-NW Tacoma, WA 94831-5021	(206) 698-4914

A-11 U.S. Army Depots

Principal interests: Overhaul, rebuild, and modify munitions, weapon systems, helicopters, and communication equipment.

Anniston Army Depot SIOAN-DOC Anniston, AL 36201-5003	(205) 235-4258
Bluegrass Army Depot SIOBG-PO Richmond, KY 40475-5115	(606) 625-6866
Corpus Christi Army Depot SIOCC-C Corpus Christi, TX 78419-6170	(512) 939-3913
Letterkenny Army Depot SIOLE-P Chambersburg, PA 17201-4150	(717) 267-9007
Red River Army Depot SIORR-P Texarkana, TX 75507-5000	(903) 334-3989
Sierra Army Depot SIOSI-CONT Herlong, CA 96113-5009	(916) 827-4836
Tobyhanna Army Depot SIOTY-K Tobyhanna, PA 18466-5045	(717) 895-7232
Tooele Army Depot SIOTE-CO Tooele, UT 84074-5020	(801) 833-2616

A-12 U. S. Army Corps of Engineers 20 Massachusetts Avenue, N. W. Washington, D. C. 20314-1000

(202) 761-0725

Interested businesses should contact the Corps division and district offices which are included in the geographical listing of the booklet entitled "Small Business Specialists."

Principal interests: Designs and manages the construction of military facilities for the Army and Air Force. Provides design and construction management support for other DOD and Federal agencies. Plans, designs, builds and operates water resources and other civil works projects. Provides research and development services for both military and civil works projects and for other agencies on a reimbursable basis...

A-13 Other Army Commands*

*Installation contracting offices for the commands listed below are included in the geographical listing of the booklet "Small Business Specialists."

Principal interests: Supplies and services in support of each installation such as: office supplies/services, grounds maintenance, ADP maintenance and repair, laundry services, refuse collection, food services, printing, education and training services, minor construction, building maintenance and repair, and automotive spare parts.

U. S. Army Training & Doctrine Command	(757) 727-3291
ATCS-B	(***,**=*******************************

Fort Monroe, VA 23651-5000

US Army Forces Command (404) 464-6223

AFCS-SB

Fort McPherson, GA 30330-6000

National Guard Bureau (703) 681-0655

NGB-SADBU

Falls Church, VA 22041-3201

US Army Military District of Washington (202) 685-1990

ANPC-SB

Fort Leslie J. McNair

Washington, D. C. 20319-5058

US Army, Pacific (808) 438-6530

APAM

Fort Shafter, HI 96858-5100

Major Navy Buying Offices

Headquarters U.S. Marine Corp Code L-2 2 Navy Annex Washington, DC 20380-1775 (703) 696-1022

Principal interests: Electronics equipment, specialized vehicles, and equipment peculiar to the Marine Corps.

Marine Corps Systems Command Code SBS 2033 Barnett Avenue, Suite 315 Quantico, VA 22134-5010 (703) 784-5822 ext. 236

Principal interest: Research, development and acquisition of equipment, information systems, training systems and weapon systems to satisfy approved material requirements of the Marine Corps.

Military Sealift Command Washington Navy Yard, Bldg-210, Code NOOB, Room 419 901 M. Street, SE Washington, DC 20398-5100 (202) 685-5025

Principal interests: Ocean shipping services to maintain strategic sealift, support of fleet units worldwide, and meeting special transportation needs of DoD sponsors for research, cable laying and repair, and special missions; movement of material, petroleum, oil, and lubricants, and personnel using U.S.-flag vessels; repair of oceangoing noncombatant ships.

Office of Naval Research Code 00SB 800 North Quincy Street, Rm 704 Arlington, VA 22217-5660 (703) 696-4605

Principal interests: Studies in the areas of mathematical and physical sciences, environmental sciences, engineering sciences, life sciences, and technology projects.

Naval Research Laboratory Code 3204 Building 222, Room 115 4555 Overlook Ave., SW Washington, D.C. 20375-5326

(202) 767-6263

Principal interests: Scientific research and advanced technology development for new and improved materials, equipment, techniques, systems and related operational procedures for the Navy. Fields of interest include space science and systems; environmental sciences; plasma physics; acoustics; radar; electronic warfare; marine technology; chemistry; materials; optical and radiation sciences; electronics and information technology.

Strategic Systems Program Code, SP-01G1 1931 Jefferson Davis Highway Arlington, VA 22241-5362

(703) 607-0217

Principal interests: Fleet ballistic missiles.

Naval Air Systems Command Building 441 21983 Bundy Road, Unit 8 Patuxent River, MD 20670

(301) 757-9044

Principal interests: Navy and Marine Corps aircraft systems; air-launched weapons systems and subsystems; airborne electronics systems; air-launched underwater sound systems; airborne pyrotechnics; astronautics and spacecraft systems; airborne mine countermeasures equipment (except for explosives, explosive components, and fusing); aeronautical drones and towed target systems, including related ground control equipment and launch and control aircraft; meteorological equipment; overhaul and modification of all Naval aircraft/engines; operation and maintenance of weapons training ranges.

Naval Air Warfare Center Aircraft Division Code 29.S South, Building 129 Lakehurst, NJ 08053-5082

(908) 323-2812

Principal interests: Launching, guidance, and recovery of Navy and Marine Corps aircraft in connection with test and evaluation; test design; stress analysis; structures; environmental simulation; design evaluation; aeronautical design; hydraulics; computer sciences; metallurgy; synthetic materials; electrical systems; mechanical systems and electronics; industrial engineering; optics; propulsion systems; acoustics; corrosion control; cryogenics; and control techniques. Procurements also include ground support equipment such as handling and servicing; armament support; avionics, propulsion, and mechanical devices; and medium and heavy machine shop assemblies and components.

Naval Air Warfare Center Aircraft Division, Code 20C00W Contracts Building 588, Suite 2 22347 Cedar Point Road, Unit 6 Patuxent River, MD 20670-1161 (301) 342-7567 Ext. 103

Principal interests: Development of aircraft systems and their components; also antisubmarine warfare command systems and related equipment.

Naval Air Warfare Center Weapons Division, Code 00K000D One Administration Circle China Lake, CA 93555-6001 (760) 939-2712

Principal interests: Air warfare systems (except antisubmarine warfare systems) and missile weapons systems including propulsion, warheads, fuses, avionics and fire control, and guidance; and the national range/facility for parachute test and evaluation.

Naval Air Warfare Center Training Systems Division Code 86D1/27B 12350 Research Parkway Orlando, FL 32826-3224 (407) 380-8253

Principal interests: Training aids, devices, equipment, and material for the Navy, Marine Corps, and other DoD activities.

Space and Naval Warfare Systems Command Code SPA-OOK 4301 Pacific Highway San Diego, CA 92110-3127 (619)524-7701

Principal interests: Shore (ground) electronics; shipboard communications IFF, ECM, radionavigation; fixed underwater surveillance systems; navigation aids; landing aids and air traffic control aids, except airborne communications via satellite and space surveillance systems; shore-based strategic data systems; communication data-link systems; radial equipment; special communications for fleet ballistic missile systems; standardized telemetry equipment and components; cryptographic equipment; expeditionary and amphibious electronic equipment; multiplatform electronic systems not otherwise assigned; antenna design and integration. Space and Navy Warfare System Center RDT&E Division, Code 02202 53570 Silvergate Avenue San Diego, CA 92152-5113

(619) 553-4326

Principal interests: New developments in command, control, and communications, electronic warfare, ocean surveillance, antisubmarine warfare weapon systems, submarine arctic warfare, ocean science, ocean engineering, biosystems research, and related technologies. Purchases include computer software and systems engineering services, computer equipment, electronic test instruments, and miscellaneous support equipment and services.

Space and Navy Warfare System Center Code OAL

(803) 974-5115

P.O. Box North Charleston, SC 29419-9022

Principal interests: Sensors, video teleconferencing, image processing, air traffic control, meteorology, navigation, physical and computer security, command and control, communications, and cryptologic and intelligence.

Naval Facilities Engineering Command Code FAC-OOJ 200 Stovall Street, Room 11N59 Alexandria, VA 22332-5000

(703) 325-8549

Principal interests: Cranes; power plants; floating pile drivers; major boiler plants and electrical generators; and permanent facilities (including acquisition and disposal of real estate); design and construction projects as well as station maintenance and repair, including public utilities services.

Navy Construction

Principal interests: A&E services, construction, and major maintenance and repair of naval facilities.

Northern Division

(610) 595-0637

Naval Facilities Engineering Command Code 09J 10 Industrial Highway, M/S 82 Lester, PA 19113-2090

Atlantic Division Naval Facilities Engineering Command Code 09W 1510 Gilbert Street Norfolk, VA 23511-2699	(757) 322-8222
Southern Division Naval Facilities Engineering Command Code 09J, P. O., Box 190010 2155 Eagle Drive North Charleston, SC 29419-9010	(803) 820-5935
Southwest Division Naval Facilities Engineering Command Code 09J 1220 Pacific Highway San Diego, CA 92132-5190	(619) 532-3003
Pacific Division Naval Facilities Engineering Command Code 09J 4262 Radford Drive Honolulu, HI 96818	(808) 471-4577
Engineering Field Activity, Chesapeake Naval Facilities Engineering Command Code O9J, Building 212 Washington Navy Yard 901 M Street, SE Washington, DC 20374-2121	(202) 685-0088
Engineering Field Activity, Midwest Naval Facilities Engineering Command Code 09J, Building 1A, Suite 120 2703 Sheridan Road Great Lakes, IL 60088-5600	(847) 688-2600 Ext 105
Engineering Field Activity, Northwest Naval Facilities Engineering Command Code 09J 19917 Seventh Avenue, NE Poulsbo, WA 98370-7570	(360) 396-0038

Engineering Field Activity, West Naval Facilities Engineering Command Code 09J 900 Commodore Drive San Bruno, CA 94066-5006	(650) 244-2305
Navy Public Works Center Acquisition Support Office Code 40H 9742 Maryland Avenue Norfolk, VA 23511-3095	(757) 444-8065 Ext. 3052
Navy Public Works Center Contracting Department Code 200 Pearl Harbor, HI 96860-5470	(808) 471-9997
Navy Public Works Center Code 200D, Suite 1, Box 368113 2730 McKean Street San Diego, CA 92136-5294	(619) 556-6352
Naval Construction Battalion Center Code 10G/27G, Bldg 41 1000 23rd Avenue Port Hueneme, CA 93043-4301	(805) 982-5066

Naval Sea Systems Command Code SEA-00K 2531 Jefferson Davis Highway Arlington, VA 22242-5160

Principal interests: Shipboard weapons systems and components, explosives and propellants, and related actuating technology. Ship systems design and integration including construction, overhaul, modernization, and conversion; propulsion; auxiliary power generating and distribution; navigational equipment; habitability and environment control features; rescue and salvage systems; ship maintenance and support; degaussing; and shipboard minesweeping equipment, including R&D needs for these items.

(703) 602-1964

Naval Surface Warfare Center Crane Division Code SB 300 Highway 121, Building 221A Crane, IN 47522-5001 (812) 854-1542

Principal interests: Shipboard weapons systems and assigned ordnance items.

Naval Surface Warfare Center Indian Head Division Code SB 101 Strauss Avenue Indian Head, MD 20640-5035 (301) 743-6604

Principal interests: Chemicals, igniters, metal parts, and components for rocket engines; electronic weapon system simulators and components; and cartridges, cartridge-actuated devices, and propulsive components for aircrew escape systems. Includes all related engineering tasks for fleet support and test.

Naval Surface Warfare Center Port Hueneme Division Code 00B, Building 5 4363 Missile Way Port Hueneme, CA 93043-5007 (805) 982-0372

Principal Interests: Test and evaluation, inservice engineering, and integrated logistic support for Nay surface fleet surface and mine warfare combat systems, command and control systems F-I System interface, weapons systems and subsystems and related expendable ordnance. Engineering, production and logistic support for cruiser, destroyer, battleship and frigate combatants for the following software requirements: combat direction systems operational programs, inter-computer communications for integrated systems, Navy standard program generation system computer programs, and shore establishment computer programs.

Naval Surface Warfare Center Dahlgren Division, Code CD2K 17320 Dahlgren Road Dahlgren, VA 22448-5100 (540) 653-4806

Principal interests: Advanced technology developments in radar, communications, electronics, optics, chemistry, materials, plasma physics, space systems, and countermeasures.

Naval Surface Warfare Center Carderock Division Building 30, Code 303 9500 McArthur Blvd, Room 1 West Bethesda, MD 20817-5700

(301) 227-2871

Principal interests: Development and evaluation of systems, subsystems, and components.

Naval Undersea Warfare Center Code 00SB 1176 Howell Street, Building 11 Newport, RI 02840

(401) 841-2442 Ext. 270

Principal interests: Submarine and other underwater combat systems.

Navy Exchange Service Command 3280 Virginia Beach Boulevard Virginia Beach, VA 23452-5724

(757)631-3582

Principal interests: Supplies for Navy exchanges, commissary stores, lodges, ships stores, and military sealift exchanges, including retail merchandise of various types; food; vending machine items; service station supplies; air conditioners; vehicles; hotel furnishings; store fixtures; and other supplies and equipment.

Supply Centers

Principal interests: Ship and marine equipment, parts, accessories, and components, and a wide array of services. Support for naval activities in the region.

Naval Supply System Command Building 9 P.O. Box 2050 Mechanicsburg, PA 17055-0791

(717) 790-3575

Naval Inventory Control Point Code 0062 P.O. Box 2020

5450 Carlisle Pike

Mechanicsburg, PA 17055-0788

Naval Inventory Control Point Code P0061, Room 2213A 700 Robbins Avenue Philadelphia, PA 19111-4098

(717) 790-6625

(215) 697-2806

Fleet and Industrial Supply Center Code 04, Bldg W-143, Suite 600 1968 Gilbert Street Norfolk, VA 23511-3392	(757) 443-1435
Fleet and Industrial Supply Center Norfolk Detachment Washington Code 0200SB, Building 200 Washington Navy Yard 901 M Street, SE Washington, DC 20374-5014	(202) 433-2957
Fleet and Industrial Supply Center Norfolk Detachment Philadelphia Code 09B, Bldg 2B 700 Robbins Avenue Philadelphia, PA 19111-5083	(215) 697-9555
Fleet and Industrial Supply Center Code COA 937 N. Harbor Drive San Diego, CA 92132 -5075	(619) 532-3439
Fleet and Industrial Supply Center Puget Sound Code 04 467 W. Street Bremerton, WA 98314-5104	(360) 476-2812

Major Air Force Buying Offices

Oklahoma City Air Logistics Center 3001 Staff Dr, Ste 1AJ84A Tinker AFB, OK 73145-3009 (405)739-2601

Principal interests: This center repairs, maintains, and modifies the following aircraft, missiles, and engines:

Aircraft - B-1B, B-2, B-52, C/EC/RC-135, KC/NKC/WC-135, E-3

Engines - J-33 Allison, J-57 Pratt & Whitney, J-75 Pratt & Whitney, J-79 General Electric, TF-30 Pratt & Whitney, TF-33 Pratt & Whitney, TF-41 Allison/Rolls-Royce, T-58 General Electric, T-64, General Electric, F-101 General Electric, F-107 Williams, F-108 General Electric, CFM-56 General Electric/Snecma, F-110 General Electric, F-112 Williams, F-118 General Electric

Missles - AGM-69A, AGM-84, AGM-86B/C, AGM-129A

The operational contracting division contracts for supplies, equipment, and work necessary for the operation and maintenance of Tinker AFB.

Ogden Air Logistics Center 5975 Arsenal Road Hill AFB, UT 84056-5802 (801)777-4143

Principles interests: This center manages, repairs or purchases 350,000 items used by a variety of weapons systems in the AF.

The following lists show the assigned systems and commodities that Ogden ALC supports as a System Program Manager and Tech Repair Center.

MANAGEMENT:

MANAGEMENT		
SYSTEMS		COMMODITIES
F/RF-4	Phantom	Landing Gear
F-16	Fighting Falcon	Wheels and Brakes
LGM-30	Minuteman	Photographic Equipment
MGM-118A	Peacekeeper	Ammunition and Explosives
AGM-65	Maverick	
GBU-15	Laser Guided	

AIRCRAFT

F-16 Fighting Falcon

C-130 Hercules

MISSILES

AGM-65 Maverick

ALCM-86B Cruise Missile

AGM-69A SRAM

LGM-118A Peacekeeper LGM-30 Minuteman

OTHER

Airmunitions

Photographic Equipment

Avionics (F-4 and F-16)

Rocket Motors

Hydraulics/Pneudraulics

Simulators and Training Devices

Instruments

Wheels and Brakes

Landing Gear

External Fuel Tanks and Pylons

The operational contracting division contracts for supplies, equipment, and work necessary for the operation and maintenance of Hill AFB.

Sacramento Air Logistics Center 5033 Roberts Ave, Ste 1 McClellan AFB, CA 95652-1326

(916)643-5209

Principles interests: This center repairs, maintains, and modifies the following aircraft, missiles, and systems:

AIRCRAFT: A-10, EF-111, F-117, and F-22

SYSTEM CODE PROGRAM 404L ATCALS 407L GTACS

414L/968H Atmospheric Early Warning

428L MEECN/GWEN

433L Weather 465L SACCS 478T TRI-TAC

484L/802L Scope Command

485L GTACSI 487L MEECN 492L/493L Radio & TV

494L Telecommunications

495L AMCC2IPS

497L Ground Based Sensor

498L MILSTAR
500L Comm PG
542N Shelters
745C MILSATCOM

806L/846L/9952 Range Threat System SRER/SRWR Space Lift Range

GROUND GENERATORS AND GENERATOR SETS:

60KW AND 72KW Aircraft Startcarts 5, 10, 15, 30, 60, 100, 200, and 750 KW Generators 50KW and 100KW Frequency Converters Uninterruptable Power Systems Power Conditioning and Continuation Interface Equipment

The operational contracting division contracts for supplies, equipment, and work necessary for the operation and maintenance of McClellan AFB.

San Antonio Air Logistics Center 303 S Crickett Dr, Ste 4 Kelly AFB, TX 78241-6025

(210)925-6918

Principle interests: The following are weapon systems managed by the center. The older systems that are not in the current inventory are listed because of continuing support requirements under interservice agreements or to foreign countries under the security assistance and FMS agreements.

AIRCRAFT AND COMPONENTS:

A-37	C-119	F-20	OV-10
B-57	C-123	F-84	PC-7
C-5	C-131	F-86	T-28
C-7	C-140	F-104	T-33
C-17	CASA 212	F-106	T-37
C-46	CESSNA 152	H-43	T-38
C-47	CESSNA 172	HU-16	412A
C-54	CESSNA 206	O-1	627A
C-118	F-5	O-2	

ENGINES AND COMPONENTS:

F100 F103 F117	T53 T55 T56	TFE731 TPE33 TR160	R4360 O-300 IO-360
J60	T76	R1340	O-470
J65	T400	R1830	TCAE-373
J69	T700	R2000	PT6
J85	TF34	R2800	
J100	TF39	R3350	

AIRBORNE AUXILIARY POWER PLANTS AND GROUND GAS TURBINES

T62 T300 GTCP30 GTCP70 GTCP105
T41 GTC85 GTCP36 GTCP85 GTCP165

The operational contracting division contracts and supplies, equipment and work necessary for the operation and maintenance of Kelly AFB.

Warner Robins Air Logistics Center 180 Page Rd Robins AFB, GA 31098-1600

(912)926-5873

Principle interests: This center repairs, maintains, and modifies the following aircraft and missiles:

AIRCRAFT/MISSILES/DRONES C-130 Hercules C-130 C-141 Starlifter C-141 F-15 Eagle F-15	DIRECTORATE
U-2 Dragon Lady H-1 Helicopter (All Models) H-53 Helicopter (All Models) H-60 Helicopter (All Models) C-130 (All Special Operations Forces Configutred AC)	U-2 Specialized Management Special Operations Forces Special Operations Forces Special Operations Forces
97C-141B (SOLL) AGM-45 SHRIKE AGM-88 HARM AIM-7 SPARROW AIM-9 SIDEWINDER AIM-120 AMRAAM BQM-34A FIREBEE FIM-92A STINGER MQM-107 TARGET DRONE E-8C JOINT STARS NAVSTAR GPS GPS RANGE APPLICATION PROGRAM LANTRN NAVIGATION & TARGET SET	Special Operations Forces Special Operations Forces Space & Special Systems

The operational contracting division contracts for supplies, equipment, and work necessary for the operation and maintenance of Robins AFB.

Space and Missile Systems Center (SMC/BC) 155 Discoverer Blvd, Ste 2017 Los Angeles AFB CA 90245-4692

(310)363-2855

Principle interests: The mission of SMC is to plan, program, and manage AFMC programs to acquire space systems, subsystems, support equipment, and related hardware and software; provide for the maintenance, construction, alteration, and security of launch, tracking, and support facilities; conduct research, exploratory development, and advanced development programs to support future space missions; provide for and conduct launch and flight test and evaluation support of major DoD programs and programs of other federal agencies; perform the functions of launch, launch control, deployment checkout prior to turnover, and sustaining engineering; perform on-orbit test and evaluation of systems, subsystems and components, discharge AF responsibilities for designated AF, DoD, and international space programs; plan, program, and acquire test facilities and other test investments required by AFMC programs at all locations (test centers and contractor facilities); plan and provide for security on all systems and information requiring safeguards consistent with AF and DoD security directives; provide management oversight for commercial expendable Launch Vehicle Activity; conduct launch agreement negotiations with commercial space launch operators; provide system engineering management support for selected space systems, subsystems, facilities, support equipment, and related hardware and software; support other product divisions and federal agencies with technologies derived from its subordinate laboratories.

While there are no Air Force aircraft assigned to Los Angeles AFB, the operational contracting directorate does contract for all other work necessary for the operation and maintenance of the base.

11th Contracting Squadron (11CONS/LGC) 500 Duncan Ave Bolling AFB Washington, DC 20332-0305 (202)767-8086

Principle interests: The mission of the 11th Contracting Squadron is to provide contracting support for supplies and services necessary to the operation of approximately 300 requiring activities in the National Capital Region. The 11th Contracting Squadron (11CONS) provides support to the Office of the Secretary of Defense, Office of the Secretary of the Air Force, HQ 11th Wing and other AF agencies within the National Capitol Region. The 11 CONS operational contracting functions are responsible for purchasing base supplies, services, construction and specialized services for ADP and studies and analysis.

Typical Item Acquisitions: ADPE, Software, Hardware, Maintenance, AF Plaques, Base Supply Support, Base Wide Grounds Maintenance, Construction and AE Services, Contractor Technical Support to AF Pentagon Elements, Historical, Personnel and Research Studies, Laundry, Dry Cleaning, Maintenance, Food and Custodial Services, Logistic Systems Research and Analysis, Military Family Housing Maintenance, O&M of Computer Modeling Systems and

Base Contracting Activities: Contracting responsibility for support of a command's mission generally is assigned to a particular base or bases within the command. Contracts awarded by the other bases

assigned to the command generally are limited to the supplies and services required for the daily operation of the base. The following lists are typical of the services and items bought by all base contracting offices.

Representative Service Acquisitions: Air Conditioning, General Construction, Appliance Repair, Grounds Maintenance, Architect Engineer, Laundry and Dry Cleaning, Audio Visual, Military Family Housing Maintenance, Boiler Repairs, Refuse Collection, Custodial, Road Maintenance, Education, Roofing, Environmental Detection, Steam Line Installation & Disposal/Prevention, Swimming Pool Maintenance, Environmental Restoration, Transient Aircraft Services, Equipment Maintenance, Transportation Services, Equipment Rental, Utility Services, Equipment Repair, Various Maintenance of ADP, Food Services, Vehicles Operation & Maintenance

Electronic Systems Center (ESC/BC) 275 Randolph Rd Hanscom AFB, MA 01731-2818

(617)377-4 973

Principle interests: ESC plans and manages the acquisition and related engineering development of command, control, communications, and intelligence systems, subsystems and equipment including surveillance systems, navigation systems, air traffic control and landing systems, intelligence systems, electronic physical security surveillance and intrusion detection systems and weather systems, information and management systems until transfer of responsibility to the using command or agency. Evaluates using command requirements against available technology and potential costs and recommends necessary revisions. R&D contracts are also initiated by the Geophysics Division of the AF Laboratory in the environmental, physical and engineering sciences. The Geophysics Division performs research and exploratory and advanced Development in geophysics that is essential to the enhancement of AF operational capabilities. The work pursued may be categorized generally as falling within the following functional areas: Space Physics, Ionospheric Physics, Terrestrial Science, Upper Atmospheric and Stratospheric operations, Optical/IR Backgrounds and Targets, Weather Specification and Prediction. Close liaison is maintained with AF operational elements, system development activities, and other AF laboratories, to identify research and technology needs and to accelerate the integration of scientific advances into AF technology. Geophysics Division carries out its assigned R&D mission responsibilities with in-house as well as contractual support.

While there are no AF aircraft assigned to Hanscom AFB, the operational contracting directorate does contract for all other work necessary for the operation and maintenance of the base.

Aeronautical Systems Center (ASC/BC) 2196 D Street Wright-Patterson AFB, OH 45433-7201

(937)255-5422

Principle interests: ASC's responsibilities include design, development, and acquisition programs for aeronautical systems, cruise missiles, their components, and related government-

furnished aerospace equipment including aircraft engines, airborne communication systems, aircraft navigation systems, aircraft instruments; management of engineering development and initial procurement of aeronautical reconnaissance systems, aeronautical electronic warfare systems, life support systems, chemical/biological defense systems, and simulators, including armament, operational, and communication training devices.

ASC has central contracting responsibility for a number of specialized programs including the following:

Specialized Programs and Aircraft and Reconnaissance Contractor Engineering and Technical Services Mechanized Material Handling Systems
AF Packaging Evaluation Agency Requirements
Automatic Data Processing Studies, Software, and Equipment
Chaplain Supplies and Equipment
Educational Services Contractual Support
Library Books and Publications

ASC provides contracting support for the National Aerospace Intelligence Center which acquires, collects, analyzes, produces, and disseminates foreign aerospace scientific and technical (S&T) intelligence and intelligence information; conducts an integrated analysis program; operates an S&T intelligence data handling system; collaborates with other organizations to improve the collection, acquisition, and utilization of foreign technology and intelligence; and develops and maintains the highest attainable level of knowledge concerning foreign aerospace technology, capabilities, and limitations.

ASC Small Business Office provides contracting support for the Joint Logistics Systems Center (JLSC) which is located at Wright-Patterson AFB. JLSC is involved in the development, operation, and enhancement of the management information systems for logistics management systems for the military services and Defense Logistics Agency.

ASC Operational Contracting organization contracts for supplies, equipment, and work necessary for the operation and maintenance of Wright-Patterson AFB.

Wright Laboratory
Directorate of R&D Contracting
c/o Aeronautical Systems Center (ASC/BC)
2196 D Street
Wright-Patterson AFB OH 45433-7201

(937)255-5422

Principle interests: This directorate provides business and contracting support for Wright Laboratory (WL). Contracts are written for requirements of the following directorates: Aero Propulsion and Power Directorate is responsible for development of airbreathing propulsion and aerospace power technology needed for future AF systems, as well as providing assistance to the "product divisions" of AFMC in acquiring new systems and in helping to resolve developmental and operation problems. Avionics Directorate conducts R&D programs for

aerospace reconnaissance, weapons delivery, electronic warfare systems, navigation, communication and avionics integration. Solid State Electronics Directorate is responsible for electronic device R&D for future AF systems needs in the areas of microelectronics, microwaves, and electro-optics. Research extends from fundamental semiconductor layer growth and device fabrication through analog and digital integrated circuits; also included is the computer-aided design software and work stations needed to pursue sample hybrid and monolithic integrated circuits. Flight Dynamics Directorate pursues AF flight vehicle technologies to support aircraft, missiles and space systems in the technical areas of structures, vehicle subsystems, flight control, aeromechanics and experimental flight vehicle testbeds. Materials Directorate explores new materials and processes for advanced aerospace applications. Its current focus is on thermal protection materials, metallic and nonmetallic structural materials, aerospace propulsion materials, fluids and lubricants, electromagnetic and electronic materials and laser hardened materials. Manufacturing Technology Directorate focuses on process technologies and integrated manufacturing. This directorate is responsible for a new initiative which integrates design and manufacturing technologies to stimulate a new focus on design for producibility, design for quality, and design for life cycle costs. Key elements of this concurrent engineering involve development of advanced tools in computer aided design and computer aided manufacturing for analyses of design for weapon performance and low cost manufacturing. Plans and Programs Directorate is made up of cockpit integration, which involves research to advance the state of the art crew systems technologies for all classes of aerospace vehicles; and signature technology, which includes planning, formulating, and executing USAF exploratory and advanced development programs for vehicle signature reduction technology and counter low observable technology. Armament Directorate develops conventional armament technology and integrates these technologies into air vehicle platforms and other delivery platforms. The directorate provides conventional armament technology for four major thrusts that include advanced guidance, weapon flight mechanics, ordnance, and conventional strategic defense.

AF Development Test Center (AFDTC/BC) 205 West D Ave, Stuite 449 Eglin AFB, FL 32542-6863

(904)882-2843

AFDTC plans, directs, and conducts the test and evaluation of nonnuclear munitions, electronic combat, and navigation/guidance systems. Related ASC System Program Offices (SPOs) are also located here and supported by AFDTC/BC. To accomplish this mission, AFDTC manages the large land test ranges that are located on the 724 square mile Eglin complex as well as the 86,500 square miles of water ranges located in the adjacent Gulf of Mexico. Major tests on or above AFDTC's ranges cover aircraft systems, subsystems, missiles, guns, rockets, targets and drones, high-powered radar, and electronic countermeasures equipment.

AFDTC's unique assets include the Guided Weapons Evaluation Facility (GWEF), the Preflight Integration of Munitions and Electronic Systems (PRIMES), and the McKinley Climatic Laboratory, a facility capable of testing military hardware as large as aircraft in environments ranging from minus 65 to plus 165 degrees Fahrenheit with 100 mph winds, icing clouds, rain, and snow. AFDTC also is responsible for the 46th Test Group at Holloman AFB NM, with its high speed test track, two radar target scatter measurement facilities, and the Central Inertial

Guidance Test Facility (CIGTF). The operational contracting division contracts for supplies, equipment, and work necessary for the operation and maintenance of Eglin AFB.

Other Major Commands

80914-4350

Principal interests: Base contracting support, including major data major data processing, construction, and command wide acquisition of mission-related supplies and services.

3 CONS/CC 6920 12 th Street, Suite 301 Elmendorf AFB, Anchorage, AK 99506-2570	(907)552-4338
Headquarters Air Education and (16 Bases) Training Command 550 D Street East, Rm 131 Randolph AFB, TX 78150-4425	(210)652-4840
Air Military Command (12 Bases) 402 Scott Drive, Unit 2A2 Scott AFB, IL 62225-5308	(618)256-8725
Air Combat Command (20 Bases) 130 Douglas Street, Suite 210 Langley AFB, VA 23665-2791	(757)764-5371
10 th Air Base Wing (10 ABW/LGCP) 8110 Industrial Drive, Suite 103 USAF Academy, CO 80840-2315	(719)333-6642
Air Intelligence Agency 102 Hall Blvd., Suite 258 San Antonio, TX 78243-7030	(210)977-2453
Air Force Space Command (7 Bases) 150 Vandenburg Street, Suite 1105 Peterson AFB, CO	(719)554-5324

15 CONS/CC (4 Bases) 90 G Street Hickam AFB, HI 96853-5320

(808)449-6860 Ext. 103

Air Force Reserve 155 2nd Street Robbins AFB, GA 31098-1635

(912)327-1611

Major Defense Logistics Agency Buying Offices

D-1 Defense Supply Center Columbus 3990 East Broad St. Columbus, OH 43216-5000 (614) 692-3541 Toll-free:1(800) 262-3272

Principal interests: Guns, mechanisms and components; aircraft landing gear components; aircraft launching, landing, and ground handling equipment; aircraft wheel and brake systems; right-of-way construction and maintenance equipment, railroad; track materials, tractors; vehicular cab, body, and frame structural components; vehicular power transmission components; vehicular brake, steering, axle, wheel and track components; vehicular furniture and accessories; miscellaneous vehicular components; gasoline reciprocating engines and components; diesel engines and components; steam turbines and components; water turbines and water wheels and components; gasoline rotary engines and components; steam engines, reciprocating; nonaircraft engine fuel system, electrical system, and engine cooling system, engine and oil filters; miscellaneous engine accessories, nonaircraft; torque converters and speed changers; gears, pulleys, sprockets, and transmission chain; belting, drive belts, V-belts, and accessories, ship and boat propulsion equipment.

Farm equipment; pest, disease, and frost control equipment; saddlery; earth moving and excavating equipment; earth boring and related equipment; road clearing and cleaning equipment; miscellaneous construction equipment; fire fighting equipment.

Marine lifesaving and diving equipment; compressors and vacuum pumps; power and hand pumps; centrifugal; separators and pressure and vacuum filters; industrial boilers; heat exchangers and steam condensers; industrial furnaces; air and water purification equipment; space heating equipment; fuel burning equipment units; miscellaneous plumbing, heating, and sanitation equipment; piping and tubing; noses and fittings, valves, powered; valves, nonpowered; motor vehicle maintenance and repair shop equipment; prefabricated and portable buildings; storage tanks; scaffolding equipment and concrete forms; prefabricated tower structures; and miscellaneous construction equipment.

D-2 Defense Energy Support Center 8725 John J. Kingman Road Suite 4950, Room 4950 Fort Belvoir, VA 22060-6222 (703) 767-9400 1-(800) 523-2601

Principal interests: Petroleum products and petroleum related services for the U.S. military and U.S. Government agencies worldwide. Products include jet fuels, aviation gasoline, motor gasoline, gasohol, distillates, residuals, bulk lubricating oil, coal, crude oil for strategic petroleum reserve. natural gas and synfuels. Services include aircraft refueling, into-plane, bunkers,

storage terminals, laboratory testing, and environmental assessment and remediation for Defense Fuel Supply Points.

D-3 Defense Supply Center Richmond 8000 Jefferson Davis Richmond, VA 23297-5124

(804) 279-3617 1(800) 544-5634 (VA)

Principal interests: Laundry and dry cleaning equipment; shoe repairing equipment; industrial sewing machines and mobile textile repair shops; electric arc-welding equipment; woodworking machinery and equipment; printing; duplicating and bookbinding equipment; gas generating equipment; nonself-propelled materials-handling equipment; pallets, skids, load binder, and support sets: refrigeration equipment, fans, and air circulators; lugs, terminals, and terminal strips; electrical hardware and supplies; electrical insulators and insulating materials; contact brushes and electrodes; cable, cord, and wire assemblies for communication equipment: electrical motors and electrical control equipment; electrical generators and generator sets; distribution and power station transformers; miscellaneous electric power and distribution equipment; secondary batteries, miscellaneous alarm and signal systems; lighting fixtures and lamps; photographic supplies; chemicals and chemical specialties; pest control agents and disinfectants; food cooking, baking, and warming equipment; food preparation and serving sets, kits, and outfits; books and pamphlets, sheet and book music, and miscellaneous printed matter; drums and cans; commercial and industrial gas cylinders; bottles and jars; rubber, plastic, and glass fabricated materials; refractories and fire surfacing materials, asbestos, clay, cork, and other vegetable and mineral materials; ecclesiastical equipment, furnishings, and supplies; mortuary supplies; physical properties testing equipment; geophysical and astronomical instruments; scales and balances; drafting, surveying, and mapping instruments; and liquid and gas flow, liquid level, and mechanical motion measuring instruments, packaged petroleum products, cutting tools, industrial plant equipment. tackle blocks; shackles and slings; airframe structural components; parachutes; aerial pickup, delivery, and recovery systems; cargo tie-down equipment; cargo nets; aircraft accessories and components; rigging and rigging gear; deck machinery; marine hardware and hull items.

D-4 Defense Industrial Supply Center 700 Robbins Avenue Philadelphia, PA 19111-5096

(215) 697-2747 Toll-free: 1(800) 831-1110

Principal interests: Bearings; chain and wire rope; fiber rope, cordage and twine; rope, cable, and chain fittings; ores and minerals; ferrous and nonferrous scrap; ferrous and nonferrous bars, sheets, and shapes; electrical wire and cable; screws, bolts, and studs; nuts and washers; nails, keys, and pins; rivets; fastening devices; packing and gasket materials; metal screening; coil, flat, and wire springs; rings; shims; spacers; miscellaneous hardware; plumbing fixtures and accessories; knobs and pointers; construction materials; film; kitchen equipment and appliances; lumber; photographic equipment and supplies.

D-5 Defense Supply Support Center 2800 South 20th St.
Philadelphia, PA 19101-8419

(215) 737-2321 Toll-free: 1(800) 523-0705 Principal interests: Men's and women's military clothing, dress and work; textile fabrics; wool tops; artificial leather; tents and tarpaulins; flags and pennants; leather and rubber footwear; hats and caps; canvas products; special-purpose clothing; underwear; hosiery; gloves; badges and insignia; luggage; individual equipment; body armor; specialized flight clothing; helmets. Drugs and biological; surgical dressing materials; surgical, dental, and optical instruments, equipment and supplies; X-ray equipment and supplies; hospital furniture, equipment, utensils, and supplies; medical sets, kits, and outfits; chemical analysis instruments; laboratory equipment and supplies; medicinal chemicals; hospital and surgical clothing. Perishable and nonperishable foods are purchased for distribution in the United States and overseas. Such purchases include meats and meat products, fresh fruits and vegetables, dehydrated items, seafood or water foods, cereals, dairy products, poultry, and other related food items. Canned, packaged, fresh, and frozen items are purchased in car-lots or less. Retort pouched foods are bought in large quantities as ration components.

D-6 DLA Administrative Support Center Office of Contracting 8725 John J. Kingman Road Suite 0119, Room 1134 Fort Belvoir, VA 22060-6220 (703) 767-1161

Principle Interests: Centralized contracting of Federal Information Processing (FIP) Resources (ADP, Computer and Telecommunications products and services) at DLA HQ for all DLA activities, including large and small purchases, and GSA schedule purchases. Responsible for managing the life cycle contracting process in support of the DLA mission, and providing the highest quality contracting and customer service. DLA field activities may purchase similar items at the small purchase level and, under competitive circumstances, up to a threshold of \$250,000. In addition, provides general contracting in support of the DLA HQ COMPLEX, Fort Belvoir, VA and other DASC supported customers. All contracting on a Fee-For-Service basis.

D-7 Defense National Stockpile Center 8725 John J. Kingman Road Suite 4616 Fort Belvoir, VA 22060-6223 (703) 767-5505

Principal interests: Manages the nation's reserves of strategic and critical materials for times of national emergency. Procures and sells aluminum, beryllium, cobalt, germanium, lead, manganese, mercury, mica, and rubber.

D8 Television-Audio Support Activity 3116 Peacekeeper Way McClellan AFB, CA 95652-1068 (916) 364-4223

Principal interests: A wide variety of Radio and Television Broadcast Equipment for all DoD activities worldwide. Procures video camcorders (all formats), broadcast TV equipment, recorders/reproducers, transmitters, switchers, monitors, cameras, color laser copiers, graphics systems, and test equipment that is used to support the Broadcast and Audio/Video Equipment.

PRODUCTS AND SERVICES BOUGHT BY THE ARMY AND DEFENSE LOGISTICS AGENCY MILITARY PURCHASING OFFICES*

Supplies and Equipment

10 WEAPONS

1375

1376

1390

	1005-35 1040 1045-55 1075 1080	Guns, A-1, A-6, D-1 Chemical Weapons, A-6, D-3 Launchers, A-3, D-3 Degaussing and Mine Sweeping, D-3 Camouflage and Deception Equipment, A-3, D-3	
11	NUCLEAR C	PRDNANCE - A-6, A-7	
12	FIRE CONTROL EQUIPMENT - A-6, A-3, A-8, D-1		
13	AMMUNITION AND EXPLOSIVES		
	1305-20 1325 1330 1336 1337 1340 1345 1370	Ammunition, A-1, A-2 Bombs, A-1 Grenades, A-1 Missile Warheads, A-3, A-6 Missile and Space Propulsion, A-3 Rockets, A-1, A-3, A-6 Land Mines, A-1 Pyrotechnics, A-1	

Demolition Materials, A-1

Fuzes and Primers, A-1, A-7

Bulk Explosives, A-1

Products and Services Bought by the Department of Air Force Major Purchasing Offices can also be found on the World Wide Web at: http://www.safsb.hq.af.mil/index.htm, click on "AFMIP" and stroll down to Chapter 1.

Additional information on DoD wide acquisitions by four digit federal supply code may be founded at website: http://www.acq.osd.mil/sadbu under "Links".

^{*}Products and Services Bought by the Department of Navy Major Purchasing Offices can be found on the World Wide Web at: http://www.abm.rda.hq.navy.mil, click on "Business Opportunities" and stroll down to DoN Marketing Opportunities.

14 **GUIDED MISSILES** Guided Missile Systems and Components, A-3 1410-27 1430 Remote Control Systems, A-3, D-1 1440 Launchers, A-3, D-1 1450 Handling and Servicing Equipment, A-3, D-1 15 AIRCRAFT 1510 Fixed Wing, A-3 Rotary Wing, A-3, A-5 1520 1550 Drones, A-3 1560 Airframe Components, A-3, D-3 AIRCRAFT COMPONENTS AND ACCESSORIES 16 1610 Propellers, A-3 Helicopter Rotors, A-3, D-1 1615 Landing Gear Components, A-3 1620 1650 Hydraulic Vacuum De-icing, A-3, D-1 Air Conditioning and Heating Equipment, A-3, D-1 1660 Parachutes, Recovery and Tie-down, A-3, D-3 1670 Miscellaneous Accessories and Components, A-3, D-3 1680 AIRCRAFT LAUNCHING, LANDING, AND GROUND HANDLING EQUIPMENT 17 1710 Arresting Equipment, D-1 1720 Launching Equipment, D-1 Ground Servicing Equipment, A-3, D-1 1730 Specialized Trucks and Trailers, A-6, D-1 1740 18 SPACE VEHICLES - D-3 SHIPS, SMALL CRAFT, PONTOONS, AND FLOATING DOCKS 19 1920 Fishing Vessels, A-6 Special Purpose Barges and Lighters, A-11, A-12 1935 20 SHIP AND MARINE EQUIPMENT - A-3, D-3 22 RAILWAY EQUIPMENT - A-3, A-20 23 MOTOR VEHICLES, TRAILERS, CYCLES - A-6, A-9, A-12 24 TRACTORS - D-4

VEHICULAR EQUIPMENT COMPONENTS - A-11, D-1

25

26	TIRES AND TUBES		
	2610 2620 2640	Pneumatic, Except Aircraft, A-6 Pneumatic, Aircraft, D-1 Tire Rebuilding - Repair Material, A-6, A-11	
28	ENGINES, T	URBINES, AND COMPONENTS	
	2805 2810 2815 2825 2835 2840 2845 2895	Reciprocating Engines, Except Aircraft, A-3, D-1 Reciprocating Engines, Aircraft and Components, D-5 Diesel Engines and Components, A-6, A-3, A-11, D-1 Steam Turbines and Components, D-1 Gas Turbines and Jet Engines, Except Aircraft, A-4, D-3 Gas Turbines and Jet Engines, Aircraft, A-3, D-3 Rocket Engines and Components, A-3, D-4 Miscellaneous Engines and Components, A-6, D-1	
29	ENGINE AC	CESSORIES	
		For Aircraft Engines, A-3, D-3 Other Than for Aircraft Engines, A-3, A-6, D-1	
30	MECHANICAL POWER TRANSMISSION EQUIPMENT - A-3, A-6, D-1		
31	BEARINGS - A-3, A-6, D-4		
32	WOODWORKING MACHINERY AND EQUIPMENT - Local Purchase		
34	METALWORKING MACHINERY - A-1, D-3, and Local Purchase		
35	SERVICE AND TRADE EQUIPMENT - D-3, and Local Purchase		
36	SPECIAL INDUSTRY MACHINERY - A-1, D-3, and Local Purchase		
37	AGRICULT	URAL MACHINERY AND EQUIPMENT - D-4 and Local Purchase	
38	CONSTRUCTION, MINING, EXCAVATING, AND HIGHWAY MAINTENANCE EQUIPMENT A-12, D-1, and Local Purchase		
39	MATERIALS HANDLING EQUIPMENT - A-6, A-11, D-4, and Local Purchase		
40	ROPE, CABLE, CHAIN, AND FITTINGS - D-4		
41	REFRIGERATION AND AIR CONDITIONING EQUIPMENT - A-3, D-3, and Local Purchase		

42	FIRE F	FIGHTING, RESCUE, AND SAFETY EQUIPMENT	
	4210 4220 4230 4240	Fire Fighting Equipment, A-3, D-1 Marine Lifesaving and Diving Equipment, D-1 Decontaminating and Impregnating Equipment, A-1, D-3 Safety and Rescue Equipment, A-3, A-6, D-3	
43	PUMP	S AND COMPRESSORS - A-3, A-6, D-1	
44	FURNA	ACE, STEAM PLANT, DRYING EQUIPMENT, AND NUCLEAR REACTORS	
	4430 44XX	Industrial Furnaces, Kilns, Lehrs, and Ovens, D-4 All Other, D-1	
45	PLUME	BING, HEATING, AND SANITATION EQUIPMENT - A-3, D-4	
46	WATE	R PURIFICATION AND SEWAGE TREATMENT EQUIPMENT - A-3, D-1, D-4	
47	PIPE, TUBING, HOSE, AND FITTINGS - A-1, A-3, A-12, D-1		
48	VALVES - A-3, A-12, D-1		
49	MAINT	ENANCE AND REPAIR SHOP EQUIPMENT	
	4910 4920 4921 4927 4930 4931 4935 4940	Motor Vehicle Maintenance Equipment, A-1, A-11, D-4 Aircraft Maintenance Equipment, A-4, D-3 Torpedo Maintenance Equipment, D-3 Rocket Maintenance Equipment, A-3, D-3 Lubrication and Fuel Dispensing Equipment, A-3, D-1 Fire Control Maintenance Equipment, A-1, A-3, D-1 Guided Missile Maintenance Equipment, A-3, D-1 Miscellaneous Maintenance Equipment, A-1, A-4, D-1, D-4	
51	HAND ⁻	TOOLS - D-3	
52	MEASURING TOOLS - D-3 and Local Purchase		
53	HARDWARE AND ABRASIVES - A-3, D-3, D-4		
54	PREFABRICATED STRUCTURES AND SCAFFOLDING - A-3, A-12, D-1, and Local Purchase		
55	LUMBER, MILLWORK, PLYWOOD, AND VENEER - A-12, D-4, and Local Purchase		
56	CONSTRUCTION AND BUILDING MATERIALS - A-12 D-4 and Local Purchase		

58	COMMUNICATION EQUIPMENT - A-3, A-4, A-5, A-8, A-11, A-12, D-1, D-6 and Local Purchase		
59	ELECTI	RICAL AND ELECTRONIC EQUIPMENT COMPONENTS - A-1, A-3, A-4, A-5, A-6, D-1, D-4	
60	FIBER (OPTICS - A-3, A-4, D-1	
61 ELECTRIC WIRE AND POWER DISTRIBUTION EQUIPMENT		RIC WIRE AND POWER DISTRIBUTION EQUIPMENT	
	6105	Electrical Motors, A-3, A-4, D-3	
	6110 6115 6120 6125 6130 6135 6140 6145 6150	Electrical Control Equipment, A-1, A-4, A-12, D-3 Generators and Generator Sets, A-3, A-4, A-12, D-3 Transformers, D-3 Converters, Rotating, D-3 Converters, Nonrotating, A-3, D-3 Primary Batteries, A-3, A-4, D-3 Secondary Batteries, A-4, D-3 Wire and Cable, Electrical, D-3 Miscellaneous Electrical Equipment, A-4, A-12, D-3	
62	LIGHTI	NG FIXTURES AND LAMPS	
	6220	Outdoor Lighting, D-3 Vehicle Lights, A-3, D-3 All Other, D-3	
63	ALARM	AND SIGNAL SYSTEMS	
	6320 6340 6350	Shipboard, D-3 Aircraft, A-3, D-3 Miscellaneous, A-3, D-3	
65	MEDICAL, DENTAL, AND VETERINARY EQUIPMENT - A-9, A-10, D-5		
66	INSTRUMENTS AND LABORATORY EQUIPMENT		
	6605 6610 6615	Navigational Instruments, A-3, A-4, D-3 Flight Instruments, A-3, D-3 Autopilots, Airborne Gyro, A-4, D-3	
	6620 6625	Engine Instruments, A-3, A-5, D-3 Electrical and Electronic Measuring Instruments, A-2, A-3, A-4, A-6, A-11, D-1	
	6630	Chemical Analysis Instruments, A-2, A-5, D-5	

6635	Physical Properties Testing Equipment, A-2, A-5, D-3				
6636 6640 6645 6650 6665 6675 6680 6685 6695	Laboratory Equipment and Supplies, A-2, A-4, A-5, A-9, D-5 Time Measuring Instruments, A-5, D-3 Optical Instruments, A-1, A-2, A-5, A-6, D-3 Meteorological Instruments, A-4, D-3 Hazard-Detecting Instruments, A-1, A-2, A-4, A-5, A-4, D-3 Scales and Balances, A-5, D-3 Drafting, Surveying, and Mapping Instruments, A-3, D-3				
PHOTOGRAPHIC EQUIPMENT - D-3					
CHE	CHEMICALS AND CHEMICAL PRODUCTS - A-2, A-5, A-6, A-12, D-3, D-5				
TRAINING AIDS AND DEVICES - A-3, A-8, D-3					
GENE	GENERAL PURPOSE ADPE AND SUPPORT				
70XX 7010 7025 7030 7035 7042 7045 7050	Local Purchase for All Codes ADPE Configuration, A-4, A-5 Input/Output and Storage Devices, A-3, A-4, A-5, A-7, A-14, D-1, D-6 ADP Software, A-3, A-4, A-5, A-7, A-8, D-6 ADP Support Equipment, A-3, A-4, A-5, A-7, A-11, D-6 Mini- and Micro-Computer Controls, D-6 ADP Supplies and Support Equipment, A-3, A-4, A-5, A-7, A-12, D-6 ADP Components, A-3, A-4, A-5, A-12, D-6				
FURNITURE					
71XX 7105 7110 7125	Local Purchase for All Codes Household Furniture, D-3 Office Furniture, A-7, D-3 Cabinets, Lockers, Bins, and Shelving, D-3				
HOUS D-5 ar	EHOLD AND COMMERCIAL FURNISHINGS AND APPLIANCES - D-3, and Local Purchase				
FOOD PREPARATION AND SERVING EQUIPMENT					
7310 7320 7330 7340	Food Cooking, Baking, and Serving Equipment, D-4 Kitchen Equipment and Appliances, D-4 Kitchen Hand Tools and Utensils, D-4 Cutlery and Flatware, D-4				

	7350 7360	Tableware, D-4 Food Preparation and Serving Kits and Outfits, A-3, D-4			
74	OFFICE	E MACHINES AND VISIBLE RECORD EQUIPMENT - D-3, Local Purchase			
75	OFFICE SUPPLIES AND DEVICES - D-3, Local Purchase				
76	BOOKS, MAPS, AND OTHER PUBLICATIONS - D-3, Local Purchase				
77	MUSICAL INSTRUMENTS, PHONOGRAPHS, AND HOMETYPE RADIOS - Local Purchase				
78	RECREATIONAL AND ATHLETIC EQUIPMENT - Local Purchase				
79	CLEANING EQUIPMENT AND SUPPLIES - D-3				
80	BRUSHES, PAINTS, SEALERS, AND ADHESIVES - Local Purchase				
81	CONTAINERS, PACKAGING, AND PACKING SUPPLIES				
	8105 8110 8115 8120 8125 8130 8135 8140 8145	Bags and Sacks, D-3 Drums and Cans, D-4 Boxes and Cartons, Local Purchase Gas Cylinders, D-3 Bottles and Jars, D-4 Reels and Spools, D-4 and Local Purchase Packaging and Packing Materials, D-3, D-4 and Local Purchase Ordnance Boxes, A-1, A-8, D-3 Specialized Shipping and Storage Containers, A-3, D-3			
83	TEXTILES, LEATHER, FURS, APPAREL, AND SHOE FINDINGS, TENTS, AND FLAGS - D-5				
84	CLOTHING, INDIVIDUAL EQUIPMENT, AND INSIGNIA				
	8475 84XX	Specialized Flight Clothing and Accessories, D-5 All Other Clothing Codes, D-5			
85	TOILETRIES - D-3				
87	AGRICULTURAL SUPPLIES 8710 Forage and Feed 8720-30 Fertilizer, Seeds, and Nursery Stock, Local Purchase				
89	SUBSISTENCE (See note)				
	8905	Meat, Poultry, and Fish, D-5, and Local Purchase			

	8910 8915	Dairy Foods and Eggs, D-5, and Local Purchase
	8920	Fruits and Vegetables, D-5, and Local Purchase
	8925	Bakery and Cereal Products, D-6, D-7, and Local Purchase
	8930	Sugar, Confectionery, and Nuts, D-5
	8935	Jams and Jellies, D-5
	8940	Soups and Bouillon, D-6
	8945	Special Dietary Foods, D-5 Food Oils and Fats, D-5
	8950	Condiments, D-5
	8955	Coffee, Tea, and Cocoa, D-5, and Local Purchase
	8960	Beverages, Nonalcoholic, D-5, and Local Purchase
	8970	Composite Food Packages, D-5
	8975	Tobacco Products, D-5 and Local Purchase
		ballet in the state of the country o
91	FUELS	S, LUBRICANTS, OILS, AND WAXES
	9110	Solid Fuels, D-2
	9130	Petroleum Base Liquid Propellants and Fuel, D-2 and Local
		Purchase
	9140	Fuel Oils, D-2, and Local Purchase
	9150	Oils, Greases - Cutting, Lubricating, and Hydraulic, D-2
	9160	Miscellaneous Waxes, Oils, and Fats, D-4
93	NONM	ETALLIC FABRICATED MATERIALS - D-3, and Local Purchase
95	METAI	BARS, SHEETS, AND SHAPES
	9505	Wire, Nonelectrical, Iron and Steel, D-4
	9510	Bars and Rods, Iron and Steel, D-4
	9515	Sheet and Strip, Iron and Steel, D-4
	9520	Structural Shapes, Iron and Steel, A-12, D-4
	9525	Wire, Nonelectrical, Nonferrous, D-4
	9530	Bars and Rods, Nonferrous, D-4
	9535	Sheet and Strip, Nonferrous, D-5 and Local Purchase
	9540	Structural Shapes, Nonferrous, D-4
96	ORES.	MINERALS, AND THEIR PRIMARY PRODUCTS - A-1 D-4

Note: For all subsistence items, see coverage on Commissaries in Part 4.

Services

H1 QUALITY CONTROL SERVICE (See Note)

J MAINTENANCE, REPAIR, AND REBUILDING OF EQUIPMENT (See Note)

J013 Ammunition and Explosives, A-1

J014 Guided Missiles, A-3

J015 Aircraft, A-3, and Local Purchase

J016 Aircraft Components, A-3, and Local Purchase

J017 Aircraft Ground Equipment, Local Purchase

J020 Marine Equipment, A-3, A-12

J023 Vehicles, Trailers, and Cycles, Local Purchase

J028 Engines and Turbines, A-3

J034 Metalwork Machinery, A-1, D-3

J036 Industrial Machinery, A-1, Local Purchase

J041 Refrigeration and Air Conditioning, A-3, Local Purchase

J042 Fire Rescue and Safety Equipment, A-3

J058 Communication Equipment, A-4, A-5, and Local Purchase

J065 Medical and Dental Equipment, A-10

J066 Instruments and Lab Equipment, A-5, and Local Purchase

J070 ADP Equipment and Supplies, Local Purchase

J074 Office Machines, Local Purchase

K MODIFICATION OF EQUIPMENT (See Note)

K010 Weapons, A-1

K012 Fire Control Equipment, A-3

K013 Ammunition and Explosives, A-1, A-2

K014 Guided Missiles, A-3

K015 Aircraft, A-3

K016 Aircraft Components, A-3

K017 Aircraft Ground Equipment, A-3

K058 Communication Equipment, A-4, A-5

L TECHNICAL REPRESENTATIVE SERVICES (See Note)

M OPERATION OF GOVERNMENT-OWNED FACILITY

[There are more opportunities than you might have thought, including operation of buildings, utilities, and other facilities. Observe the Government operations in your area and consider whether they may be contractor-operated. Government policy is to encourage contractor operation where it is in the Government's interest.]

N INSTALLATION OF EQUIPMENT

N058 Communication Equipment, A-4, A-5 N068 Chemical Products, A-2, A-5

- P SALVAGE SERVICES (Including demolition) A-12 and Local Purchase
- Q MEDICAL SERVICES [Note: Specialized services and specialized suppliers], A-10
- R PROFESSIONAL TECHNICAL AND MANAGEMENT SERVICES

R2XX Architect-Engineer (See Part 1 of this booklet)

R301 ADP Facility Management, A-7

R302 ADP Systems Development and Programming, A-5, A-6, A-7, A-12, and Local Purchase

R303 ADP Entry, A-7

R407 Program Evaluation, A-2, A-4

R408 Program Management-Support, A-2, A-3, A-4, A-7

R412 Simulations A-2, A-3

R414 Systems Engineering, A-4, A-3, A-6, and Local Purchase

R415 Technology Sharing, A-2

R425 Engineering Technical Services, Local Purchase, A-2, A-4

R504 Studies/Chemical-Biological, A-2

R551 mobilization/Preparedness Studies, A-2

R702 Data Collection Services, A-6

R706 Logistics Support Services, A-2, A-4

R707 Procurement and Acquisition Support Services, A-3

S UTILITIES AND HOUSEKEEPING SERVICES

S201 Custodial-Janitorial, Local Purchase

S203 Food Service, Local Purchase

S205 Garbage Collection, Local Purchase

S206 Guard Services, Local Purchase

S208 Landscaping and Ground keeping, Local Purchase

T PHOTOGRAPHIC, MAPPING, PRINTING, AND PUBLICATION

T013 TECHNICAL WRITING, A-3, A-4

V TRANSPORTATION AND TRAVEL [Note: Specialized services and specialized suppliers, A-8

W LEASE OR RENTAL OF EQUIPMENT

W038 Rental of Construction Equipment, A-12 W070 Rental of ADP Equipment, Local Purchase W074 Rental of Office Machines, Local Purchase

- X LEASE OR RENTAL OF FACILITIES
 - X173 Rental of Fuel Storage Buildings, D-3
- Y CONSTRUCTION A-3, A-12
- Z MAINTENANCE AND REPAIR OF REAL ESTATE A-21, and Local Purchase

Note: For information on Department of Navy and Air Force use same internet address.

Note: If you have special capability in connection with particular items or lines of equipment, you should let the producer of that equipment be aware of your interest in working with it. You may be able to get subcontract work or to learn of DoD locations that have the equipment.

PART 3

RESEARCH AND DEVELOPMENT SALES OPPORTUNITIES

MAJOR MILITARY RESEARCH AND DEVELOPMENT ACTIVITIES

The DoD encourages participation by small concerns, including those owned by women and by disadvantaged persons, in its R&D programs. DoD seeks the most advanced scientific knowledge attainable and the best possible equipment and systems that can be devised and produced. It is the government's policy (FAR 35.008), in awarding an R&D contract, to select the organization ". . . that proposes the best ideas or concepts and has the highest competence in the specific field of science or technology involved." You should evaluate your firm critically before seeking a government R&D contract. Be sure that your firm is as well qualified as others who may want the same award. The telephone numbers in the lists which follow are for the small business specialists at the research organizations. Also, refer to Part 1 of this book, for information on the DoD Small Business Innovation Research (SBIR) program.

DEPARTMENT OF THE ARMY

U. S. Army Space & Missile Defense Command PO Box 1500 Huntsville, AL 35807-3801

(205) 955-3412

Principal interests: Manages technology base research and development for Ballistic Missile Defense Organization and provides significant technical and program support to the Army Program Executive Office for Air and Missile Defense; supports Army space requirements; develops and demonstrates technologies required for kinetic energy weapons, directed energy weapons, structures, materials; conducts lethality and vulnerability analysis of various threat objects; conducts research in the areas of optics, radar and laser radar technology, high-performance electronics, sensor phenomenology, analysis, and measurement programs; develops theater and strategic missile targets for all of DoD; pursues innovative, high-risk, high-payoff research programs in acoustic-optical processing, laser satellite communications, radar range-doppler images, and threat destruction mechanisms.

U. S. Army Research Office AMXRO-PR PO 12211 Research Triangle Park, NC 27709-2211 (919) 549-4271

Principal interests: Research proposals on a competitive basis, from educational institutions, nonprofit organizations, and private industry in the fields of mathematics, physics, engineering, chemistry, electronics, materials, biology and geoscience.

U. S. Army Research Laboratory AMSCL-SB 2800 Powder Mill Road Adelphia, MD 20783-1197

(301) 394-3692

Principal interests: Research and technology development efforts provide scientific and technological innovation in ten fields of technical endeavor; lethality; survivability enhancement, assessment; sensors, signatures and signal processing, power resources; materials and structures; battlefield environmental effects; human factors; advanced computing and advanced electronics.

U. S. Army Aviation and Missile Command ATTN: AMSAM-SB

(205) 876-5441

Redstone Arsenal Huntsville, AL 35898-5150

Principal Interests: R&D of new helicopter systems, support of qualification testing of turbine engines, development and evaluation of prototype hardware for fueling and defueling equipment for use in combat areas and solving fuel contamination problems. Conducts research in both exploratory and advanced development in subsonic areas of application. R&D associated with free rockets, guided missiles, ballistic missiles, targets, air defense weapons systems, fire control coordination equipment, related special purpose and multisystem test equipment, missile launching and ground support equipment, metrology and calibration equipment, and other associated equipment.

Associated Installations:

Propulsion Directorate NASA/Lewis Research Center 2100 Brookpart Road Cleveland, OH 44135-3127

(216) 433-3703

Aerostructures Directorate NASA/Langley Research Center Hampton, VA 23665-5225

(804) 864-2447

Aviation Applied Technology Directorate Fort Eustis, VA 23604-5577

(804) 878-2208

U. S. Army Soldiers Systems Command ATTN: AMSS-C-SB Kansas Street

(508) 233-4995

Natick, MA 01760-5008

Principal interests: R&D in the physical and biological sciences and engineering to meet military requirements in commodity areas of textiles, clothing, body armor, footwear, insecticides and

fungicides, subsistence, containers, food service, equipment (as assigned) tentage and equipage, and air delivery equipment.

U. S. Army Communications-Electronics Command

(908) 532-4511

ATTN: AMSEL-SB

Fort Monmouth, NJ 07703-5005

Principal interests: R&D and acquisition, to include first production and initial fielding of communications, tactical data, and command and control systems. R&D programs related to communications, electronics intelligence, electronic warfare, reconnaissance surveillance, target acquisition, night vision, combat identification, position locations, tactical satellites, maneuver control, common hardware/software, sensors, power sources and other associated equipment.

U. S. Army Tank Automotive & Armaments Command

(810) 574-5388

ATTN: AMSTA-CB Warren, MI 48397-5000

Principal interests: R&D associated with combat tactical and special purpose vehicles. R&D programs related to advanced concepts, development and engineering of combat and tactical vehicles, including automotive subsystems and components. Component programs involved engines, transmissions, suspensions, electrical and miscellaneous vehicular components.

U. S. Army Armament Research, Development and Engineering Center AMSTA-AR-SB Picatinny Arsenal, NJ 07806-5000 (201) 724-4106

Principal interests: Product development/improvement of munitions, weaponry, and fire control systems; testing and analysis; and technical support for fielded armament systems.

U. S. Army Test & Evaluation Command ATTN AMSTE-PR Aberdeen Proving Ground, MD 21005-5005 (410) 278-1201

Associated installations:

U. S. Army Garrison ATTN: STEAP-SB

(410) 278-1548

Aberdeen Proving Ground, MD 21005-5001

Principal Interests: R&D, production and post production testing of weapons, systems, ammunition, combat and support vehicles, and individual equipment.

U. S. Army Dugway Proving Ground ATTN: STEDP-DBO-DOC

Dugway, UT 84022-5202

(801) 831-2102

Principal interests: Conducts field and laboratory tests to evaluate chemical and radiological weapons and defense systems and materiel, as well as defense research.

U. S. Army White Sands Missile Range

(505) 678-1401

ATTN: STEWS-SBA

White Sands, NM 88002-5031

Principal interests: Conducts testing and evaluation of Army missiles and rockets. Operates the United States only land based national range to support missile and other testing for the Army, Air Force, Navy, and National Aeronautics and Space Administration.

U. S. Army Yuma Proving Ground

(602) 328-6285

ATTN: STEYP-CR

Yuma Proving Ground, AZ 85365-9102

Principal interests: R&D, production and post production testing of weapons, systems, ammunition, and combat and support vehicles. Conducts environmental tests, air drop and air delivery tests, and participates in engineering testing of combat end support items

U. S. Army Engineer Waterways Experiment Station 3909 Halls Ferry Road

(601) 634-2424

Vicksburg, MS 39180-6199

Principal interests: Research in support of the civil and military mission of the Chief of Engineers and other Federal agencies, through the operation of laboratories in the broad fields of hydraulics, soil mechanics, concrete, engineering geology, rock mechanics, pavements, expedient construction, nuclear and conventional weapons, protective structures, vehicle mobility, environmental relationships, aquatic weeds, water quality, dredge material and nuclear and chemical explosives excavation.

U. S. Army Cold Regions Research and Engineering Laboratory72 Lyme RoadHanover, NH 03755-1290

(603) 646-4324

Principal interests: Research pertaining to characteristics and events unique to cold regions, especially winter conditions, including design of facilities, structures, and equipment and methods for building, traveling, living, and working in cold environments.

U. S. Army Construction-Engineering Research

(217) 373-6748

Laboratory 2902 Newmark Drive Campaign, IL 61826-1305

Principal interests: Research in the materials, utilities, energy, and structures of all buildings except those specifically designed for cold regions. Conducts systems oriented R&D on the lifecycle requirements of military facilities and their management (the life cycle includes all the processes of planning, design, and construction through maintenance and disposition). Integrates technological developments into construction. Develops corrosion mitigation systems for structures utilizing improved organic coatings, cathodic protection methods, and alternative materials selection. Develops procedures and technology to protect and enhance environmental quality.

U. S. Army Topographic Engineering Center

(703) 428-6608

7701 Telegraph Road, Building 2592 Fort Belvoir, Virginia 22301-3864 Web Site: http://www.tec.army.mil

Principal interests: R&D in the topographic sciences including mapping, charting, geodesy, space research, remote sensing, spectral characterization and analysis, point positioning, surveying and land navigation, environmental support, computer image generation and 3-D battlefield visualizations, modeling and simulation, and distributed interactive simulations. Provides scientific and technical advisory services to support geographic intelligence and environmental resources requirements.

U. S. Army Medical Research & Materiel Command U. S. Army Medical Research Acquisition Activity MCMR-AAU 820 Chandler Street Ft. Detrick, MD 21702-1014

(301) 619-2471

Principal interests: Basic and applied medical research and product development. Medical laboratory and logistical support services, supplies, equipment, and telecommunications.

Associated Activities:

U. S. Army Aeromedical Research Laboratory (334) 255-6908 MCMR-UAC-E Fort Rucker, AL 36362-5292

U. S. Army Institute of Surgical Research MCMR-USX 3400 Rayley E. Chambers Avenue Fort Sam Houston, TX 78234-6315 (210) 916-2250

U. S. Army Medical Materiel Development Activity MCMR-UMS-R 622 Neiman Street Fort Detrick, MD 21702-5009	(301) 619-7584
U. S. Army Medical Research Institute of Chemical Defense MCMR-UV-RC Aberdeen Proving Ground, MD 21010-5425	(410) 671-1834
U. S. Army Research Institute of Environmental Medicine MCMR-UE-RP Natick, MA 01760-5007	(508) 651-4817
U. S. Army Medical Research Institute of Infectious Diseases MCMR-UIZ-M 1425 Porter Street Fort Detrick, MD 21702-5011	(301) 619-2775
Walter Reed Army Institute of Research MCMR-UWZ-C Bldg 40, Walter Reed Army Medical Center Washington, D. C. 20307-5100	(202) 782-3061
Telemedicine Research Laboratory MCMR-AT 504 Scott Street Fort Detrick, MD 21702-5012	(301) 619-7917

DEPARTMENT OF THE NAVY

Office of Naval Research ONR 362 SBIR 800 North Quincy Street, Room 502 Arlington, VA 22217-5000

(703) 696-8528

Principal interests: Basic research and technology. Contracts are generally awarded in response to unsolicited proposals. The major areas of interest are: mathematical and physical sciences; environmental sciences; engineering sciences; life sciences; aviation and aerospace technology; undersea technology; integrated antisubmarine warfare; surface warfare and supporting technologies; manpower, personnel, and training technology; and advanced conformal submarine acoustic sensor.

Navy Personnel Research and Development Center Code 022

(619) 553-7805

San Diego, CA 92152-6800

Principal interests: Research in manpower, personnel, education and training, and human factors engineering in development and operation of Navy personnel systems.

National Naval Medical Center Procurement Department 8901 Wisconsin Avenue, Bldg. 54 Bethesda, MD 20889-5000 (301) 295-0285

Principal interests: Research, development, test, and evaluation in the following technology areas: submarine medicine, aviation medicine, electromagnetic radiation, human performance, fleet health care, infectious diseases, oral and dental health.

Naval Air Systems Command Code 02E, Room 424 1421 Jefferson Davis Highway Arlington, VA 22243-2000 (703) 692-0935

Principal interests: Design, development, testing, and evaluation of airframes, aircraft engines, components, and fuels and lubricants; airborne electronic equipment, pyrotechnics, and mine countermeasures equipment; air launched weapons systems and underwater sound systems; aircraft drone and target systems; catapults, arresting gear, visual landing aids, meteorological equipment, ground handling equipment, parachutes, flight clothing, and survival equipment.

Space and Naval Warfare Systems Command Code SPA-OOK 4301 Pacific Highway San Diego, CA 92110-3127 (619)524-7701

Principal interests: RDT&E for command, control and communications; undersea and space surveillance; electronic warfare; navigational aids; electronic test equipment; electronic materials, components and devices.

Naval Facilities Engineering Command Code FAC-OOJ 200 Stovall Street, Room 11N59 Alexandria, VA 22332-5000 (703) 325-8549

Principal interests: R&D for new or improved materials, equipment, or engineering techniques to resolve specific engineering problems pertaining to design, construction, operation, and maintenance of shore facilities.

Naval Sea Systems Command Code SEA-02K 2531 Jefferson Davis Highway Arlington, VA 22242-5160

(703) 602-1964

Principal interests: R&D, procurement, and logistics support and other material functions for all ships and craft, shipboard weapon systems and ordnance, air launched mines and torpedoes, shipboard components such as propulsion sonar search radar and auxiliary equipment; procurement, technical guidance, and supervision of operations related to salvage of stranded or sunk ships and craft.

Naval Supply Systems Command Building 9 P.O. Box 2050 Mechanicsburg, PA 17055-0791

(717)790-3575

Principal interests: R&D in supply systems management techniques, including mathematical and statistical analyses, materials handling, clothing and textiles, transportation, and logistics data processing systems.

Naval Research Laboratory Contracts Division, Code 3204, Bldg. 57 4555 Overlook Avenue, SW Washington, DC 20375-5326

(202) 767-6263

Principal interests: Scientific research and advanced technology development for new and improved materials, equipment, techniques, systems and related operational procedures for the Navy. Fields of interest include space science and systems; environmental sciences; plasma physics; acoustics; radar; electronic warfare; marine technology; chemistry; materials; optical and radiation sciences; electronics and information technology.

Naval Construction Battalion Center Code 10G/27G, Bldg 41 1000 23rd Avenue Port Hueneme, CA 93043-4301

(805) 982-5066

Principal interests: RDT&E center for shore and seafloor facilities and for the support of Navy and Marine Corps construction forces.

Naval Underwater Warfare Center Code OOSB 1176 Howell Street, Bldg. 11 Newport, RI 02840

(401) 841-2442

Ext. 270

Principal interests: Submarine warfare analysis, combat systems engineering and integration, acoustic reconnaissance and search systems, electronic warfare systems, command and control

systems, combat control systems, submarine unique communications systems, submarine launchers, submarine-launched torpedoes, submarine unique antisubmarine warfare tactical missile systems, underwater acoustics for system performance prediction, subsurface target simulators, and undersea range development and operation.

Naval Air Warfare Center Aircraft Division, Code 20C00W Contracts Building 588, Suite 2 22347 Cedar Point Road, Unit 6 Patuxent River, MD 20670-1161 (301) 342-7567 Ext. 103

Principal interests: RDT&E of aircraft weapons systems, command and control systems, subsystems and components, external stores ordnance and explosive devices for aircraft, electrical and electronics both air and ship systems, instrumentation, data management and analyses, reliability and maintainability (R&M), integrated logistics support (ILS), systems safety, simulation planning and analysis, flight services and program operation, flight services and program operation, program training management, computer programming and operations, software/hardware integration and analysis, electronic, computer, and communication laboratory operational support, software/hardware risk management.

Naval Air Warfare Center Weapons Division, Code 00K000D One Administration Circle China Lake, CA 93555-6001 (760) 939-2712

Principal interests: RDT&E center for air warfare systems (except antisubmarine warfare systems) and missile weapons systems including missile propulsion, warheads, fuses, avionics and fire control, missile guidance, and the national range/facility for parachute test and evaluation.

Naval Air Warfare Center Training Systems Division Code 86D1/27B 12350 Research Parkway Orlando, FL 32826-3224 (407) 380-8253

Principal interests: Research investigations and exploratory development in simulation technology and techniques, investigations and studies in the fields of training psychology, human factors and human engineering, design and engineering development of training devices, weapons system trainers and simulators, and technical data and related ancillary support materials and services.

Naval Surface Warfare Center Carderock Division Building 30, Code 303 9500 McArthur Blvd, Room 1 West Bethesda, MD 20817-5700

(301) 227-2871

Principal interests: New vehicle concepts, ship and aircraft compatibility, ship trials and the development of vehicle technology. Areas addressed include hull form; structures; systems development and analysis; Marine Corps systems; fleet support; survivability, vulnerability, protection and weapons effects; propulsion; silencing; maneuvering and control auxiliary machinery; structural, propulsion and machinery materials; environmental effects, pollution abatement, alternate energy sources (non nuclear); logistics research and information systems; engineering development and design of specialized testing equipment; computer techniques and software for analysis, design and manufacturing, and numerical mechanics. Provides RDT&E support to the U.S. Maritime Administration and the maritime industry.

Naval Air Warfare Center Aircraft Division P.O. Box 7176, Code SUA 1440 Parkway Avenue Trenton, NJ 08628-0176

(609) 538-6640

Principal interests: RDT&E of aircraft propulsion systems and components and accessories and fuels and lubricants.

Naval Surface Warfare Center Crane Division Code SB 300 Highway 121, Building 221A Crane, IN 47522-5001

(812) 854-1542

Principal interests: Design, engineering, evaluation, and analysis programs required in providing support for ships and crafts, shipboard weapons systems, and expendable and non expendable ordnance items.

Naval Surface Warfare Center Indian Head Division Code SB 101 Strauss Avenue Indian Head, MD 20640-5035

(301) 743-6604

Principal interests: Research, development, pilot manufacture, test, and evaluation and fleet support of gun propellants, cartridges, cartridge actuated devices, and weapon system simulators. Provides process development, pilot manufacture and engineering in the transition of rocket engines and warheads from development to production. Provides design support, in-service engineering and acquisition engineering support for Navy rocket engines.

Naval Weapons Station Supply Department, Code 113 P.O. Box 140 Yorktown, VA 23691-0140 (804) 887-4644

Principal interests: Development of weapons and explosive loading equipment.

Naval Oceanographic Office Contracts Office, Code N4212, Bldg. 9134 Stennis Space Center, MS 39522-5001 (601) 689-8369

Principal interests: R&D in oceanographic, hydrographic, and geodetic equipment, techniques, and systems.

Naval Surface Warfare Center Dahlgren Division, Code C6 Dahlgren, VA 22448-5000 (703) 663-4806

Principal interests: Provide RDT&E, engineering and fleet support for surface warfare systems, surface ship combat systems, ordnance, mines, amphibious warfare systems, mine countermeasures special warfare systems, and strategic systems.

Naval Surface Warfare Center Dahlgren Division Coastal Systems Station, Code 20D 6703 West Highway 98 Panama City, FL 32407-5000 (904) 234-4347

Principal interests: Provide RDT&E for mines and countermeasures, special warfare, amphibious warfare, diving and other naval missions that take place primarily in the coastal region.

Naval Air Warfare Center Weapons Division, Code P65 Point Mugu, CA 93041-5000 (805) 989-8914

Principal interests: Performs test and evaluation, development and follow-on engineering; provides logistics and training support for naval weapons, weapon systems, and related devices; and provides major range, technical, and base support for fleet users and other DoD and government agencies. Functions relate to guided missiles, rockets, free-fall weapons, fire control and radar systems, drones and target drones, computers, electronic warfare devices and countermeasures equipment, range services and instrumentation, test planning simulations, and data collection.

Space and Navy Warfare System Center RDT&E Division, Code 02202 53570 Silvergate Avenue San Diego, CA 92152-5113

(619) 553-4326

Principal interests: RDT&E for command control, communications, ocean surveillance, surface and air-launched undersea weapon systems, submarine arctic warfare, and supporting techniques.

DEPARTMENT OF THE AIR FORCE

Space and Missile System Center (SMC/BC) 155 Discoverer Blvd, Ste 2017 Los Angeles AFB CA 90245-4692

(310) 363-2855

Principle interests: The mission of SMC is to plan, program, and manage AFMC programs to acquire space systems, subsystems, support equipment, and related hardware and software; provide for the maintenance, construction, alteration, and security of launch, tracking, and support facilities; conduct research, exploratory development, and advanced development programs to support future space missions; provide for and conduct launch and flight test and evaluation support of major DoD programs and programs of other federal agencies; perform the functions of launch, launch control, deployment checkout prior to turnover, and sustaining engineering; perform on-orbit test and evaluation of systems, subsystems and components, discharge AF responsibilities for designated AF, DoD, and international space programs; plan, program, and acquire test facilities and other test investments required by AFMC programs at all locations (test centers ancontractor facilities); plan and provide for security on all systems and information requiring safeguards consistent with AF and DoD security directives; provide management oversight for commercial expendable Launch Vehicle Activity; conduct launch agreement negotiations with commercial space launch operators; provide system engineering management support for selected space systems, subsystems, facilities, support equipment, and related hardware and software; support other product divisions and federal agencies with technologies derived from its subordinate laboratories.

While there are no AF aircraft assigned to Los Angeles AFB, the operational contracting directorate does contract for all other work necessary for the operation and maintenance of the base.

HQ Air Force Space Command (HQ AFSPC/LGCM) 150 Vandenberg St, Ste 1105 Peterson AFB, CO 80914-4350

(719)554-5324

Principle interests: HQ AFSPC awards and administers contracts for AF Space Command services and associated supply requirements to support major operational defense systems, space launch operations and maintenance, satellite control, and satellite operations. This includes associated engineering and technical support services, as well as local purchase requirements for the following bases:

Buckley ANGB, Colorado Falcon AFB, Colorado FE Warren AFB, Wyoming Malmstrom AFB, Montana Onizuka AFB, California Patrick AFB, Florida Peterson AFB, Colorado Vandenberg AFB, California

Human Systems Center/BC (AFMC) 8106 Chennault Rd, Bldg 1160 Brooks AFB, TX 78235-5318 (210)536-4348

Principle interests: The Human Systems Center has the role of integrating and maintaining people in AF systems and operations. People are the enabling factor in AF operations. Recognizing this, the center was established as the AF agent for human-centered research, development, acquisition, and specialized operational support. * (Also cover AF-wide environmental restoration and base closure efforts.)

The center prepares, maintains, protects, and enhances human capabilities and human-system performance, from the scope of the individual to the entire forces. The center works in four functional areas to meet current and future human-centered operational requirements:

Crew-system integration
Crew protection
Environmental protection
Force readiness (human resources and aerospace medicine)

The Armstrong Laboratory, Human Systems Program Office, the USAF School of Aerospace Medicine and an air base group are major units of the center.

HSC/BC also provides contract support to the AF Center for Environmental Excellence (AFCEE) which provides a full range of technical services in environmental areas, including contracting for full service remediation/remedial action, worldwide environmental services, preliminary assessment/site inspections, tank removals, environmental support, community relations, general systems engineering and integration (GSE&I), information clearing house, and Installation Restoration Program Information Management System (IRPIMS).

The Operational Contracting Division acquires supplies, equipment, services, construction, and utilities in support of Brooks AFB and tenant organizations.

Armstrong Laboratory c/o Human Systems Center/BC Brooks AFB, TX 78235-5320

(210)536-4348

Principle interests: Ensuring that the AF's weapon systems and the people operating them are compatible. The laboratory researches and develops technology for maintaining, protecting, and enhancing human capabilities during AF operations. The seven major components of the Armstrong Laboratory and its related technical concerns are:

Aerospace Medical Research Laboratory Directorate, Wright-Patterson AFB, OH, conducts and directs R&D in aerospace biotechnology. Activities are directed toward advancing technology in man-machine integration, physiological tolerances, protection requirements, toxic hazards, and the influence of noise, vibration, and acceleration.

School of Aerospace Medicine (SAM) plans and conducts R&D on work dealing with applied aeromedical research including medical education and training, clinical evaluation/consultations, and special support activities.

Human Resources Directorate conducts exploratory and advanced development programs for manpower and personnel, operational and technical training, simulation, and logistics systems in four research divisions. Their goal is to assist the AF in achieving the best methods for acquiring enlisted and officer members; training and maintaining this force at peak readiness.

Occupational and Environmental Health Directorate provides professional consultation, specialized laboratory services, and operational field support to assist the AF in meeting its worldwide responsibilities in the management of occupational, radiological, and environmental health problems. It is a technical center for the AF's Installation Restoration Program and host for the AF Radiation Assessment Team.

Human Systems Program Directorate conducts advanced and full-scale development and acquisition programs in crew-system integration, personnel protection, air base support, computer based training systems, and clothing design in response to Air Force needs. This office is also responsible for aeromedical casualty, manpower, and personnel programs; advanced anti-G system for fighter aircraft, life support/survival equipment, chemical defense, hazardous waste cleanup, integrated aircrew protection, space crew enhancement technology, cockpit design, helmet mounted systems (night vision, etc.), crew escape technology, and noise (sonic boom impact) technology.

Science, Technology and Operational Aeromedical Support Program Office develops technology for future warfighting capabilities by generating the strategy to produce the enabling human centered technology options.

Drug Testing Directorate implements the AF drug abuse program, conducts testing for known drugs of abuse, such as cocaine, amphetamines, barbiturates and marijuana for CONUS AF members and Army personnel in the South Central US, as well as research and testing on other

drugs to ensure drug users are deterred from switching to substances not currently being analyzed.

Phillips Laboratory (PL/BC) 2000 Wyoming Blvd SE, Bldg 2064 Kirtland AFB, NM 87117-5060 (505)846-8515

The Phillips Laboratory provides contracting support to its own activities which include the following Laboratories:

PL/GP Geophysics

PL/WS Adv Weapons and Surveillance

PL/RK Propulsion

PL/SX Space Experiments

PL/VT Space and Missiles Technology

PL/LI Lasers and Imaging

In addition, support is provided for acquisition of research and development projects and major support contracts to other Government agencies such as: The Air Force Operational Test and Evaluation Center (AFOTEC), Defense Advanced Research Agency(DARPA), Theater Air Command Computer Simulation Facility (TACCSF), AirBorne Laser Program Office (ABL), Space and Missile Systems Center's Space and Missile Test and Evaluation Directorate (SMC/TE), San Antonio Air Logistics Center's Nuclear Weapons Integration Facility (SA-ALC/NWI), and the U.S. Army's BIG CROW Program Office.

The Phillips Laboratory establishes and maintains comprehensive in-house resources for research, development, testing, and evaluation; manages activities of the various Phillips Laboratory centers; integrates technology products and conducts configuration research; develops and tests experimental space systems and subsystems, nonconventional and advanced weapons, and rocket propulsion systems to acquire design data and demonstrate new and integrated technology; acts as focal point or lead organization for designated programs or activities involving two or more AF or DoD organizations, or DoD and NASA organizations; acts in coordination with space test programs; advocates and sponsors space experimentation and test of assigned technologies in space.

The operational contracting division contracts for supplies, equipment, and work necessary for the operation and maintenance of Phillips Laboratory and Kirtland AFB.

Wright Laboratory
Directorate of R&D Contracting
c/o Aeronautical Systems Center (ASC/BC)
2196 D St
Wright-Patterson AFB OH 45433-7201

(937)255-5422

Principle interests: This directorate provides business and contracting support for Wright Laboratory (WL). Contracts are written for requirements of the following directorates:

Aero Propulsion and Power Directorate is responsible for development of airbreathing propulsion and aerospace power technology needed for future AF systems, as well as providing assistance to the "product divisions" of AFMC in acquiring new systems and in helping to resolve developmental and operation problems.

Avionics Directorate conducts R&D programs for aerospace reconnaissance, weapons delivery, electronic warfare systems, navigation, communication and avionics integration.

Solid State Electronics Directorate is responsible for electronic device R&D for future AF systems needs in the areas of microelectronics, microwaves, and electro-optics. Research extends from fundamental semiconductor layer growth and device fabrication through analog and digital integrated circuits; also included is the computer-aided design software and work stations needed to pursue sample hybrid and monolithic integrated circuits.

Flight Dynamics Directorate pursues AF flight vehicle technologies to support aircraft, missiles and space systems in the technical areas of structures, vehicle subsystems, flight control, aeromechanics and experimental flight vehicle testbeds. Materials Directorate explores new materials and processes for advanced aerospace applications. Its current focus is on thermal protection materials, metallic and nonmetallic structural materials, aerospace propulsion materials, fluids and lubricants, electromagnetic and electronic materials and laser hardened materials.

Manufacturing Technology Directorate focuses on process technologies and integrated manufacturing. This directorate is responsible for a new initiative which integrates design and manufacturing technologies to stimulate a new focus on design for producibility, design for quality, and design for life cycle costs. Key elements of this concurrent engineering involve development of advanced tools in computer aided design and computer aided manufacturing for analyses of design for weapon performance and low cost manufacturing.

Plans and Programs Directorate is made up of cockpit integration, which involves research to advance the state of the art crew systems technologies for all classes of aerospace vehicles; and signature technology, which includes planning, formulating, and executing USAF exploratory and advanced development programs for vehicle signature reduction technology and counter low observable technology.

Armament Directorate develops conventional armament technology and integrates these technologies into air vehicle platforms and other delivery platforms. The directorate provides conventional armament technology for four major thrusts that include advanced guidance, weapon flight mechanics, ordnance, and conventional strategic defense.

AF Flight Test Center (AFFTC/BC) 5 South Wolfe Ave, Bldg 2800 Edwards AFB, CA 93524-1185

(805)277-3900 x2275

Principles interests: Test and evaluation of new and research aircraft. The center's contracting activity provides the contracting support necessary to accomplish the test mission and to provide operational support for base personnel/facilities, including the USAF Test Pilot School. Test

mission procurements include telemetry equipment; flight test instrumentation; computer hardware and software; engineering, scientific and technical services, including management of the Edwards AFB Range; precision milling machines; aircraft maintenance; and radar components. Support to the test pilot school includes contracting for simulator training, glider training, and flight training/lectures. In addition, the AFFTC Contracting Center provides contracting support to the Propulsion Directorate of the Phillips Laboratory, a major tenant organization. Propulsion Directorate requirements include basic research, exploratory development and advanced development for strategic, tactical and space system propulsion.

The directorate also contracts for multiple space vehicle technologies including structures, structure dynamics, controls and power systems and is heavily involved in the Space Defense Initiative (SDI) program. The operational contracting division contracts for supplies, equipment, and work necessary for the operation and maintenance of Edwards AFB.

Electronic Systems Center (ESC/BC) 275 Randolph Rd Hanscom AFB, MA 01731-2818 (617)377-4973

Principle interests: Plans and manages the acquisition and related engineering development of command, control, communications, and intelligence systems, subsystems and equipment including surveillance systems, navigation systems, air traffic control and landing systems, intelligence systems, electronic physical security surveillance and intrusion detection systems and weather systems, information and management systems until transfer of responsibility to the using command or agency. Evaluates using command requirements against available technology and potential costs and recommends necessary revisions. R&D contracts are also initiated by the Geophysics Division of the AF Laboratory in the environmental, physical and engineering sciences. The Geophysics Division performs research and exploratory and advanced Development in geophysics that is essential to the enhancement of AF operational capabilities. The work pursued may be categorized generally as falling within the following functional areas: Space Physics, Ionospheric Physics, Terrestrial Science, Upper Atmospheric and Stratospheric operations, Optical/IR Backgrounds and Targets, Weather Specification and Prediction. Close liaison is maintained with AF operational elements, system development activities, and other AF laboratories, to identify research and technology needs and to accelerate the integration of scientific advances into AF technology. Geophysics Division carries out its assigned R&D mission responsibilities with in-house as well as contractual support.

While there are no AF aircraft assigned to Hanscom AFB, the operational contracting directorate does contract for all other work necessary for the operation and maintenance of the base.

Rome Laboratory (RL/BC) 26 Electronic Parkway Griffis AFB, NY 13441-4514 (315)330-3311

Principle interests: AFMC laboratory specializing in the development of technologies for command, control, communications and intelligence systems. The laboratory's focus is to develop AF command and control systems, advanced computers and microchips, communication devices and techniques, software engineering, intelligence gathering and processing devices,

surveillance systems, advanced radar, super conductivity, infrared sensors, cryogenics, artificial intelligence applications, and related technologies. It is the AF Center of Excellence in photonics research and the DoD focal point for reliability and compatibility.

AF Development Test Center (AFDTC/BC) 205 West D Ave, Ste 449 Eglin AFB, FL 32542-6863

(904)882-2843

Principles interests: Plans, directs, and conducts the test and evaluation of nonnuclear munitions, electronic combat, and navigation/ guidance systems. Related ASC System Program Offices (SPOs) are also located here and supported by AFDTC/BC. To accomplish this mission, AFDTC manages the large land test ranges that are located on the 724 square mile Eglin complex as well as the 86,500 square miles of water ranges located in the adjacent Gulf of Mexico. Major tests on or above AFDTC's ranges cover aircraft systems, subsystems, missiles, guns, rockets, targets and drones, high-powered radars, and electronic countermeasures equipment. AFDTC's unique assets include the Guided Weapons Evaluation Facility (GWEF), the Preflight Integration of Munitions and Electronic Systems (PRIMES),and the McKinley Climatic Laboratory, a facility capable of testing military hardware as large as aircraft in environments ranging from minus 65 to plus 165 degrees Fahrenheit with 100 mph winds,icing clouds, rain, and snow. AFDTC also is responsible for the 46th Test Group at Holloman AFB NM, with its high speed test track, two radar target scatter measurement facilities, and the Central Inertial Guidance Test Facility (CIGTF).

The operational contracting division contracts for supplies, equipment, and work necessary for the operation and maintenance of Eglin AFB.

Arnold Engineering Development Center (AEDC/BC) 100 Kindel Dr, Ste A332 Arnold AFB, TN 37389-1332

(615)454-7841

Principle interests: Provides aerodynamics R&D of power plants related to operation and test of air breathing propulsion systems (turbojet, ramjet, and turboprop); simulation of conditions of atmospheric, ballistic, orbital, and space flight; problems associated with high temperature materials; unique mechanical, electrical, and thermodynamic problems related to the construction of wind tunnels; high altitude propulsion test cells; space simulation chambers; impact and ballistic ranges and research units. Procurements include pumps and compressors (axial); compressors (centrifugal), rotors, and diffusers; high pressure airducting; wind tunnel accessories; test instrumentation; electromagnetic generators; test facility construction and modernization; high speed cameras; high temperature materials, cores, and bricks; architectural engineering services; ADP equipment; laboratory equipment; shop machinery.

Air Force Civil Engineering Center Support Agency Tyndall AFB, FL 32401

(904)882-2843

Principal interests: Contracts for the Air Force Engineering Service Center (AFESC). AFESC conducts planning, engineering development, investigative/applications engineering, and

specialized civil engineering functions to enhance the technology and capabilities of AF civil engineering. The Center's capability complements the integral capabilities of major air commands, base level civil engineering organizations, and the civil engineering R&D community. The Center manages applied technology programs and introduces new technology into civil engineering operations through translation of state of the art research into usable systems, hardware, and techniques. Specific programs and areas of interest are mobility shelters; preengineered and relocatible facilities; modular facilities; snow and ice removal equipment and materials; corrosion abatement techniques and materials; fire/crash rescue equipment and materials; and other facilities, equipment materials, and techniques with potential application to the overall AF civil engineering area.

AF Office of Scientific Research (AFOSR/PK) 110 Duncan Ave, Ste B115 Bolling AFB, DC 20332-8050

(202)767-4946

Principle interests: Encourages and supports fundamental research designed to increase the understanding of the natural sciences and to stimulate the recognition of new scientific concepts. Particularly desired are original and unique scientific approaches likely to clarify or extend understanding of the sciences which are of interest to the principal technical directorates of AFOSR. The AFOSR scientific directorates and areas of interest are:

Directorate Of Aerospace And Material Sciences (NA)

(202)767-4987

Structural mechanics; mechanics of materials; particulate mechanics; external aerodynamics and hypersonics; turbulence and internal flows; airbreathing combustion; space power and propulsion; metallic structural materials; ceramics and nonmetallic structural materials; organic matrix composites.

Directorate Of Physics And Electronics (NE)

(202)767-4985

Electromagnetic devices; novel electronic components, optoelectronic information processing: devices and systems; quantum electronic solids; semiconductor materials; electromagnetic materials; photonic physics; optics; atomic and molecular physics; plasma physics; imaging physics.

Directorate Of Chemistry And Life Sciences (NL)

(202)767-5021

Chemical reactivity and synthesis; polymer chemistry; surface science; theoretical-chemistry molecular dynamics; chronobiology and neural adaptation; perception and cognition; sensory systems; bioenvironmental sciences.

Directorate Of Mathematics And Geosciences (NM)

(202)767-5025

Dynamics and controls; physical mathematics and applied analysis; computational mathematics; optimization and discrete mathematics; signal processing, probability, and statistics; software and systems; artificial intelligence; electromagnetic; meteorology; atmospheric sciences; space sciences.

Directorate Of Academic And International Affairs (NI)

(202)767-8073

Sponsors researcher assistance programs that stimulate scientific and engineering education and increase the interaction between the broader research community and the Air Force laboratories.

The directorate is also responsible for managing the Small Business Innovative Research (SBIR) and the Small Business Technology Transfer (STTR) programs for AFOSR. Specific research topics are selected for each solicitation. Industrial concerns and nonprofit organization having research capabilities in major scientific fields, and those whose personnel include competent scientific investigators, may submit basic research proposals. General questions about the Department of Defense SBIR/STTR programs should be referred to the SBIR/STTR Help Desk at (800)382-4634. AFOSR specific questions should be referred to the SBIR/STTR program manager in AFOSR/NI, (202)767-6962.

New World Vistas

AFOSR is specifically, but not exclusively, interested in sponsoring basic research that supports the science and technology areas identified in the Air Force Scientific Advisory board's New World Vistas report. The New World Vistas report identifies science and technology needed to support six future Air Force capability areas. The Air Force intends to invest in basic research that supports some or all of these subareas in the near future.

Global Awareness (202)767-7899

Network data fusion for global awareness; lightweight antenna structures; low-cost, lightweight membrane structures; in situ sensors; global awareness virtual testbed; low noise/high-uniformity broadband sensors.

Dynamic Planning And Execution Control

(202)767-7899

Planning and scheduling; communications; knowledge bases; intelligent agents for Air Force battlefield and enterprise information assistants; information warfare; new models of computation; domain-specific component-based software development.

Global Mobility In War And Peace

(202)767-0467

Precision air delivery; composite materials and structures; low-specific-fuel-consumption propulsion; aerodynamics and controls subsystems integration/power; advanced landing gear; microelectromechanical systems; active defense systems; battlefield awareness/weather predictions; human systems interface and training.

Projection Of Lethal And Sublethal Power

(202)767-0467

Uninhabited aerial vehicles; hypersonics; lethal and sublethal directed-energy weapons; energy-coupling modeling and simulation.

Space Operations

(202)767-4984

Microsatellites; distributed functionality; precision deployable large antennas/optics; high efficiency electrical laser sources; space object identification and orbit prediction; high-energy-density propellants; jam-proof, area-deniable propagation; nanosecond global clock accuracy; hypervelocity dynamics; low-cost, lightweight structures and materials; power generation and storage.

People

(202)767-4278

Human-machine interface; team decision making; cognitive engineering.

ADVANCED RESEARCH PROJECTS AGENCY

The Advanced Research Projects Agency (ARPA) is the central research and development organization for the Department of Defense (DoD). It manages and directs selected basic and applied research and development projects for DoD, and pursues research and technology where risk and payoff are both very high and where success may provide dramatic advances for traditional military roles and missions and dual-use applications.

ARPA's primary responsibility is to help maintain U.S. technological superiority and guard against unforeseen technological advances by potential adversaries. Consequently, the ARPA mission is to develop imaginative, innovative, and often high risk research ideas offering a significant technological impact that will go well beyond the normal evolutionary developmental approaches; and to pursue these ideas from the demonstration of technical feasibility through the development of prototype systems.

The challenge of the ARPA mission is met by a small group of technical program managers with flexibility for quick implementation of R&D initiatives. The current ARPA Technical Program has been organized around the following major thrusts, selected because of their importance to national defense and dual-use applications.

- Technology Reinvestment Project
- High Performance Computing
- Advanced Simulation
- Smart Weapons
- Microelectronics Production Technology
- Joint Biomedical Technology Program
- Acoustic Warfare and Submarine Stealth
- Software and Intelligent Systems
- Advanced Satellite Technology
- Special Materials

Entities seeking R&D support from ARPA should explore the Agency's interests in research

by reviewing sources such as the <u>Commerce Business Daily</u> (CBD), open literature, published testimony before Congressional committees, and the Department of Defense <u>Small Business Innovation Research</u> (SBIR) <u>Program Solicitation</u>. Inquiries regarding ARPA technologies may be addressed to:

Director

Advanced Research Projects Agency 3701 North Fairfax Drive

(703) 696-2448

ATTN: OASB

Arlington, VA 22203-1714

Defense Technical Information Center ATTN: DTIC, Suite 0944 8725 John J. Kingman Road Fort Belvoir, VA 22060-6218

(703) 767-8226 Toll-free: (outside DC area) 1 (800) DOD SBIR

DoD's central facility for the distribution of scientific and technical reports generated by defense-funded efforts in virtually all areas of R&D; operates computer-based data bank of management and technical information and is responsible for the development of information storage and retrieval systems. Data banks cover the past, present, and future defense R&D programs. The services offered are available to defense and other federal activities and to all their contractors, subcontractors, and grantees.

GUIDE FOR PREPARING UNSOLICITED PROPOSALS

An unsolicited proposal is a written proposal independently originated and developed by the offeror and submitted to DoD for the purpose of obtaining a contract. To be considered for acceptance, an unsolicited proposal must be innovative and unique and in sufficient detail to allow a determination that DoD support would benefit the agency's mission responsibilities. An unsolicited proposal is not a response to an agency request or an advance proposal for an agency requirement that could be met by competitive methods.

There is no particular format to be followed in preparation of unsolicited proposals. Elaborate proposals are discouraged. The proposal should contain the following information to permit consideration in an objective and timely manner:

Basic Information. Offeror's name, address, and type of organization; e.g., profit, nonprofit, educational, small business, minority business, women-owned business.

Names and telephone numbers of technical and business personnel to be contacted for evaluation or negotiation purposes.

Names of other Federal, State, and local agencies, or other parties, if any, receiving the proposal or funding the proposed effort.

Date of submission and signature of a person authorized to represent and contractually obligate the offeror.

Technical Information. A concise, descriptive title and an abstract (200-300 words) stating the basic purpose, summary of work, and expected end result of the proposed effort.

A reasonably complete narrative in which the relevance of the proposed work to the DoD mission is discussed. State the problems to be addressed; the specific objectives of the research, and the expected consequences of successful completion of the research, including potential economic and other benefits.

Provide a full and complete description of the work to be performed, the method of approach, and the extent of effort to be employed. Indicate an estimated period of time in which to accomplish the objectives, and criteria by which success of the project can be evaluated.

Names and biographical information on the key personnel who would be involved in the project.

Any support needed from the agency; e.g., facilities, equipment, material.

Supporting Information. A breakdown of the proposed cost or price in sufficient detail for meaningful evaluation. Show the estimated cost of materials and how you established it. Show the estimated costs of labor by category (engineering, manufacturing, test, etc.) and

show the salary rates for each category. Show the indirect expense rates (manufacturing and engineering overheads, general and administrative expenses) to be applied. Explain the basis for the labor and indirect expense rates included in your cost breakdown (e.g., current experienced rates, projected from current experience, budgetary, etc.). Identify and explain the basis for any other cost elements included in your proposal.

A statement as to the proposed duration of the effort, the type of contract preferred, and the length of time for which the proposal is valid (a 6 month minimum is suggested).

A brief description of any previous or ongoing R&D work performed in the field or in related fields. Describe briefly the facilities and any special equipment available to perform the proposed effort.

Unsolicited proposals may include proprietary data which the offeror does not want disclosed to the public or used by the Government for any purpose other than proposal evaluation. DoD cannot assume responsibility for use of such data unless it is specifically and clearly marked with the following legend on the title page:

Use and Disclosure of Data

The data in this proposal shall not be disclosed outside the Government and shall not be duplicated, used, or disclosed in whole or in part for any purpose other than to evaluate the proposal; provided that if a contract is awarded to the offeror as a result of or in connection with the submission of these data, the Government shall have the right to duplicate, use, or disclose the data to the extent provided in the contract. This restriction does not limit the Government's right to use information contained in the data if it is obtainable from another source without restriction. The data subject to this restriction are contained in Sheets _____. Each restricted sheet should be marked with the following legend: "Use or disclosure of proposal data is subject to the restriction on the title page of this proposal."

PART 4

SPECIAL PURCHASING OFFICES

There are three categories of goods and services which are purchased by special purchasing offices. These are merchandise for defense commissary stores, resale merchandise for the military exchange services, and motion pictures and videotape production.

The Defense Commissary Agency (DeCA)

DeCA Is a chain of supermarkets (commissaries) providing quality goods at the lowest possible cost to authorized patrons. We have three regional offices in the United States and one in Europe. For more information see website http://www.deca.mil/default.htm

DeCA Is Not associated with any other military resale or retail activity. Other entities operate and manage these activities known as club systems, ship stores, or exchanges. DeCA is also not associated with dining facilities (mess halls, dining halls, galleys, etc.). The dining facilities are operated by the individual Armed Services to provide prepared meals for their members.

What We Buy

Grocery Products-- Our resale products are those traditionally sold in commercial supermarkets. Commodities and products sold in the commissaries are restricted to those authorized by the U.S. Congress. (See the "Resale" section for nore information.)

Operational Support-- Equipment, supplies and services required to support the operation of individual commissaries (stores).

Administrative Support - Supplies and services to support the overall operation of the Agency.

DeCA has a preference for commercial type products.

Resale Focus

Resale includes both brand name and non-brand name products. Brand name products are those that have identifiable customer recognition, and are marketed, merchandised and commercially available and sold based on that brand. We carry these products because the commissary patron prefers the brand name. **Non-brand name products** are products for which there is no customer preference and include meat, eggs, etc. and in-store resale operations (deli/bakery). They are **procured competitively using commercial descriptions**. (See the "Resale" section for more information.)

Other Than Resale Focus

Other than resale means operational and administrative support items as defined above. (See the "Operational and Administrative Support Items" section for more information.) These acquisitions account for less than 5 percent of DeCA's total contractual awards.

Your Market Key for Brand Name Items

The first step in selling us a brand name product is to make an item presentation to one of our buyers. The presentation is your opportunity to market your product and provide any unique information. Before selection, a brand name product must have a universal product code (UPC) and be sold in commercial supermarkets. For more information regarding product UPC, you can contact Uniform Code Council Inc. at (937) 435-3870 or see web cite http://www.uc-council.org. Details of your offer must be summarized on DeCA Form 40-33, Item Presentation Form, which may be obtained from a local commissary or from one of the points of contact under the "Getting Started" section.

For brand name resale items, your product's performance determines whether it remains in our stock assortment. We continuously analyze product sales information and if sales trends indicate your product is moving, then replenishment quantities are ordered; if not, your product will be removed from our shelves. Specific time frames for measuring product performance will be explained during your presentation.

Products for national distribution are normally presented at our corporate headquarters at Fort Lee, VA. Products with regional or local distribution may be presented at one of our region offices or an individual commissary. Our small business specialists, category managers, or region buyers can help you decide which location is best for your presentation.

Points of Contact/DeCA Headquarters /Ft Lee

LOCATION TO	PIC	NAME	TELEPHONE
Acquisition Management (AM)	General Information	Small Business Internet E-Mail (smallbus	(804) 734-8740 s@hqlee.deca.mil)
Contract Management Business Unit (CBU)	Operational Items	Small Business Specialis	st (804) 734-8255
Information Management (IM)	Electronic Data Interchange (EDI)	Jeffrey Perry, EDI Coord Internet E-mail (perryjc@	linator (804) 734-8482 hqlee.deca.mil)
Marketing Business Unit (MBU)	Resale Items	Perishable Market	(804) 734-9979
, ,		Semi-Perishable Market	(804) 734-9980
		Local/Regional Buying	(804) 734-9947

DeCA Region Locations and Points of Contact

REGION	LOCATION	AREA COVERED
Eastern Region	5151 Bonney Road, Suite 201 Virginia Beach, VA 23462-4314	
-Northern Area Office	2257 Huber Rd Fort Meade, Md 20755-5220 (301) 677-9893 - Small Bus Spec* (301) 677-9265 - Resale	Maine, New Hampshire, Vermont, Rhode Island Massachusetts, Connecticut, New York, New Jersey, Pennsylvania, Maryland, Delaware, Virginia, West Virginia, Kentucky, Missouri, Ohio, Washington DC,
-Southern Area Office	60 West Maxwell Blvd. Maxwell AFB, AL 36112-6307 (334) 953-3136 - Small Bus Spec* (334) 953-7795 - Resale	Illinois, Indiana, Wisconsin, Minnesota, Michigan, Iowa, Arkansas, Tennessee, North Carolina, Louisiana, Mississippi, Alabama, Georgia, South Carolina, Florida, Caribbean and Central America
Midwest Region	300 AFCOMS Way Kelly AFB, TX 78241-6132 (210) 925-5924 - Small Bus Spec* (210) 925-6459 - Resale	North Dakota, South Dakota, Wyoming, Kansas, Oklahoma, New Mexico, Texas, Colorado Nebraska
Western/Pacific Region	3401 Beech Street McClellan AFB, CA 95652-1164 (916) 643-0222 - Small Bus Spec* (916) 569-4827 - Resale	Washington, Oregon, Idaho, Montana, California, Utah, Arizona, Alaska, Hawaii, Far East, Nevada
European Region	Gebaude 2780, Zimmer 109, Kapun AS, 67661 Vogelweh/Kaiserslautern GE 011-49-0631-3523-105 Resale	Germany, United Kingdom, Italy, Greece, Turkey, The Netherlands, Belgium Spain, Azores, Saudi Arabia, Egypt

*Small Business Specialist

Defense Commissary Agency Acquisition Management 1300 E Avenue, Building 11200 Fort Lee, Virginia 23801-1800 (804) 734-8740

MILITARY EXCHANGE SERVICES

The categories of merchandise and price limitations on goods sold by military exchange services in the continental United States are established by regulations approved by Congress. These limitations do not apply to overseas exchanges.

The buying offices and procedures for dealing with the exchanges are set forth below.

ARMY AND AIR FORCE EXCHANGE SERVICE

To sell to the Army and Air Force Exchange Service a firm must offer its product to the appropriate buyer at the Headquarters or the exchange region office. No merchandise is purchased by individual exchanges. The Headquarters buyers purchase all resale merchandise that is commonly stocked in post and base exchanges in the CONUS, and all resale merchandise of United States origin for overseas exchanges. Merchandise peculiar to single exchange regions is purchased by these four exchange regional offices, each of which has approximately 36 exchanges located in its geographical area.

Central Region

Army and Air Force Exchange Service P. O. Box 650454 Dallas, TX 75265-0455 (972) 277-7203

Southern Region

Army and Air Force Exchange Exchange Service P. O. Box 65044 Dallas, TX 75265-0447 (972) 277-7300

Eastern Region

Army and Air Force Service P. O. Box 650455 Dallas, TX 75265-0454 (972) 277-7103

Western Region

Army and Air Force Service P. O. Box 650429 Dallas, TX 75265-0429 (972) 277-7403

The Navy Exchange Program

The Navy Exchange Program is a Navy retailing operation that provides quality products and a variety of services to the men and women of the Armed Forces, with special emphasis on serving members of the U.S. Navy and their families. Navy Exchanges are located at U.S. Navy bases in the United States and in 19 countries around the world.

Navy Exchanges are self-supporting and do not receive tax dollars for their operation. Net profits generated by Navy Exchange sales are returned to Navy bases to help support local and Navy-wide recreation and morale programs. These include such on-base activities as physical fitness centers; swimming pools; child care centers; libraries; intramural sports programs; special entertainment events and other activities. Please note that additional information on the Navy and Marine Exchange program can be found by accessing the World Wide Web at: http://www.adm.rda.hq.navy.mil/.

Navy Exchanges

Navy Exchanges consist of retail and services departments and are operated in a similar manner to commercial retail enterprises, within limitations established by Congress and the Department of Defense. Exchanges provide basic staple merchandise and a selection of other items to meet the needs of authorized customers. There are 133 Navy Exchanges worldwide.

Services available to authorized Navy exchange customers include: automotive service centers; fast food outlets; snack bars; cafeterias, food carts, mobile canteens; laundry and dry cleaning; vending machines; optical shops; photo finishing, specialty stores; barber and beauty salons; flower shops; video and car rental; and other personalized services.

Contacting NEXCOM Buyers

The NEXCOM Command maintains an open door policy in meeting with all potential suppliers. Open Vendor Day is held the first Wednesday of each month for those vendors who are not currently doing business with the Navy Exchange System. Sales personnel are invited to call the appropriate buyer to schedule an appointment. Appointments are taken on a first-come, first-serve basis between 9:00 am - 3:00 p.m.

Inquiries and correspondence should be directed to a retail or services buyer at the address below:

Navy Exchange Service Command 3280 Virginia Beach Boulevard Virginia Beach, VA 23452-5724 Phone: 757-631-6200

The Small Business Office provides information about how to go about doing business with the Navy Exchange System. The small business specialist can be contacted at 804-631-3582.

The locations of NEXCOMs and the Navy Exchanges that each supports is shown in the following list: (Numbers in parenthesis show the number of Navy exchanges in that particular area):

NEXCEN Norfolk

Eastern/Tidewater Area

Navy Exchange Service Command 3280 Virginia Beach Command Virginia Beach, VA 23452-5724

Phone: 757-440-4500 Fax: 757-440-4526

NEXCEN Norfolk Exchanges

Lakehurst, NJ Colts Neck, NJ Cutler, ME Brunswick, ME Winter Harbor, ME Newport, RI Portsmouth, VA (2) Norfolk, VA (3) Chesapeake, VA Oceana, VA Dahlgren, VA Yorktown, VA Little Creek, VA Dam Neck, VA Annapolis, MD Patuxent River, MD

NEXCEN Jacksonville Southern/Florida Area

Navy Exchange Service Center Box 13 Naval Air Station

Jacksonville, FL 32212 Phone: 904-777-7075 Fax: 904-777-7008

NEXCEN San Diego California/Pacific Northwest

Navy Exchange Service Center Naval Station, Box 368150 San Diego, CA 92136-5150

Phone: 619-237-5601 Fax: 619-237-5609

NEXCEN Pearl Harbor

Hawaii Area

Navy Exchange Service Center

Box 133

Pearl Harbor, HI 96860 Phone: 808-423-3201

Fax:

808-422-7897

Independent Exchanges - Domestic

Great Lakes, Illinois Navy Exchange

2701 Sheridan Rd., Building 111

Naval Training Center

Great Lakes, IL 60085-5129 Phone: 8 47-578-6103

Fax:

847-578-6301

Indian Head, MD Washington, DC Philadelphia, PA (2)

Arlington, VA

South Weymouth, MA Mitchel Field, NY

Portsmouth, NH Keflavik, Iceland

Cheltenham, MD

Bethesda, MD Sugar Grove, WV Willow Grove, PA

Bermuda

Mechanicsburg, PA Warminister, PA

Scotia, NY

New London, CT

NEXCEN Jacksonville Exchanges

Jacksonville, FL Mayport, FL Orlando, FL Kings Bay, GA

Charleston, SC (2) Roosevelt Roads, PR

Sabana Seca. PR

Key West, FL Cecil Field, FL Athens, GA Beaufort, SC Antigua

Guantanamo Bay,

Cuba

NEXCEN San Diego Exchanges

Concord, CA San Diego, CA (4) San Nicholas, CA Port Hueneme, CA China Lake, CA El Centro, CA Imperial Beach, CA Long Beach, CA

Miramar, CA North Island, CA (2) Point Mugu, CA

Fallon, NV Bremerton, WA Smokey Point, WA Coronado, CA Stockton, CA

Treasure Island, CA Hamilton-Novato, CA Alameda, CA (2) Mare Island, CA

Oakland, CA (2) Ferndale, CA Lemoore, CA Moffett Field, CA Monterey, CA

Bangor, WA Everett, WA

Whidbey Island, WA

NEXCEN Pearl Harbor Exchanges

Barbers Point, HI

Kauai, HI Laulualei, HI New Zealand Pearl Harbor, HI Wahiawa, HI

Christchurch,

Great Lakes Exchanges

Glenview, IL

Crane, IN

Great Lakes, IL (2)

Pensacola, Florida

Navy Exchange Naval Air Station 250 Chamber Ave.

Pensacola, FL 60085-5129

Phone: 904-578-6100

Dallas, Texas

Navy Exchange Naval Air Station Dallas, TX 75211-9501 Phone: 214-266-6411 Fax: 214-266-6414

Corpus Christi, Texas

Navy Exchange Naval Air Station 651 Lexington Blvd. Corpus Christi, TX 78419 Phone: 512-939-2033

Fax: 512-939-8529

Independent Exchanges - Overseas

Guam

U.S. Navy Exchange Guam PSC 455, Box 178 FPO AP 96540-1000 Phone: 011-671-339-3251

Fax: 011-671-564-3215

Pensacola Exchanges

Pensacola, FL (2) Panama City, FL Whiting Field, FL Pascagoula, MS Meridian, MS Gulfport, MS New Orlean, LA

Memphis, Tennessee

Navy Exchange
Naval Air Station, Memphis
7800 3rd Avenue
Millington, TN 38054-6024
Phone: 901-872-7716
Fax: 901-872-7718

Corpus Christi Exchanges

Corpus Christi, TX Kingsville, TX Ingleside, TX

Guam Exchanges

Agana, Guam (3) Singapore

Military Sealift Command (MSC) Exchanges

MSC Atlantic Area

Commander, Military Sealift Command Military Ocean Terminal Building 42, Room 4.131 (code N43) Bayonne, NJ 07002-5399 Phone: 201-823-7615 or 7479

Fax: 201-823-6573 (ATTN: Code N43)

MSC Pacific Area

Commander, Military Sealift Command Naval Supply Center Building 310-1E (Code N43) Oakland, CA 94625-5010 Phone: 510-302-6212 or 6214

Fax: 510-302-6940 (ATTN: Code N43)

Navy Uniform Program

As program manager for Navy Uniforms, the Navy Uniform Program is the only authorized source of certified Navy Uniforms. The Navy Uniform Program encompasses the management of government issue uniform items.

Information regarding Navy Uniform procurement procedures, inquiries and correspondence should be directed to Ms. Becky Adkins, Director of Navy Uniforms, at the address and numbers listed below:

Navy Uniforms 1545 Crossways Boulevard Suite 100 Chesapeake, VA 23320 POC: Director, Ms. Becky Adkins

Phone: 757-420-9116 Fax: 757-420-4094

Ships Store Program

To meet the needs of the afloat sailor, ships stores carry basic toiletries and sundries, high demand items such as soft drinks and candy bars, and "nice to have" items which include consumer electronics merchandise. The limited cube and space on board each ship restricts selection to those items that are the most popular. However, sailors have the ability to special order almost any item a Navy Exchange carries. The Ship's Supply Officer or an appointed Ships Store Officer supervises and initiates the purchasing for the ships store based on the crew's needs and inventory limitations using the Ships Store Afloat Catalogs (SSAC), Contract Bulletins or by initiating a special purchase order. Inquiries and correspondence should be directed to Mr. Charles Vaughn, Director of Ship Stores Program, at the address and numbers listed below:

Ship Stores Program 3280 Virginia Beach Boulevard Virginia Beach, VA 23452 POC: Director, Mr. Charles Vaughn (Code A)

Phone: 757-445-6899 Fax: 757-445-6920

The Marine Corps Exchange Program

Marine Corps Morale, Welfare and Recreation (MWR) is a diverse collection of activities, services, and programs which support the quality of life of the Marine Corps community, active duty, reserves and retired.

Marine Corps Market Points of Contact

MCLB Barstow, CA

MWR Director Marine Corps Logistics Base Building 44 Barstow, CA 92311-5018 Phone: 619-577-6733

HQMC, HQBN Arlington, Virginia

MWR Director
Headquarters Battalion
Henderson Hall
Arlington, VA 22214-5003
Phone: 703-979-0972 Ext. 324

MCAGCC Twentynine Palms, CA

MWR Director Marine Corps Air Ground Combat Center Box 788150 Twentynine Palms, CA 92278-8150

Phone: 619-830-6870

MCAS El Toro/Tustin, CA

MWR Director Marine Corps Air Bases West Building 75 Marine Corps Air Station El Toro Santa Ana, CA 92709-5018 Phone: 714-726-2571

MCB Camp Pendleton, CA

MWR Director Marine Corps Base P. O. Box 555020 Camp Pendleton, CA 92055-5020 Phone: 619-725-5551

MCRD San Diego, CA

MWR Director Marine Corps Recruit Depot/WRR Building 10 San Diego, CA 92140-5196 Phone: 619-524-4433

MCAS Yuma, AZ

MWR Director Marine Corps Air Station Building 633 Yuma, AZ 85369-5000 Phone: 520-341-3531

MCAS Beaufort, South Carolina

MWR Director Marine Corps Air Station Building 408 Beaufort, SC 29904-5003 Phone: 803-522-7572

MCCDC Quantico, Virginia

MWR Director Marine Corps Base Building 2034 Quantico, VA 22134-5000 Phone: 703-784-3007

MCSFBN, Norfolk, Virginia

MWR Director MCSFBN 1320 Piercy Street Norfolk, VA 23511 Phone: 757-423-1187

MCAS Cherry Point, NC

MWR Director PSC Box 8009 Marine Corps Air Station Building 400 Cherry Point, NC 28533-809 Phone: 919-466-2430

MCB Camp Lejeune, North Carolina

MWR Director
Marine Corps Base
Building 1
Camp Lejeune, NC 28542-5001
Phone: 910-451-2524

MCAS New River, North Carolina

MWR Director Marine Corps Air Station, New River Building 208 Jacksonville, NC 8545-5001

MCAS Iwakuni, Japan

MWR Director Marine Corps Air Station, Iwakuni PSC 561, Box 1867 FPO AP 96310-1867

Fax: 011-81-827-21-4181

MCRD Parris Island, South Carolina

MWR Director Marine Corps Recruit Depot/ERR Building 202 P. O. Box 5100 Parris Island, SC 29905-5003

Phone: 803-525-3301

MCLB Albany, Georgia

MWR Director Marine Corps Logistics Base 814 Radford Boulevard Building 7520 Albany, GA 31704-1128 Phone: 912-439-5267

MCB Hawaii

MWR Director Marine Corps Base Hawaii Building 1404 Kaneohe Bay, HI 96863-5018 Phone: 808-254-7500

MCB Camp Butler, Okinawa, Japan

MWR Director Marine Corps Base Camp Butler Unit 35023 FPO AP 96373-5023

Fax: 011-81-98-893-8329

MCAS Kansas City, Missouri

MWR Director Richards-Gebaur Marine Corps Support Activity 1500 East Bannister Road Kansas City, MO 64197-0501 Phone: 816-843-3800

MCAS Guantanamo Bay, Cuba

MWR Director
Marine Barracks
U. S. Naval Base, Guantanamo Bay, Cuba
Box 32
FPO AE 09596-0120

Fax: 011-53-99-3237

COMPUTER SYSTEMS

Activities Involved in Procurement of ADPE, Software, Maintenance and Services

Department of the Army
CECOM Acquisition Center
and Acquisition Agency
Washington Operation Office
2461 Eisenhower Ave.
Alexandria, VA 22331-0700
Tel: (703) 325-5793

Department of the Army
Defense Supply Service-Washington
5200 Army Pentagon
Washington, DC 20310-5210
Tel: (703) 697-6024

CECOM - Acquisition Center ATTN: AMSEL-IE-SB Fort Huachuca, AZ 85613-5000 Tel: (520) 538-7870

Department of Air Force Electronic System Division 275 Randolph Road Hanscom AFB, MA 01731-5000 Tel: (617) 377-4973

SSC/PK 375 Libby Street Maxwell AFB Gunter Annex, AL 36114-3207 Tel: (334) 416-5614

Defense Logistics Agency Administrative Support Center Office of Contracting ATTN: Deputy for Small Business 8725 John J. Kingman Road Suite 0119, Room 1134 Fort Belvoir, VA 22206-6220 Tel: (703) 767-1161 Department of the Navy Navy Information System Management Center Code OOX1, Bldg. 176-4 Washington Navy Yard Washington, DC 20374-5070 Tel: (202) 433-4337

Naval Fleet and Industrial Supply Center Long Beach Detachment Code, PA, Bldg. 53, 2nd Floor Long Beach, CA 90822-5074 Tel: (310) 901-3794

Naval Fleet and Industrial Supply Center Washington Navy Yard, Building 200 901 M Street S. E., Code OOA Washington, DC 20374-2000 Tel: (202) 433-2957

Naval Fleet and Industrial Supply Center Code 09B Philadelphia Detachment Philadelphia, PA 19112-5083 Tel: (215) 697-9555

Defense Information System Agency 701 South Courthouse Road Arlington, VA 22204-2199 Tel: (703) 607-6920

MOTION PICTURE AND VIDEOTAPE PRODUCTIONS

Motion picture and videotape productions are purchased only from qualified producers. To obtain an application form for acceptance on the Qualified Film Producers List or the Qualified Videotape Producers List, contact the Joint Visual Information Activity Office, 601 North Fairfax Street, Room 334, Alexandria, Virginia 22314-2007, telephone (703) 428-0636. They serve as an executive agent for all Federal agencies, including the Department of Defense. To become qualified, producers submit sample films or videotapes to a review board. Ultimately, contracts are placed by authorized procurement offices of the Army, Navy and Air Force. In order for a producer to receive a contract from an authorized procurement office, the producer must first be approved for the appropriate qualified list.

Note that audiovisual services such as processing or graphics, and audiovisual equipment are purchased by the requiring post, camp, station, or installation.

Authorized Military Service procurement offices are:

Army

Joint Visual Information Activity Washington - Contracting 601 N. Fairfax Street, Room 334 Alexandria, VA 22314-2007 (703) 428-1122

Joint Visual Information Activity - Production 601 N. Fairfax Street, Room 334 Alexandria, VA 22314-2007 (703) 248-1118

Navy and Marine Corps

Navy Imaging Command Anacostia Naval Station Production Contracting Department Building 168 Washington, DC 20374-1681 (202) 433-5775

PART 5

BUYING PROPERTY FROM THE U.S. GOVERNMENT

The Federal Government sells large quantities of many kinds of real and personal property including critical and strategic materials which become surplus to its needs.

Surplus personal property normally is sold on a competitive bid basis to the highest acceptable bidder. Most sales are made by sealed bids solicited by the selling office. Some sales are effected by auction or by spot bid sales. Military surplus personal property is marketed by the Defense Reutilization and Marketing Service. Civilian surplus personal property is sold by GSA personal property sales offices, each of which maintain its own bidders lists.

Surplus real property generally is advertised for sale by GSA on a competitive bid basis. Land and improvements held by the Departments of Defense, Agriculture, and Interior that have a value of less than \$1,000 are offered for sale by these Departments. Otherwise the sales are made through the GSA Real Property Sales Offices which widely publicizes scheduled sales.

DEFENSE REUTILIZATION AND MARKETING SERVICE

The Defense Reutilization and Marketing Service (DRMS) of the Defense Logistics Agency is responsible for managing the Department of Defense (DoD) Government Sales Program. Excess personal property from U.S. military units is turned over to more that 190 Defense Reutilization and Marketing Offices (DRMOs) located on major military installations around the world. The property is first looked at for reutilization or reuse within DoD. When property cannot be reused, it is offered for transfer or donation to other Federal agencies and qualified state and local agencies. The remaining property is declared surplus and offered for sale to the public.

Property varies in type and value and includes tents, typewriters, computers, vehicles, aircraft components and accessories, engine accessories, office furniture and equipment, clothing, household paints and thinners, recyclable materials such as iron, aluminum, copper, paper, and much more. DRMS does not sell real estate.

DoD Government Surplus Sales are held at DRMOs which are designed similar to a local retail store where property is offered at a fixed price. All property is sold "As Is, Where Is." The method of payment is "cash and carry." The buyers pay for merchandise and remove the property at the time of sale.

National International Sales are conducted by the DRMS International Sales Office in Memphis, TN, and includes: international auctions; sealed bids, which allow bidders to enter their written bids during a specified time; and negotiated sales in certain circumstances. International sales include such items as aircraft, ships, hazardous property having wide commercial applications.

FOR MORE INFORMATION:

To request the free booklet "How to Buy Surplus Personal Property from DoD", which lists the DRMS regional offices worldwide and includes almost 20 categories of goods, call 1(888)352-9333, or see the DRMS Home Page, at http://www.drms.dla.mil.

If you are interested in local sales, call 1(800)-GOVT BUY to obtain the phone number of your nearest DRMO.

If you are interested in National/international sales, call 1(888)352-9333 or write the International Sales Office, 2163 Airways Blvd., Memphis, TN 38114-5211.

GSA REGIONAL PERSONAL PROPERTY SALES OFFICES (More information can be obtained through the World Wide Web on http://www.gsa.gov:80/regions.htm.

WASHINGTON, DC, METROPOLITAN AREA

Chief, Personal Property Program 470 L' Enfant Plaza, Suite 8214 Washington, DC 20407 (703) 557-7796

SAN FRANCISCO, CALIFORNIA

American Samoa, Arizona, California, Guam, Hawaii, and Nevada

Property Management Branch 450 Golden Gate Ave., West Side P.O. Box 36018 San Francisco, CA 94102-3400 (415) 522-2891 or 1(800) 676-7253

DENVER, COLORADO

Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming

Property Management Branch Denver Federal Center, Bldg. 41 P.O. Box 25506 Denver, CO 80225-0506 (202) 236-7705

ATLANTA, GEORGIA

Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, and Tennessee.

Property Management Branch 401 West Peachtree Street Atlanta, GA 30365-2550 (404) 331-5177, ext. 100

CHICAGO, ILLINOIS

Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin

Property Management Branch 230 South Dearborn Street Chicago, IL 60604 (312) 353-0246

BOSTON, MASSACHUSETTS

Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont

Property Management Branch 10 Causeway Street 3rd Floor, Room 347 Boston, MA 0222-1076 (617)565-7326

KANSAS, CITY, MISSOURI

Iowa, Kansas, Missouri, Nebraska

Property Management Branch 1500 East Bannister Road Room 1102 Kansas City, MO 64131

NEW YORK, NEW YORK

New Jersey, New York, Puerto Rico, Virgin Islands

Property Management Branch Room 20-112, Box 10 26 Federal Plaza New York, NY 10278 (212) 264-4823 or 1(800) 488-7253

PHILADELPHIA, PENNSYLVANIA

Delaware, Maryland and Virginia, Pennsylvania, West Virginia

Property Management Branch Wanamaker Building 100 Penn Square East Philadelphia, PA 19107-3396

FORT WORTH, TEXAS

Arkansas, Louisiana, New Mexico, Oklahoma, and Texas

Property Management Branch 819 Taylor Street Fort Worth, TX 76102-6105 (817) 978-2352 or 1(800) 495-1276

DEFENSE NATIONAL STOCKPILE CENTER

The Defense National Stockpile Center (DNSC) of the Defense Logistics Agency is responsible for managing the nation's reserves of strategic and critical materials for times of national emergency. Procures and sells aluminum, beryllium, cobalt, germanium, lead, manganese, mercury, mica, and rubber. To obtain further information on doing business with the Defense National Stockpile Center, call (703) 767-6500 or visit the DNSC Home Page at http://www.dnsc.dla.mil

PART 6

OFFICES PROVIDING ASSISTANCE TO SMALL BUSINESSES FOR DEFENSE PROCUREMENT

DEFENSE CONTRACT MANAGEMENT COMMANDS (DCMCs)

The contract management commands can help you find subcontracting opportunities and assist you in identifying DoD contracting offices likely to buy your products or services. The DCMCs are not buying offices and therefore SF 129s should not be sent to these activities.

EAST

DCMD East

495 Summer Street Boston, MA 02210-2184 (617) 753-4317 or 4318 Toll Free: (800) 321-1861

DCMC Baltimore

200 Towsontown Blvd., West Towson, MD 21204-5299 (410) 339-4809

DCMC Boston

495 Summer Street Boston, MA 02210-2184 (617) 753-3467/4110

DCMC Cleveland

555 E. 88th Street Cleveland, OH 44199-2064 (330) 522-5446/6582

DCMC Detroit

Building 231 Warren, MI 48397-5000 (810) 574-4474

DCMC Hartford

130 Darlin Street E. Hartford, CT 06108-3234 (860) 291-7705/7715

DCMC Atlanta

805 Walker Street Marietta, GA 30060-2789 (770) 590-6197/6418 Toll Free: (800) 932-3561

DCMC Birmingham

Burger Phillips Centre 1910 3rd Ave., North, Rm. 201 Birmingham, AL 35203-3502 (205) 716-7403

DCMC Clearwater

Gadsden Building 9549 Koger Blvd., Suite 200 St. Petersburg, FL 33702-2455 (813) 579-3093

DCMC Dayton

Building 30 1725 Van Patton Drive Wright-Patterson AFB, OH 45433 (513)656-3104

DCMC Grand Rapids

Riverview Center Building 678 Front Street, NW Grand Rapids, MI 49504-5352 (616) 456-2620

DCMC Indianapolis

8899 E. 56th Street Indianapolis, IN 46249-5701 (317) 510-2015/2088 **DCMC Long Island**

605 Stewart Avenue Garden City, Long Island, NY 11530-4761 (516) 228-5722

DCMC Orlando

3555 Maguire Boulevard Orlando, FL 32803-3726 (407) 228-5113/5260

DCMC Pittsburgh

1612 William Moorhead Federal Bldg. 1000 Liberty Avenue Pittsburgh, PA 15222-4190 (412) 395-5926

DCMC Springfield

Building 1, ARDEC Picatinny, NJ 07806-5000 (201) 724-8204

DCMC Syracuse

615 Erie Boulevard, West Syracuse, NY 13204-2408 (315) 448-7897/7809 **DCMC New York**

Ft. Wadesworth 207 New York Avenue Staten Island, NY 10305-5013 (718) 390-1016/1017

DCMC Philadelphia

2800 South 20th Street P. O. Box 7699 Philadelphia, PA 19145 (215) 737-5818/3560

DCMC Reading

201 Penn St., Suite 201 Reading, PA 19601-4054 (610) 320-5012

DCMC Stratford

550 Main Street Stratford, CT 06497-7574 (203) 385-4416

WEST

DCMD West

222 N. Sepulveda Boulevard El Segundo, CA 90245-4320 (310) 335-3260/3262/3265/3285 Toll Free: (800) 624-7372 CA Only: (800) 233-6521

DCMC Chicago

O'Hare International Airport PO Box 66911 (773)825-6021/6866 Toll Free: (800) 637-3848

DCMC Phoenix

Two Renaissance Square 40 N. Central Ave., Suite 400 Phoenix, AZ 85004 (602) 594-7809, x231 **DCMC Dallas**

1200 Main Street Dallas, TX 75202-4399 (214)670-9205 Toll Free: (800)255-8574, x1205

DCMC Denver

Orchard Place 2, Suite 200 5975 Greenwood Plaza Blvd. Englewood, CO 80110-4715 (303) 843-4300 Toll Free: (800)772-8975

DCMC San Antonio

615 E. Houston Street P. O. Box 1040 San Antonio, TX 78294-1040 (210) 472-4650 **DCMC San Diego**

7675 Dagget St., Suite 100 San Diego, CA 92111-2241 (619) 637-4922

DCMC Santa Ana

34 Civic Center Plaza P. O. Box C-12700 Santa Ana, CA 92712-2700 (714) 836-2700

DCMC St. Louis

1222 Spruce Street St. Louis, MO 63103-2811 (314) 331-5476 Toll Free: (800) 325-3419

DCMC Van Nuys

6230 Van Nuys Boulevard Van Nuys, CA 91401-2713 (818) 756-4444, x201 **DCMC San Francisco**

1265 Borregas Avenue Sunnyvale, CA 94089 (408) 541-7042

DCMC Seattle

3009 112th Avenue, N.E. Suite 200 Bellevue, WA 98004-8019 (425) 889-7317/7318

DCMC Twin Cities

3001 Metro Dr., Suite 200 Bloomington, MN 55425-1573 (612) 814-4103

DCMC Wichita

217 West Third Street, North Suite 6000 Wichita, KS 67202-1212 (316) 299-7218

DEFENSE CONTRACT MANAGEMENT DISTRICT INTERNATIONAL

DCMC Puerto Rico

209 Chapel Drive Navy Security Group Activity Sabana Seca, PR 00952 (787) 795-3202

Defense Distribution Region West

ATTN: ASCW-PSS Building S-4, Sharpe Site Lathrop, CA 95331-5108 (209) 982-2435 **Defense Distribution Region East**

ATTN: ASCE-PA New Cumberland, PA 17070 (717) 770-7107

SMALL BUSINESS ADMINISTRATION - PROCUREMENT ASSISTANCE OFFICES

These Procurement Assistance Offices of the SBA work closely with the principal buying agencies of the Federal Government. They can help you find the offices which are most likely to buy your products or services. They investigate the merits of appeals from unfavorable determinations of responsibility by contracting officers , and issue certificates of competency where warranted.

Area I

Small Business Administration 10 Causeway Street, Room 265 Boston, MA 02222-0193 (617) 565-5622

Small Business Administration 26 Federal Plaza, Room 3108 New York, NY 10278 (212) 264-1452

Area II

Small Business Administration Allendale Square - Suite 201 475 Allendale Road King of Prussia, PA 19406 (610) 962-3706

Area III

Small Business Administration 1720 Peachtree Street, N.W., Suite 496 Atlanta, GA 30309-2482 (404) 347-4483 Connecticut, Maine, Massachusetts, New Hampshire, RI, Vermont

New Jersey, New York, Puerto Rico, Virgin Islands

District of Columbia, Delaware, Maryland, Pennsylvania, Virginia, West Virginia

Alabama, Florida Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee

Area VI

Small Business Administration Office of Government Contracting 500 West Madison St., Suite 1250 Chicago, IL 60661-2511 (312) 353-7381

Small Business Administration Office of Government Contracting 323 West 8th Street, Suite 501 Kansas City, MO 64105 (816) 374-6815 Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin

Iowa, Kansas, Missouri, Nebraska

Area V

Small Business Administration 4300 Amon Carter Boulevard, Suite 116 Ft. Worth, TX 76155 (817)334-5902

Small Business Administration Office of Government Contracting 721 19th Street, Suite 447 Denver, CO 80202-2599 (303-844-0510 Arkansas, Louisiana, New Mexico, Oklahoma, Texas

Colorado, Montana, North Dakota, South Dakota, Utah, Wyoming

Area VI

Small Business Administration 455 Market Street, Suite 2200 San Francisco, CA 94105 (415) 744-8429

Small Business Administration 1200 Sixth Avenue, Suite 1805 Seattle, WA 98101-1128 (206) 553-6850 Arizona, California, Guam, Hawaii, Nevada

Alaska, Idaho, Oregon, Washington

GENERAL SERVICES ADMINISTRATION BUSINESS SERVICE CENTERS

These Centers of the GSA are the "front doors" to contracting with GSA. Each center is staffed with Business Specialists who can provide you with information or assistance.

General Services Administration 7th & D Streets, SW Washington, DC 20407 (202) 708-5804 National Capital Region District of Columbia, nearby Maryland and Virginia

Region I

General Services Administration O'Neill Federal Office Building 10 Causeway Street Boston, MA 02222 (617) 565-8100 Connecticut, Maine, Massachusetts, New Hampshire, Rhode Island Vermont

Region II

General Services Administration Jacob K. Javits Building Business Service Center 26 Federal Plaza New York, NY 10278 (212) 264-1234 New Jersey, New York, Puerto Rico, Virgin Islands

Region III

General Services Administration Wanamaker Building 100 Penn Square East Philadelphia, PA 19107 (215) 656-5525 Delaware, Maryland, Pennsylvania, West Virginia, Virginia

Region IV

General Services Administration Business Service Center 401 West Peachtree Street, Suite 2900 Atlanta, GA 30365-2550 (404) 331-5103 Alabama, Florida, Georgia, Kentucky, Mississippi, North Carolina, South Carolina, Tennessee

Region V

General Services Administration 230 South Dearborn Street Chicago, IL 60604 (312) 353-5383 Illinois, Indiana, Michigan, Minnesota, Ohio, Wisconsin

Region VI

General Services Administration Office of Business & Support Services 1500 East Bannister Road Kansas City, MO 64131-3088 (816) 926-7203

Iowa, Kansas, Missouri, Nebraska

Region VII

General Services Administration 819 Taylor Street, Room 11A05 Fort Worth, TX 76102 (817) 978-3284

Arkansas, Louisiana New Mexico, Oklahoma, Texas

Region VIII

General Services Administration Denver Federal Center, Building 41 Business Service Center P. O. Box 25006, Room 2530 Denver, CO 80225-0506 (303) 236-7408

North Dakota, Colorado South Dakota, Utah, Wyoming, Montana

Region IX

General Services Administration 450 Goldgate Avenue, Room 0405 San Francisco, CA 94102 (415) 522-2700

Northern California, Hawaii, and all of Nevada except Clark County

General Services Administration 300 North Los Angeles Street Room 3259 Los Angeles, CA 90012-2000 (213) 894-3210

Los Angeles, Southern California, Arizona, Neveda, Clark County

Region X

General Services Administration 15th & C Street, SW Room 9AB-10 Auburn, WA 98001 (253) 931-7956

Alaska, Idaho, Oregon, Washington

APPENDIX A

ADDITIONAL SOURCES OF INFORMATION

REGULATIONS

"Federal Acquisition Regulation"

Available on a subscription basis from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402.

"DoD Federal Acquisition Regulation Supplement"

Available on a subscription basis from the Superintendent of Documents, U.S.

Government Printing Office, Washington, D.C. 20402.

These regulations can also be found on the internet at: http://www.acq.osd.mil/sadbu, click on "Links".

MARKETING INFORMATION

"Commerce Business Daily (CBD)"

A daily list of proposed Federal Government procurements estimated to exceed \$25,000. Also contains lists of subcontracting leads, sales of surplus property, and foreign business opportunities. Subscriptions may be made through the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402. You can also access the CBDNet at htt://cbdnet.gpo.gov/. CBDNet is the official Free online listing of Government contracting opportunities which are published in the CBD.

"U.S. Government Purchasing and Sales Directory"

Provides a listing of products and services bought by all Federal agencies, keyed to the purchasing offices that buy them. Also provides information on Government sales of surplus property. Available from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402. Stock No. 045-000-00272-1, Cost \$24.00

"Subcontracting Opportunities with DoD Major Prime Contractors"

Provides company name and address, product or service line, and name and telephone number of company's small business liaison officer for DoD prime contractors that have plans and goals (set forth in their prime contracts) for subcontracting with small business and small disadvantaged business concerns. Available from the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402. The DoD reference number is 4205.1-D. This regulations can also be found on the internet at: http://www.acq.osd.mil/sadbu, click on "Publications"

"A Guide for Private Industry"

Tells how to obtain information regarding specifications and standards from the DoD Single Stock Point for Specifications and Standards. Available from the Naval Publications and Forms Center, 5801 Tabor Avenue, Philadelphia, PA. 19120.

AIDS FOR SMALL BUSINESSES

"Small Business Specialists"

On a nationwide basis, lists DoD specialists by name, location, and phone number. For sale by the Superintendent of Documents, U.S. Government Printing Office, Washington, D.C. 20402. The DoD reference number is DoD 4205.1-H. This regulations can also be found on the internet at: http://www.acq.osd.mil/sadbu, click on "Publications"

Procurement Marketing and Access Network (Pro-Net)

Pro-Net is an electronic source of procurement information – for and about small businesses. It is a search engine for contracting officers, a marketing tool for small firms and a "link" to procurement opportunities and important information. It is designed to be a "virtual" one-stop-procurement-shop.

Pro-Net is an Internet-based database of information on small, disadvantaged, 8(a) and women-owned businesses. It is free to federal and state government agencies as well as prime and other contractors seeking small business contractors, subcontractors and/or partnership opportunities.

Guidelines on how to register with Pro-Net is located at: http://www.sba.gov.

"Management Aids"

Short papers providing specific guidance on various topics. Available from nearest SBA office.

"A Handbook for DoD and Small Business: Forging a Partnership Through EDI"

The purpose of this handbook is to acquaint small business with the concepts of electronic data interchange (EDI) and how EDI will be used in the future by the Department of Defense to conduct business. The handbook introduces the reader to EDI, discusses how and why EDI is used in business, and explains what is needed to start using EDI in a small business. Available for purchase from the National Technical Information Service, (703) 487-4650, order number is. ADA-261-373, and cost \$27.00.

"Department of the Army's Electronic Capabilities"

The Army fully supports Electronic Commerce (EC) and its wide range of procuring government commodities electronically. Ninety-four percent (94%) of our contracting sites are Interim FACNET certified which allow small businesses to conduct transactions via Electronic Data Interchange (EDI). These type purchases are exclusively designated for small businesses procuring within the micropurchase threshold (\$2500 to \$100K). In addition, we are taking full advantage of the INTERNET technology while several of our contracting activities have bulletin boards (BB) on the net. The business opportunities under these BBs can be found at the "Business Opportunity Section" of the Army's home page (http://acqnet.sarda.army.mil) or use "http://acqnet.sarda.army.mil/busopp/default.htm" to go directly to the Business Opportunity Section. If you have any questions regarding how to conduct business with the Army electronically, please call LTC David F. Bell (703) 681-9087 or email: belld@sarda.army.mil.

"Department of the Navy's Electronic Capabilities"

Marketing information is now available from the DoN Market Research Information Service on the World Wide Web (WWW). The database will help prospective contractors determine which supplies and services are being purchased at navy and Marine Corps contracting centers located throughout the United States. In addition to this marketing information, the DoN Long Range Acquisition Estimates is also on the WWW. The Internet address is http://www.abm.rda.hq.navy.mil/.

"Department of the Air Force's Electronic Capabilities"

The Long Range Acquisition Estimate (LRAE) is a searchable database, which covers over 2,000 projected "Requests for Proposals", with buying activities, estimated dollar amounts, award dates, points of contact and other information potential suppliers need to formulate marketing strategies. Information on the LRAE is on Department of Air Force home page. The internet address is http://www.safsb.hq.mil/index.html.

With this system, small businesses can identify all Air Force activities, with a description of what they buy, current contacts, addresses and telephone numbers. An E-mail capability between all users and counselors is available, as is an extensive electronic library for downloading reference and training materials. Real-time conferences are conducted with recognized experts on marketing specific activities and on areas of special interest.

For more information, contact the Department of Air Force, Small and Disadvantaged Business Office.

SMALL AND DISADVANTAGED BUSINESS UTILIZATION OFFICES

Department of Agriculture

14th & Independence Ave., SW Room 1323, South Bldg Washington, DC 20250-9400 Telephone: (202) 720-7117 FAX: (202) 720-3001 www.usda.qov/da/smallbus.html

Department of Commerce

14th & Constitution Ave., NW Room 6411 Washington, DC 20230 Telephone: (202) 482-1472 FAX: (202) 482-0501 www.osec.doc.gov/osdbu

Corporation for National & Comm. Service

1100 Vermont Avenue, NW Suite 2101 Washington, DC 20525 Telephone: (202) 606-5020 FAX: (202) 606-5126

Agency for International Dev.

Ronald Regain Bldg. 1300 Penn. Ave., NW Telephone: (202) 712-1500 FAX: (202) 216-3056 www.info.usaid.gov

General Services Administration

18th & F St., NW, Room 6029 Washington, DC 20405 Telephone: (202) 501-1021 FAX: (202) 208-5938 www.gsa.gov/oed

Civic Transportation Board

12th & Constitution Ave., NW Room 3148 Washington, DC 20423 Telephone: (202) 565-1674/1596

Department of the Treasury

1500 Penn. Ave., NW
Room 6100 Annex
Washington, DC 20220
Telephone: (202) 622-0530
FAX: (202) 622-2273
www.ustreas.qov/sba

Environmental Protection Agency

401 M Street, SW, Code A-1230-C Washington, DC 20460 Telephone: (703) 305-7777 FAX: (703) 305-6462

Executive Office of the President

725 17th St., NW, Room 5001 Washington, DC 20503 Telephone: (202) 395-7669 FAX: (202) 395-1155

Department of Education

600 Independence Ave., SW Room 3120, ROB 3
Washington, DC 20202-0521
Telephone: (202) 708-9820
FAX: (202) 401-6477
www.ed.gov/offices/ODS

Department of Energy

1000 Independence Ave., SW Room 5810 Washington, DC 20585 Telephone: (202) 586-8383 FAX: (202) 586-3075 www.hr.doe.gov/ed/osdbu.htm

Depart. Of Health & Human Service

200 Independence Ave., SW Room 517-D Washington, DC 20201 Telephone: (202) 690-7300 FAX: (202) 690-8772

Export-Import Bank of the U.S.

811 Vermont Ave., NW, Room 1017

Washington, DC 20571

Telephone: (202) 565-3338

FAX: (202) 565-3528

Federal Trade Commission

6th & Penn. Ave., NW

Room H-700

Washington, DC 20580

Telephone: (202) 326-2258 FAX: (202) 326-3529

www.ftc.gov

Nuclear Regulatory Commission

Mail Stop T2 F-18

Washington, DC 20555

Telephone: (301) 415-7380

FAX: (301) 415-5953

Office of Personnel Management

1900 E St., NW, Room 5542

Washington, DC 20415

Telephone: (202) 606-2180

FAX: (202) 606-1464

National Aeronautics & Space Administration

Headquarters Code K, Room 9K 70

300 E. Street, SW

Washington, DC 20546

Telephone: (202) 358-2088

FAX: (202) 358-3261

www.hq.nasa.qov/office/codek

National Science Foundation

4201 Wilson Blvd.

Arlington, VA 22230

Telephone: (703) 306-1390

FAX: (703) 306-0337

www.eng.nsf.gov/sbir/index.html

Depart. Of Housing & Urban Dev.

451 7th Street, SW, Room 3130

Washington, DC 20410

Telephone: (202) 708-1428

FAX: (202) 708-7642

www.hud.gov/osdbu/osdbu.html

Department of the Interior

18th & C ST., NW, Room 2727

Washington, DC 20240

Telephone: (202) 208-3493

FAX: (202) 208-5048

www.doi.gov/osdbu/osdbu.html

Department of Justice

1331 Penn. Ave., NW

National Place Bldg., Room 1010

Washington, DC 20530

Telephone: (202) 616-0521 FAX: (202) 616-1717

www.usdoj.gov/jmd/pss/home osd.htm

Department of Labor

200 Constitution Ave, NW

Room C 2318

Washington, DC 20210

Telephone: (202) 219-9148

FAX: (202) 219-0167

www.dol.gov/dol/osp/

Department of Veterans Affairs

810 Vermont Ave., NW

Washington, DC 20420

Telephone: (202) 565-8124 FAX: (202) 565-8156

www.va.qov/osdbu

U.S. Postal Service

475 L'Enfant Plaza West, SW

Room 3821

Washington, DC 20260-5616

Telephone: (202) 268-6578

FAX: (202) 268-6573

www.usps.gov

Department of State

Room 633 (SA-6)
Washington, DC 20522-0602
Telephone: (703) 875-6824
FAX: (703) 875-6825
www.statebuy.inter.net/

osdbul.htm

Department of Transportation

400 7th St., SW, Room 9414 Washington, DC 20590 Telephone: (202) 366-1930 FAX: (202) 366-7228 http://osdbuweb.dot.gov

Small Business Administration

409 3rd St., SW, Eight Floor Washington, DC 20416 Telephone: (202) 205-7701 FAX: (202) 693-7004 www.sba.gov

Federal Emergency Management Agency

500 C St., SW, Room 726 Washington, DC 20472 Telephone: (202) 646-3743 FAX: (202) 646-3846 www.fema.gov/ofm

Smithsonian Institute

915 L'Enfant Plaza, SW Washington, DC 20506 Telephone: (202) 287-3588 FAX: (202) 287-3492

Army Corps of Engineers

20 Massachusetts Ave., NW Washington, DC 20314 Telephone: (202) 761-0725 FAX: (202) 761-4609

R.R. Retirement Board

844 N. Rush St. Chicago, IL 60611 Telephone: (312) 751-4565 FAX: (312) 751-4923 www.rrb.gov

Office of Federal Procurement Policy

725 17th St., NW, Room 9013 Washington, DC 20503 Telephone: (202) 395-3302 FAX: (202) 395-5105 www.arnet.gov

<u>Procurement Technical Assistance</u> Center Program

George Mason University 7960 Donegan Dr., Sudley North Bldg. B Manassas, VA 22110 FAX: 703-330-5458

U.S. Information Agency

Donahue Bldg., Room 1725 400 6th St., SW Washington, DC 20547 Telephone: (202) 205-9662 FAX: (202)401-2410

Tennessee Valley Authority

1101 Market St. EB2B Chattanooga, TN 37402-2801 Telephone: (423) 751-7203 FAX: (423) 751-7613

Minority Business Dev. Agency

Department of Commerce Room 5093 14th & Constitution Ave., NW Washington, DC 20230 Telephone: (202) 482-1712 FAX: (202) 482-5117

APPENDIX C

All DoD forms that are cited in this publication are located in Part 253 of the Defense Federal Acquisition Regulation Supplement (DFARS). To obtain a copy of these forms, contact a DoD purchasing activity in your area.

Standard Form 129	Solicitation Mailing List Application
Standard Form 254	Architect-Engineer and Related Services Questionnaire
Standard Form 255	Architect-Engineer and Related Services Questionnaire for Special Project
DD 1425	Specifications and Standards Requisition
DD 2051	Request for Assignment of a Commercial and Government Entity (CAGE) Code
	DoD Central Contractor Registration EZ Sample Form

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INSTRUCTIONS

Persons or concerns wishing to be added to a particular agency's bidder's mailing list for supplies or services shall file this properly completed Solicitation Mailing List Application, together with such other lists as may be attached to this application form, with each procurement office of the special agency with which they desire to do business. If a Federal agency has attached a Supplemental Commodity list with instructions, complete the application as instructed. Otherwise, identify in Item 10 the equipment, supplies, and/or services on which you desire to bid. (Provide Federal Supply agent, however constituted.

After placement on the bidder's mailing list of an agency, your failure to respond (submission of bid, or notice in writing, that you are unable to bid on that particular transaction but wish to remain on the active bidder's mailing list for that particular item) to solicitations will be understood by the agency to indicate lack of interest and concurrence in the removal of your name from the purchasing activity's solicitation mailing for items concerned.

SIZE OF BUSINESS DEFINITIONS

- a. Small business concern A small business concern for the purpose of Government procurement is a concern, including its affiliates, which is independently owned and operated, is not dominant in the field of operation in which it is competing for Government contracts, and can further qualify under the criteria concerning number of employees, average annual receipts, or the other criteria, as prescribed by the Small Business Administration. (See Code of Federal Regulations, Title 13, Part 121, as amended, which contains detailed industry definitions and related procedures.)
- b. Affiliates Business concerns are affiliates of each other when either directly or indirectly (i) one concern controls or has the power to control the other, or (ii) a third party controls or has the power to control both. In determining whether concerns are independently owned and operated and whether or not affiliation exists, consideration is given to all appropriate factors including common ownership, common management, and contractual relationship. (See Items 8 and 11A.)
- c. Number of employees (Item 11B) In connection with the determination of small business status, "number of employees" means the average employment of any concern, including the employees of its domestic and foreign affiliates, based on the number of persons employed on a full-time, part-time, temporary or other basis during each of the pay periods of the praceding 12 months. If a concern has not been in existence for 12 months, "number of employees" means the average employment of such concern and its affiliates during the period that such concern has been in existence based on the number of persons employed during each of the pay periods of the period that such concern has been in business.

TYPE OF OWNERSHIP DEFINITIONS (See Item 12.)

- e. "Disadvantaged business concern" means any business concern (1) which is at least 51 percent owned by one or more socially and economically disadvantaged individuals; or, in the case of any publicly owned business, at least 51 percent of the stock of which is owned by one or more socially and economically disadvantaged individuals; and (2) whose management and daily business operations are controlled by one or more of such individuals.
- b. "Women-owned business" means a business that is at least 51 percent owned by a woman or women who are U.S. citizens and who also control and operate the business.

TYPE OF BUSINESS DEFINITIONS

- a. "Manufacturer or producer" means a person (or concern) owning, operating, or maintaining a store, warshouse, or other establishment that produces, on the premises, the materials, supplies, articles or equipment of the general character of those listed in Item 10, or in the Federal Agency's Supplemental Commodity List, if attached.
- b. "Service establishment" means a concern (or person) which owns, operates, or maintains any type of business which is principally engaged in the furnishing of nonpersonal services, such as (but not limited to) repairing, cleaning, redecorating, or rental of personal property, including the furnishing of necessary repair parts or other supplies as a part of the services performed.

COMMERCE BUSINESS DAILY - The Commerce Business Daily, published by the Department of Commerce, contains information concerning proposed procurements, sales, and contract awards. For further information concerning this publication, contact your local Commerce Field Office.

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254

Architect-Engineer and Related Services Questionnaire

Form Approved OMB No. 9000-0004

Public reporting hurden for this collection of Information is estimated to average I hour per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this hurden estimate or any other aspect of this collection of information, including suggestions for reducing this hurden, to the FAR Secretariat (VRS), Office of Federal Acquisition and Regulatory Policy, GSA, Washington, D.C. 20405; and to the Office of Management and Budget, Paperwork Reduction Project (9000-0004), Washington, D.C. 20503.

.......

The policy of the Federal Government in acquiring architectural, engineering, and related professional services is to encourage firms lawfully engaged in the practice of those professions to submit annually a statement of qualifications and performance data. Standard Form 264, "Architect-Engineer and Related Services Questionnaire," is provided for that purpose. Interested A-E firms (including new, small, and/or minority firms) should complete and file SF 254's with each Federal agency and with appropriate regional or district offices for which the A-E is qualified to perform services. The agency head for each proposed project shall evaluate these qualification resumes, together with any other performance data on file or requested by the agency, in relation to the proposed project. The SF 254 may be used as a basis for selecting firms for discussions, or for screening firms preliminary to inviting submission of additional information.

Definitions:

C-5

- "Architect-Engineer Bervices" are defined in Part 36 of the Federal Acquisition Regulation.
- "Parent Company" is that firm, company, corporation, association or conglomerate which is the major stockholder or highest tier owner of the firm completing this questionnaire; i.e., Firm A is owned by Firm B which is, in turn, a subsidiary of Corporation C. The "parent company" of Firm A is Corporation C.
 - "Principals" are those individuals in a firm who possess legal responsibility for its management. They may be owners, partners, corporate officers, associates, administrators, etc.
- "Discipline," as used in this questionnaire, refers to the primary technological capability of individuals in the responding firm. Possession of an academic degree, professional registration, certification, or extensive experience in a particular field of practice normally reflects an individual's primary technical discipline.
 - "Joint Venture" is a collaborative undertaking by two or more firms or individuals for which the participants are both jointly and individually responsible.
- "Consultant," as used in this questionnaire, is a highly specialized individual or firm having significant input and responsibility for certain aspects of a project and possessing unusual or unique capabilities for assuring success of the finished work.
 - "Prime" refers to that firm which may be coordinating the concerted and complementary inputs of several firm, individuals or related services to produce a completed study or facility. The "prime" would normally be regarded as having full responsibility and liability for quality of performance by itself as well as by subcontractor professionals under its jurisdiction.

"Branch Office" is a satellite, or subsidiary extension, of a headquarters office of a company, regardless of any differences in name or legal structure of such a branch due to local or state laws. "Branch offices" are normally subject to the management decisions, bookkeeping, and policies of the main office.

Instructions for Filing (Numbers below correspond to numbers contained in form):

1. Type accurate and complete name of submitting firm, its address, and zip code.

- I type recurred and compace manners of administration in the manners, and say that I are not a branch office whether form is being submitted in behalf of a parent firm or a branch office. (Branch office submissions should list only personnel in, and experience of the office.)
- Provide date the firm was established under the name shown in question 1.
 Show date on which form is prepared. All information submitted shall be current and accurate as of this date.
- Enter type of ownership, or legal structure, of firm (sole proprietor, partnership, corporation, joint venture, etc.).
 Check appropriate bases indicating if firm is (a) a small business concern; (b) a small
 - husiness concern owned and operated by accially and economically disadvantaged individuals; and (c Wuman-owned (See 48 CFR 19.101 and 52.219-9).
- Branches of subsidiaries of large or parent companies, or conglomerates, should insert name and address of highest-tier owner.
 - 5a. If present firm is the successor to, or outgrowth of, one or more predecessor firms, show name(s) of former entity(ies) and the year(s) of their original establishment.
- 6. List not more than two principals from submitting firm who may be contacted by the agency receiving this form. (Different principals may be listed on forms going to another agency.) Listed principals must be empowered to speak for the firm on policy and contractual matters.
- Beginning with the submitting office, list name, location, total number of personnel, and telephone numbers for all associated or branch offices, (including any headquarters or foreign offices) which provide A-E and related services.
- 7a. Show total personnel in all offices. (Should be sum of all personnel, all branches.)

 8. Show total number of employees, by discipline, in submitting office. (*If form is being submitted by main or headquarters office, firm should list total employees, by discipline, in all offices.) While some personnel may be qualified in several disciplines, each person should be counted only once in accord with his or her primary function. Include clerical personnel as "administrative." Write in any additional disciplines—sociologists, biologists, etc. and number of people in each, in blank spaces.

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Architect-Engineer and Related Services Questionnaire 9. Using chart (below) insert appropriate index number to indicate range of professional services fees received by submitting firm each calendar year for last five years, most recent year first. Fee summaries should be broken down to reflect the fees received each year for (s) work performed directly for the Federal Government (not including grant and loan projects) or as a sub to other professionals performing work directly for the Federal Government; (b) all other domestic work, U.S. and possessions, including Federally-assisted projects, and (c) all other foreign work.

Ranges of Professional Services Fees

INDEX	5. \$1 million to \$2 million	6 \$2 million to \$5 million	7. \$5 million to \$10 million	8. \$10 million or greater
INDEX	1. Less than \$100,000	2. \$100,000 to \$250,000	3. \$250,000 to \$500,000	4. \$500,000 to \$1 million

10. Select and enter, in numerical sequence, not more than thirty (30) "Experience Profile Code" numbers from the listing (next page) which most accurately reflect submitting firm's demonstrated technical capabilities and project experience. Carefully review list. (It is recognized some profile codes may be part of other services or projects contained on list; firms are encouraged to select profile codes which best indicate type and scope of services provided on past projects.) For each code number, show total number of projects and gross fees (in thousands) received for profile projects performed by firm during past few years. If firm has one or more capabilities not included on list, insert same in blank spaces at end of list and show numbers in question 10 on the form. In much cases, the filled-in listing must accompany the complete SP 254 when submitted to the Pederal agencies.

11. Using the "Experience Profile Code" numbers in the same sequence as entered in item 10, give details of at least one recent (within last five years) representative projects for each code number, up to a maximum of thirty (30) separate projects, or portions of projects, for which firm was responsible. (Project examples may be used more than once to illustrate different services rendered on the same job. Example: a dining hall may be part of an auditorium or educational facility.) Firms which select less than thirty "profile codes" may list two or more project examples (to illustrate specialization) for each code number in question 1d all project examples does not exceed thirty (30). After each code number in question 11, show: (a) whether firm was "P," the prime professional, or "C," a consultant, or "Jy," part of a joint venture on that particular project (new firms, in existence less than five (5) years may use the symbol "IE" to indicate "Individual Experience" as opposed to firm experience; (b) provide name and location of the specific project which typiffes firm's (or individual's) performance under that code category; (c) give name and address of the

owner of that project (if government agency indicate responsible office); (d) show the estimated construction cost (or other applicable cost) for that portion of the project for which the firm was primarily responsible. (Where no construction was involved, show approximate cost of firm's work); and (e) state year work on that particular project was, or will be, completed.

- 12. The completed SP 254 should be signed by a principal of the firm, preferably the chief executive officer.
 - 13. Additional data, brochures, photos, etc. should not accompany this form unless specifically requested.

NEW FIRMS (not reorganized or recently-amalgamated firms) are eligible and encouraged to seek work from the Federal Government in connection with performance of projects for which they are qualified. Such firms are encouraged to complete and submit Standard Form 254 to appropriate agencies. Questions on the form dealing with personnel or experience may be answered by citing experience and capabilities of individuals in the firm, based on performance and responsibility while in the employee of others. In so doing, notation of this fact should be made on the form. In question 9, write in "NA" to indicate "not applicable" for those years prior to firm's organization.

Experience Profile Code Numbers

	1. Firm Name/Business Address:		
_		 rear Present Firm 3. Date Prepared: Established 	:pe
FORM (SF)			
254		4. Specify type of ownership and check below, if	ow, if
Architect-Engineer and Related Services		applicable.	
		A. Small Business B. Small Disadvantaged Business	
5. Name of Parent Company if any	is for Li Parent Con	C. Women-owned Business	
		ind Year(s) Established:	
6. Names of not more	Names of not more than Two Principals to Contact: Title/Telephone		
1)			
7. Present Offices: City	City / State / Telephone / No. Personnel Each Office	7a Total Derennel	
8. Personnel by Discipline.	- I		
	ורואו פפרון מפוא		
Administrative	Electrical Engineers		
Architects	Estimators		
Chemical Engineers	Geologists Capital Capital	Urdan/ Hegional	
Civil Engineers	Hydrologists		
Construction Inspectors	Interior Designers		
Draftsmen	octs	2	
Ecologists			
Economists	Mining Engineers Transportation Engineers	neers	
9. Summary of Professional Services Fees Received: (Insert index number)	of Professional Services Fees Last 5 Years (most recent year first) (Insert index number)	Ranges of Professional Services Fees	
	0,	1. Less than \$100,000	
Direct Federal contract work, including overseas		2. \$100,000 to \$250,000 3. \$250,000 to \$500,000	
All other domestic work		4. \$500,000 to \$1 million	
All other foreign work*		5. S1 million to \$2 million	
*Firms interested in forei	*Firms interested in foreign work, but without such experience, check here:	7. S5 Trifficon to \$10 printon	
		TO THE SECOND SE	
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Total Gross Fees (in thousands)		Completion Cost of Work Date (Actual (in thousands) or Estimated)							
Number of Projects		Cost (in th							
Profile 21) 22) 23) 24) 25) 26) 27) 28) 29)		2	,						
Total Gross Fees (in thousands)		Owner Name and Address							
Number of Projects		ð							
Profile Code 11) 12) 13) 14) 15) 16) 17) 19)		6							
Profile of Firm's Project Experience, Last 5 Year Profile Number of Total Gross Fees Code Projects (in thousands)	sst 5 Years	"P." "C." Project Name and Location		2	3	4	9	9	7
Projects Projects	Project Examples, Last 5 Years	pC	-						
10. Profile 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2		Profile							

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	30			
12. The foregoing is a statement of facts			Date:	
Signature:	Typed Name and Title:			
		STANDAR	STANDARD FORM 254 PAGE 7 (REV. 11 92)	176 11

Architect-Engineer and Related Services

Questionnaire for Specific Project

Form Approved OMB No. 9000-0005

and maintaining the data needed, and completing and reviewing the collection of information. Send comments regarding this burden estimate or any other aspect of this collection of information, including suggestions for reducing this burden, to the FAR Secretariat (VRS), Office of Federal Acquisition and Regulatory Policy, GSA, Washington, D.C. 20405; and to the Office of Management and Budget, Paperwork Reduction Project (9000-0005), Washington, D.C. 20503. Public reporting burden for this collection of information is estimated to average 1.2 hours per response, including the time for reviewing instructions, searching existing data sources, gathering

Purpose:

This form is a supplement to the "Architect-Engineer and Related Services Questionnaire" (SF 254). Its purpose is to provide additional information regarding the qualifications of interested firms to undertake a specific Federal A-E project. Firms, or branch offices of firms, aubmitting this form should enclose (or already have on file with the appropriate office of the agency) a current (within the past year) and accurate copy of the SF 254 for that office.

The procurement official responsible for each proposed project may request aubmission of the SF 266 "Architect-Engineer and Related Services Questionnaire for Specific Preject" in accord with applicable civilian and military procurement regulations and shall evaluate such aubmissions, as well as related information contained on the Standard Form 254, and any other performance data on file with the agency, and shall select firms for aubsequent discussions leading to contract award in conformance with Public Law 92-582. This form should only be filed by an architect—engineer or related services firm when requested to do so by the agency or by a public announcement. Responses should be an complete and accurate as possible, contain data relative to the specific project for which you wish to be considered, and should be provided, by the required due date, to the office specified in the request or public announcement.

This form will be used only for the specified project. Do not refer to this submittal in response to other requests or public announcements.

Definitions:

"Architect-Engineer Services" are defined in Part 36 of the Pederal Acquisition Reculation.

"Principals" are those individuals in a firm who possess legal responsibility for its management. They may be owners, partners, corporate officers, associates, administrators, etc.

"Diecipline," as used in this questionnaire, refers to the primary technological capability of individuals in the responding firm. Pussession of an academic degree, professional registration, certification, or extensive experience in a particular field of practice normally reflects an individual's primary technical discipline.

"Joint Venture" is a collaborative undertaking by two or more firms or individuals for which the participants are both jointly and individually responsible.

"Key Persons, Specialists, and Individual Consultants," as used in this questionnaire, refer to individuals who will have major project responsibility or will provide unusual or unique expubilities for the project under consideration.

Instructions for Filing (Numbers below correspond to numbers contained in form):

- 1. Give name and location of the project for which this form is being submitted.
- 2. Provide appropriate data from the Commerce Business Daily (CBD) identifying the particular project for which this form is being filed.
- 2a. Give the date of the Commerce Business Daily in which the project announcement appeared, or indicate "not applicable" (N/A) if the source of the announcement is other than the CBD.
 - 2b. Indicate Agency identification or contract number as provided in the CBD announcement.
- Show name and address of the individual or firm (or joint venture) which is submitting this form for the project.
- 3a. List the name, title, and telephone number of that principal who will serve as the point of contact. Such an individual must be empowered to speak for the firm on policy and contractual matters and should be familiar with the programs and prucedures of the agency to which this form is directed.
 - Give the address of the specific office which will have responsibility for performing the announced work.
- 4. Insert the number of consultant personnel by discipline proposed for subject on line (A). Insert the number of in-house personnel by discipline proposed for subject project on line (B). While some personnel may be qualified in several disciplines, each person should be counted only once in second with his or her primary function. Include clerical personnel as "administrative." Write in any additional disciplines -- sociologists, biologists, etc. -- and number of people in each, in blank spaces.
- Answer only if this form is being submitted by a joint venture of two or more
 collaborating firms. Show the names and addresses of all individuals or organizations
 expected to be included as part of the joint venture and describe their particular aross of
 anticipated responsibility (i.e., sechnical disciplines, administration, financial,
 suciological, environmental, etc.).

5a. Indicate, by checking the appropriate box, whether this particular joint venture has worked ingether on other projects. Each firm participating in the joint venture should have a Standard Form 254 on file with the contracting office receiving this form. Firms which do not have such forms on file should provide same immediately along with a notation at the top of page 1 of the form regarding their association with this joint venture submittal.

Architect-Engineer and Related Services Questionnaire for Specific Project

Standard Form 255 General Services Administration Washington, D.C. 20405

- 6. If respondent is not a joint venture, but intends to use outside (as opposed to in-house or permanently and formally affiliated) consultants or associates, he should provide names and addresses of all such individuals or firms, as well as their particular stress of technical/professional expertise, as it relates to this project. Existence of previous working relationships should be noted. If more than eight outside consultants or assuciates are anticipated, attach an additional sheet containing requested information.
- 7. Regardless of whether respondent is a joint venture or an independent firm, provide brief renumes of key personnel expected to participate on this project. Care should be be expected to fulfill in connection with this project, (c) the name of the firm or taken to limit resumes to only those personnel and specialists who will have major project responsibilities. Each resume must include: (s) name of each key person and specialist and his or her title, (b) the project assignment or role which that person will organization, if any, with whom that individual is presently associated, (d) years of relevant experience with present firm and other firms, (e) the highest academic degree achieved and the discipline covered (if more than one highest degree, such as two Ph.D.'s, list both), the year received and the particular technical/professional discipline which that individual will bring to the project, (f) if registered as an architect, engineer, surveyor, etc., show only the field of registration and the year that such repistration was first acquired. If registered in several states, do not list states, and (g) a synopais of experience, training, or other qualities which reflect Individual's potential contribution to this project. Include such data as: familiarity with Government or agency procedures, similar type of work performed in the past, management abilities, familiarity with the goographic area, relevant foreign language capabilities, etc. Please limit synopsis of experience to directly relevant information.
- 8. List up to ten projects which demonstrate the firm's or joint venture's competence to perform work similar to that likely to be required on this project. The more recent such projects, the better. Prime consideration will be given to projects which illustrate respondent's capebility for performing work similar to that being sought. Required information must include: (a) name and location of project, (b) brief description of type and extent of services provided for each project (aubmissions by joint ventures should indicate which member of the joint venture was the prime on that particular project and what role it played), (c) name and address of the owner of that project (if Government agency, indicate responsible office), and name and phone number of individual to contact for reference (preferably the project manager), (d) completion date (actual when available, otherwise estimated), (e) total construction cost of completed project (or where no construction was involved, the approximate cost of your work) and that portion of the cost of the project for which the named firm wassis responsible.

- 9. List only those projects which the A-E firm or joint venture, or members of the joint venture, are currently performing under direct contract with an agency or department of the Federal Government. Exclude any grant or loan projects being financed by the Federal Government but being performed under contract to other non-Federal Governmental entities. Information provided under each heading is similar to that requested in the preceding Item 8, except for (d) "Percent Complete." Indicate in this item the percentage of A-E work completed upon filing this form.
- 10. Through narrative discussion, show reason why the firm or joint venture submitting this questionnaire believes it is especially qualified to undertake the project. Information provided should include, but not be limited to, such data as: specialized equipment available for this work, any swards or recognition received by a firm or individuals for similar work, required security clearances, special approaches or concepts developed by the firm relevant to this project, etc. Respondents may anything they wish in support of their qualifications. When appropriate, respondents may supplement this proposal with graphic material and photographs which hest demonstrate design capabilities of the team proposed for this project.
- 11. Completed forms should be signed by the chief executive officer of the joint venture (thereby attenting to the concurrence and commitment of all members of the joint venture), or by the architect-engineer principal responsible for the conduct of the work in the event it is avarded to the organization submitting this form. Joint ventures selected for subsequent discussions regarding this project must available a statement of participation signed by a principal of each member of the joint venture. ALL INFORMATION CONTAINED IN THE FORM SHOULD BE CURRENT AND PACTUAL.

Procession of the parameters o	1. Project Name/Location for which Firm is Filing:	2a. Commerce Business 2b. Agency Identification Dally Announcement Number, if any:
3. Firm (or Joint-Venture) Name & Address 3. Name, Title & Telephone Number of Principal to Contect 3. Firm (or Joint-Venture) Name & Address 4. Personnel by Disciplies: (List each person only once, by primary function.) Enter proposed consultant personnel to be utilized on this project and in-house personnel on line (8). 4. Personnel by Disciplies: (List each person only once, by primary function.) Enter proposed consultant personnel to be utilized on this project to a construction line (8). 4. Personnel by Disciplies: (List each person only once, by primary function.) Enter proposed consultant personnel to be utilized on this project to a construction line (8). 4. Personnel by Disciplies: (List each person only once, by primary function.) Enter proposed consultant personnel to line (8). 4. Personnel by Disciplies: (List each person only once, by primary function.) Enter proposed consultant personnel to line (8). 4. Personnel by Disciplies: (List each person only once, by primary function.) Enter proposed consultant personnel to line (8). 4. Personnel by Disciplies: (List each person only once, by primary function.) Enter proposed consultant personnel to line (8). 4. Discipline: (List each person only once, by primary function.) Enter proposed consultant personnel to line (8). 5. If submitted is by JOINT-VENTUPE list participating firms and outline specific areas of responsibility (including administrative, technical and finance in line (8). 5. If submitted is by JOINT-VENTUPE list participating firms and outline specific areas of responsibility (including administrative, technical and finance in line (8). 5. Has this JOINT-Venture previously worked together. □ Ves □ No. 5. Has this JOINT-Venture previously worked together. □ Ves □ No.	FORM (SF) 255 Architect-Engineer	Date, if any:
35. Firm (or Joint-Venture) Name & Address 4. Personnel by Discipline: (List each person only once, by primary function.) 4. Personnel by Discipline: (List each person only once, by primary function.) 4. Personnel by Discipline: (List each person only once, by primary function.) 4. Personnel by Discipline: (List each person only once, by primary function.) 5. In the control on line (B). 6. In the personnel on line (B). 6. In the personn	Questionnaire for Specific Project	
4. Personnel by Discipline: (List each person only once, by primary function.) Enter proposed consultant personnel to De utilized on this project and in-house personnel on the person only once, by primary function.) Enter proposed consultant personnel to De utilized on this project to the construction in (B). (A) (B) Address (List each person only once, by primary function.) Enter proposed consultant personnel to De utilized on this project to the construction in (B). (A) (B) Address (List each person only once, by primary function.) Enter proposed consultant personnel to De utilized on this project to the construction in (B). (A) (B) Cosenogetis (A) (B) Electrical Engineers (A) (B) Specification Writers (A) (B) S	3. Firm (or Joint-Venture) Name & Address	
4. Personnel by Discipline: (List each person only once, by primary function.) Enter proposed consultant personnel to Discipline: (List each personnel on line (B). Administrative Administ		ł
(a) (b) Administrative (a) (b) Electrical Engineers (a) (b) Coemorg aphers (b) (b) (b) Charlestes (c) (b) (c)	4. Personnel by Discipline: (List each person only once, by primary function, and in-house personnel on line (B).	Enter proposed consultant personnel to be utilized on this project on line (A)
5. If submittal is by JOINT-VENTURE list participating firms and outline specific areas of responsibility (including administrative, technical and financ firm: (Attach SF 254 for each if not on file with Procuring Office.) 5a. Has this Joint-Venture previously worked together? \[\text{Ves} \] No	(A) (B) Administrative (A) (B) Electrical Engineers (A) (B) Estimators (A) (B) Estimators (A) (B) Estimators (A) (B) Hydrologists (A) (B) Hydrologists (A) (B) Interior Designers (A) (B) Landscape Architects (A) (B) Mechanical Engineers (A) (B) Mechanical Engineers (A) (B) Mining Engineers (A) (B) Mining Engineers	(A) (B) Oceanographers (A) (B) (A) (B) Sanitary Engineers (A) (B) (A) (B) Sole Engineers (A) (B) (A) (B) Specification Writers (A) (B) (A) (B) Structural Engineers (A) (B) (A) (B) Surveyore (A) (B) (A) (B) Transportation Engineers (A) (B) Total Personnel
Has this Joint-Venture previously worked together?	5. If submittal is by JOINT-VENTURE list participating firms and outline specifirm: (Attach SF 254 for each if not on file with Procuring Office.)	sareas of responsibility (including administrative, technical and financial) for each
	Has this Joint-Venture previously worked together?	

Name & Address		Worked with
	Specialty	(Yes or No)
2)		
3)		
7		
4)		
5)		
9)		
()		
(6)		

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7. Brief resume of key persons, specialists, and individual consultants anticipated for this project.	d for this project.
a. Name & Title:	a. Name & Title:
b. Project Assignment:	b. Project Assignment:
c. Name of Firm with which associated:	c. Name of Firm with which associated:
A Vasirs experience: With This Firm With Other Firms	d. Yeers experience: With This Firm With Other Firms
Education: Degree(s)/Year/Specialization	e. Education: Degree(s)/Year/Specialization
f. Active Registration: Year First Registered/Discipline	f. Active Registration: Year First Registered/Discipline
g. Other Experience and Qualifications relevant to the proposed project:	g. Other Experience and Qualifications relevant to the proposed project:
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Project Assignment: Name of Firm with which associated: Vears experience: With This Firm With Other Firms	
Project Assignment: Name of Firm with which associated: Years experience: With This Firm With Other Firms	
Name of Firm with which associated: Vears experience: With This Firm With Other Firms	
Name of Firm with which associated: C. Years experience: With This Firm With Other Firms	
Years experience: With This Firm With Other Firms	which associated:
G	
.e	Fours experience: With This Firm With Other Firms
f. Active Registration: Year First Benistered/Piering	
f. Active Registration:	Year First Registered/Discipline
V. Other Experience and Qualifications relevant to the proposed project: g. Other Experience and	Other Experience and Qualifications relevant to the proposed project:

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ants anticipated for this project.	a. Name & Title:	b. Project Assignment:	c. Name of Firm with which associated:	P	e. Education: Degree(s)/Year/Specialization	f. Active Registration: Year First Registered/Discipline	project: g. Other Experience and Qualifications relevant to the proposed project:	TO THE PROPERTY OF THE PROPERT
7. Brief resume of key persons, specialists, and individual consultants anticipated for this project.	a. Name & Title:	b. Project Assignment:	c. Name of Firm with which associated:	d. Years experience: With This Firm With Other Firms	e. Education: Degree(s)/Year/Specialization	f. Active Registration: Year First Registered/Discipline	g. Other Experience and Qualifications relevant to the proposed project:	

a. Name & Title: b. Project Assignment: c. Name of Firm with which associated: d. Years experience: With This Firm With Other Firms e. Education: Degree(s)/Year/Specialization f. Active Registration: Year First Registered/Discipline f. Active Repsiration: Year First Registered/Discipline g. Other Experience and Qualifications relevant to the proposed project:
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e. Estimated Cost (in Thousands)	Work For Which Firm Was/Is Responsible										
e. Estimated	Entire Project										
d. Completion	Date (actual or estimated)										
d. Completion e. Estimated Cost	c. Project Owner's Name & Address and Project Manager's Name & Phone Number										
	b. Nature of Firm's Responsibility										
o. Work by mind of joint volume of	a. Project Name & Location	(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(6)	(10)

All work by litting or joint-wenture members currently being performed directly for Faderal agencies. C. Algency (Personsible Office) Project Name & Location D. Matte of Firm's and Poyer Address and Poyer Months in Thomp Number In Thomp	Project Name & Location Besp
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 Use this space to provide any additional information or description of resources (including any computer design capabilities) supporting your firm's qualifications for the proposed project. 	ities) supporting your firm's
	Data:
11. The foregoing is a statement of facts.	
Signature:	
	STANDARD FORM 255 PAGE 11 (REV. 11-92)

	SPECIFICATIONS AND S	TANDARDS	REQUISITION	Form Approved OMB No. 0704-0230 Expires Dec 31, 1991	
Public re getherin of artorn 1204, Ar	eporting burden for this collection of information is estimated in and marrianing the data needed, and completing and review metion, heliusting suspessions for reducing this burden, to Wesh frington, VEZ-20-4-302, and to the Office of Management and these addresses. Send your completed form to address in item.	to overage 30 minutes pe- wing the collection of inform ington Headquerters Service of Eudget, Paperwork Reduc 9 of Instructions.	r response, including the time for reviewing instructi- ussion. Send comments regarding this burden set insists es. Oirectorate for information Operations and Report Culon Project (8794-0230). Washington, DC 30503. Pic	ons, searching existing data sources, or any other aspect of this collection, 1,215 Jaffenon Devis Highway, Suffa sees DO MOT RETURN your form to	
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	ANDARDIZATION DOCUMENT NUMBER	b. QUANTITY (Restricted to 5)	c. TITLE (From DoD Index of Specific	etions and Standards)	
	:				
		INSTRU	ICTIONS		
	PRINT OR TYPE ALL INFORMATION. Enter your customer number, CAGE (formerly number at the top of this form. It will expedite	r FSCM), or UIC your order.	 Non Government Standardizar furnished to commercial co purchased from the appro Standards Body. 	priete Non Government	
3.	If you have a customer number, use the Tel Entry System (TOES) for telephone orders: between the hours of 8 s.m. and 8 p.m. Eat Time, Monday through Friday. See "Gui Industry" for details.	ephone Order (215)697-1187 stern Standard	 Questions concerning docu- Department of Defense Ind Standards (DODISS) or DODIS to: NPFC Attn: Code 105. To (215)697-2179. 	S Notice should be directed	
4.	Documents ordered must appear in the Specifications and Standards (DODISS) or I Requests submitted on this form will speed a forms will be enclosed with each shipment.		8. Further information may be obtained from NPFC "Guide to Private Industry." Order as GUIDE-1. 9. FORWARD REQUEST TO:		
5.	Requests for Official Use Documents or doct Distribution Statement "A" must be submitted DoD Inspection Officer or Contract Admorrification of "need to know."		Standardization Documer 700 Robbins Avenue Building #4, Section D Philadelphia, PA 19111-	5094	
S. SIG	NATURE OF REQUESTER		6. DATE SIGNED (YYMMOD) 7.	CLOSING DATE (YYMMDD) (FB, RFQ, or RFP)	

INSTRUCTIONS FOR COMPLETING DD FORM 1423

(See DoD 5010.12-M for detailed instructions.)

FOR GOVERNMENT PERSONNEL

- Rem A. Self-explanatory.
- Rem B. Self-explanatory.
- Rem C. Mark (X) appropriate category: TDP Technical Data Package; TM-Technical Manual; Other-other category of data, such as "Provisioning," "Configuration Management", etc.
- Rem D. Enter name of system/Item being acquired that data will support.
- Item E. Self-explanatory (to be filled in after contract award).
- Item F. Self-explanatory (to be filled in after contract award).
- Hem G. Signature of preparer of CDRL.
- Rem H. Date CDRL was prepared.
- Item L. Signature of CDRL approval authority.
- item J. Date CDRL was approved.
- Rem 1. See DoD FAR Supplement Subpart 4.71 for proper numbering.
- Item 2. Enter title as it appears on data acquisition document cited in Item 4.
- Rem 3. Enter subtitle of data item for further definition of data item (optional entry).
- Rem 4. Enter Data Item Description (DID) number, military specification number, or military standard number listed in DoD 5010.12-L (AMSDL), or one-time DID number, that defines data content and format requirements.
- Rem S. Enter reference to tasking in contract that generates requirement for the data item (e.g., Statement of Work paragraph number).
- Item 6. Enter technical office responsible for ensuring adequacy of the data item.
- Item 7. Specify requirement for inspection/acceptance of the data item by the Government.
- Item 8. Specify requirement for approval of a draft before preparation of the final data item.
- Rem 9. For technical data, specify requirement for contractor to mark the appropriate distribution statement on the data (ref. DoDD 5230.24).
- Item 10. Specify number of times data Items are to be delivered.
- Item 11. Specify as-of date of data item, when applicable.
- Item 12. Specify when first submittal is required.
- Hem 13. Specify when subsequent submittals are required, when applicable.
- Rem 14. Enter addressees and number of draft/final copies to be delivered to each addressee. Explain reproducible copies in item 16.
- Item 15. Enter total number of draft/final copies to be delivered.
- Rem 16. Use for additional/clarifying information for Items 1 through 15. Examples are: Tailoring of documents cited in Item 4; Clarification of submittal dates in Items 12 and 13; Explanation of reproducible copies in Item 14.; Desired medium for delivery of the data item.

FOR THE CONTRACTOR

- Hem 17. Specify appropriate price group from one of the following groups of effort in developing estimated prices for each data item listed on the DD Form 1423.
- a. Group I. Definition Data which is not otherwise essential to the contractor's performance of the primary contracted effort (production, development, testing, and administration) but which is required by DD Form 1423.

Estimated Price - Costs to be included under Group I are those applicable to preparing and assembling the data item in conformance with Government requirements, and the administration and other expenses related to reproducing and delivering such data items to the Government.

b. Group II. Definition - Data which is essential to the performance of the primary contracted effort but the contractor is required to perform additional work to conform to Government requirements with regard to depth of content, format, frequency of submittal, preparation, control, or quality of the data item.

Estimated Price - Costs to be included under Group II are those incurred over and above the cost of the essential data item without conforming to Government requirements, and the administrative and other expenses related to reproducing and delivering such data item to the Government.

c. Group III. Definition - Data which the contractor must develop for his internal use in performance of the primary contracted effort and does not require any substantial change to conform to Government requirements with regard to depth of content, format, frequency of submittal, preparation, control, and quality of the data item.

Estimated Price - Costs to be included under Group III are the administrative and other expenses related to reproducing and delivering such data item to the Government.

d. Group IV. Definition - Deta which is developed by the contractor as part of his normal operating procedures and his effort in supplying these data to the Government is minimal.

Estimated Price - Group IV Items should normally be shown on the DD Form 1423 at no cost.

seem 18. For each data item, enter an amount equal to that portion of the total price which is estimated to be attributable to the production or development for the Government of that item of data. These estimated data prices shall be developed only from those costs which will be incurred as a direct result of the requirement to supply the data, over and above those costs which would otherwise be incurred in performance of the contract if no data were required. The estimated data prices shall not include any amount for rights in data. The Government's right to use the data shall be governed by the pertinent provisions of the contract.

REQUEST FOR ASSIGNMENT OF A COMMERCIAL AND GOVERNMENT ENTITY (CAGE) CODE Form Asserts QA/8 No. 8794-8725 (See Instructions on Reverse) Expires Oct 31, 1991 Public reporting burden for this eaflection of information is estimated to average 7 minutes per response, including the time for reviewing instructions, servicing existing data sources, gethering and minutesting the data meeded, and completing and reviewing the collection of information. Send comments reporting this burden estimate or any other aspect of this collection of information, including suggestions for reducting this burden, to Department of Department, Weshington Newfacultures Services, birectorate for Information Operations and Response. 1215 artiferance Department of Newfacultures Services, birectorate for Information Operations of Information Operation Operations of Information Operation O SECTION A - TO BE COMPLETED BY INSTLATOR 1. REQUESTING GOVERNMENT AGENCY/ACTIVITY b. ADDRESS (Street, City, State and Zip Code) a. NAME 2. TYPE CODE REQUESTED (X one) 3. EXCEPTION CODES a. CAO D. TYPE A b. ADP b. TYPE F d. TELEPHONE NO. 4. INITIATOR b. OFFICE SYMBOL C. SIGNATURE a. TYPED NAME (Last, First, Middle Initial) SECTION 8-TO BE COMPLETED BY FIRM TO BE CODED b. ADDRESS (Street, City, State and Zip Code) 1. FIRM a. NAME (Include Branch of, Division of, etc.) c. CAGE CODE (If previously assigned) 2. IF FIRM PREVIOUSLY OPERATED UNDER OTHER NAME(S) OR OTHER ADDRESS(ES) SPECIFY THE PREVIOUS NAME(S) AND/OR ADDRESS(ES) (Lise separate sheet of paper, if necessary) b. CURRENTLY AFFILIATED WITH OTHER FIRMS (List name(s) and address(es) of such firms on a separate sheet of paper) c. PREVIOUSLY AFFILIATED WITH OTHER FIRMS (List name(s) and address(es) of such firms on a separate sheet of paper) L MUMBER OF EMPLOYEES S. DISADVANTAGED SMALL BUSINESS STATUS 4. PRIMARY BUSINESS CATEGORY (X one) (X one) a. MANUFACTURER 7. WOMAN OWNED BUSINESS (X one) B. APPROVED BY SMALL BUSINESS ADMINISTRATION (SBA) FOR SECTION B(s) PROGRAM b. DEALER/DISTRIBUTOR b. NO a. YES c. CONSTRUCTION FIRM STANDARD INDUSTRIAL CLASSIFICATION (SIC) CODE(S) b. OTHER DISADVANTAGED SMALL BUSINESS d. SERVICE COMPANY e. SALES OFFICE NOT DISADVANTAGED SMALL BUSINESS PRIMARY 1. OTHER (Specify) b. OTHER (Specify) 9. REMARKS 10. FRM OFFICIAL d. TELEPHONE NO DATE SIGNED C SIGNATURE a. TYPED NAME (Last, First, Middle Initial) 853/177

DD Form 2051, JUN 90

Previous editions are obsolete.

INSTRUCTIONS FOR COMPLETING DD FORM 2051

GENERAL NOTE FOR PERSONNEL PREPARING OR PROCESSING THIS REPORT

Coding must be as indicated in the instructions. In cases where specific coding instructions are provided, reference must be made to the Department of Defense Manual for Standard Data Elements, DoD 5000.12-M. Noncompliance with either the coding instructions contained herein or those published in referenced manual will make the organization which fails to comply responsible for required concessions in data base communication.

	SPECIFIC II	VSTRUCTION	NS		
SECT	ON A-TO BE COMPLETED BY THE INITIATING GOVERNMENT ACTIVITY	SECTION B - (Continued)			
Item 1:	Self-explanatory.	Item 4;	Self-explanatory.		
	Mark the type of code being requested. Type A - Manufacturers Code which is used in the Federal Catalog System to identify a certain facility at a specific location which is a possible source for the manufacture and/or design control of items cataloged by the Federal Government; or,	item 5:	A disadvantaged business firm is defined as a firm that is 51%, or more, owned, controlled and operated by a person(s) who is socially and economically disadvantaged. "Controlled" is defined as exercising the power to make policy decisions. "Operated" is defined as actively involved in the day-to-day management of the firm.		
b.	Type F - Non-manufacturers Code which is required for identifying an organization/	item 6:	Enter the number of employees. This number should include the employees of all affiliates.		
	function in MILSCAP. These are assigned to contractors which are non-manufacturers or are manufacturers not qualifying for a Type A Code.	item 7:	A woman-owned business is defined as a firm that is 51%, or more, owned, controlled, and operated by a woman or women. "Controlled" and "Operated" are as defined in Item 5.		
item 3:	If applicable, enter the exception DoD Activity Address Code for the Servicing Contract Ad- ministration Office (CAO) or ADP point.	Item 8:	The SIC Code is a Government index used to identify business activity and indicates the function (manufacturer, wholesaler, retailer,		
tem 4:	Self-explanatory.	or service) and the line of business in w the company is engaged. If multiple Codes, indicate the primary first, a important, etc.			
SECTIO	ON B - TO BE COMPLETED BY THE FIRM TO WHICH THE CODE WILL BE ASSIGNED	items 9 a	and 10: Self-explanatory.		
items 1a and 1b: Self-explanatory.		NOTE:	When any future changes are made to the coded facility; i.e., name change, location change, business sold or operations discontinued, etc., written notification stating the appropriate change should be sent to:		
em 1c: If a CAGE Code (Type A or Type F) was previously assigned, enter it in this block.					
tem 2:	Self-explanatory.		Commander		
	If a block other than "None" is marked, identify the Parent company by a (P) beside the firm name.		Defense Logistics Services Center ATTN: DLSC-FBA Federal Center 74 North Washington Battle Creek, MI 49017-3084		

DoD Central Contractor Registration Form SAMPLE

OMB No. 0704-0400 Expires Nov 30,2000 (**DUN No:**

1) General Information

Linked fields have context help.
BOLD fields are required. Italicized fields are required for US/Canadian Addresses.
CAGE Code:(if known)
U.S. Federal TIN: - or
*PRIVACY ACT (SEE BELOW) (EIN) (SSN)
Legal Business Name:
Doing Business As:
(if business name different from legal name)
Street:
Street:
City:
State/Province:
Postal Code:
Country:
County:
Division Name:
Division Number:
Date Business Started: (MM-DD-YYYY)
Account. Period Closes: (MM-DD)
Adduting the discussion of the
Avg. No. of Employees:
Average Annual Revenue:
(3-yr avg. in whole U.S. \$)
(5) 3

^{*}Authority: 31 U.S.C. 7701 (c) (3) Principal Purpose(s): The TIN may be used by the Government to collect and report on any delinquent amounts arising out of the offer's relationship with the Government. Disclosure: Voluntary; however, failure to furnish will disallow registration as a Federal Contractor.

			(DUN No:)
2) Type of Business				
Corporate Status Code (s Sole Proprietors Partnership Corporation Corporation pro Hospital or Exte		ı care services npt from taxation		
For Corporations, Indicate	e Where Incorporated:	:		
State	OR - Country			
Select all that apply (At lease Tribal Government Research Institute Sheltered Workshop Non-Profit Institution Historically Black Colleg Foreign Supplier 8(a) Program Participan Service Location Manufacturer Surplus Dealer Subgroup Labor Surplus Area Firm S-Corporation	re/University t Firm	EducationalMunicipalityEmerging BConstructionFederal, StaMinority OwWoman OwSmall DisadVeteran OwAmerican InLimited Liab	usiness/Other Unlisted Type of Firm ate, County or City Facility ned ned vantaged Business ned dian Owned ility Company	
Select all <u>SIC codes</u> that identify yo search by category, partial code or the search by category.	ur company's specific ir keyword, as applicable, SIC CO	to retrieve a 'pick list'	ter code directly to add, or of matching codes.)	you may
SIC Code: - SIC Code: - SIC Code: - SIC Code: -		SIC Code: SIC Code: SIC Code:		
OPTIONAL:	DCC 00D	FO (Oath 1)		
PSC Code: PSC Code: PSC Code:	PSC COD PSC Code: PSC Code: PSC Code:	ES(Optional)	PSC Code:PSC Code:	
OPTIONAL:	FSC COD	ES (Optional)		
FSC Code: FSC Code: FSC Code:	FSC Code: FSC Code: FSC Code:		FSC Code:	

4) Financial Information	for Contract Payment
ABA Routing Trans ID #:	Checking Savings
Type of Account:	
Account Number: LockBox Number:	
Authorization Date:	Use current date
Authorization Date.	(MM-DD-YYYY)
ACH Coordinator for Financi	al Institution (Minimum of one of the following four must be entered. Note
ACH format will be Corporate T	Trade Exchange ICTXI):
Phone #:	ext
Intl Ph #:	(if applicable)
Fax #:	(" spp
eMail:	
Pogistrant's Accounts Receiv	vable Contact (At least one communications number must be entered):
Contact:	Vable Contact (7 th loads one communication
	ext
Intl Ph #:	(if applicable)
eMail:	
Remittance Address for payr	nent statement
Charles to use the same	address as supplied for legal business name and address, otherwise,
complete the following informa	tion:
Remittance Name:	
Street:	
Street:	
City:	
Postal Code:	
Country:	
Country.	
s) Builderlien Aslenen	da dama ont
5) Registration Acknow	neagment
	and a small state of the date of
	information provided is current, accurate, and complete as of the date of
this submission.	
Name:	
Phone #:	ext
Intl Ph #:	(if applicable)
Acknowledgment Date:	Use current date
	(MM-DD-YYYY)
I prefer to receive CCR corre	espondence through(select one):
Fax, my fax # is Email, my email address is:	
Email, my email address is:	
Mail, send correspondence	to the business address listed in Step 1.

(DUN No:

	(DC	JN No:
Who else (point of contact) can we contact to ans Registration Acknowledgment name above.	swer questions on this form? If blank	k, defaults to
Name:		
Name: e:	xt.	
Intl Ph #: (i	f applicable)	
OF	PTIONAL	
EDI Parameters - for Financial Service Provide	er (Optional)	
Financial Service Provider:		
EDI Systems Media Capability:		
EDI Translation Type:		
EDI Translation Code:		
Provide the EDIS	Software ID and Version	
EDI Software ID and Version:		
EDI SW Release Date:	(MM-DD-YYYY)	
Enter Your eMail Address (for Point-to-Point) o	or VANA/AS Information	
PP eMail Address:	or VAIN/VAS Information:	
-or- van (or vas):		
VAN Phone #:		
FDI Canabilities - for Financial (Pamila Burit Barra	
Please indicate all transaction capabilities for t	Service Provider EDI Parm(continu	ued)
required for each parameter:	ins Lbi parameter. At least one c	apability is
Capability:	ANSI ASC X12 Ver/Rel:	
ANSI ASC X12 Ver/Rel:	7.1.101 /100 /112 VOI/ITEL	(e.g. 003010)
(e.g. 003010)	Organizational Scope:	(o.g. 000010)
Organizational Scope:	Transaction Set ID Code:	(e.g. 810)
Transaction Set ID Code:(e.g. 810)	<u>Variant:</u>	Revision:
Variant: Revision:	Application Rcvr's Code:	
Application Rcvr's Code:Application Sndr's Code:	Application Sndr's Code:	
Capability:		
oupdonity.		

If you are registering with a paper form, send your completed CCR application to the CCR Registration Assistance Center (RAC) that corresponds with your LEGAL business name:

For firms with **LEGAL** business names beginning with the letters **A-K** or a number:

CCR Registration Assistance Center 2000 South Loop 256, Suite 11 Palestine, Texas 75801 FAX: 903-729-7988

For Firms with **LEGAL** business names beginning with the letters **L-Z** or a number:

CCR Registration Assistance Center 1450 Scalp Avenue Johnstown, PA 15904 FAX 814-262-2326

READER'S COMMENT SHEET

When <u>Selling to the Military</u> is next revised, we will consider the comments and suggestions submitted by you, the customer. You may write on this sheet and send it to:

Publications Review (Mary A. Perry)
Directorate of Small and Disadvantaged Business Utilization
Room 2A338, Pentagon
3061 Defense Pentagon
Washington, DC 20301-3061

Washington, DC 20301-3061
CLARIFICATION NEEDED (Cite any section that required further explanation or elimination):
ADDITIONAL SUBJECTS (Suggest any topics for inclusion in future editions):
NOT NEEDED (Suggest deletion of any topics of no interest to you):
GENERAL COMMENTS: